Achieving a Constitutional Level of Medical Care in California's Prisons

Federal Receiver's Turnaround Plan of Action Monthly Report June 2011

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Introduction

This is the Receiver's June 2011 Monthly Report, consisting of monthly performance metrics related to the Receiver's Turnaround Plan of Action (RTPA). The Monthly Reports are intended to provide our stakeholders - including the Court, counsel, the public, CPHCS employees, and other interested parties - with a timely update regarding RTPA performance.

Unlike the Tri-Annual Reports, the Monthly Reports are limited to performance metrics. The narrative summaries detailing the progress of the individual initiatives of the RTPA will be reserved for the Tri-Annual Reports. The performance metrics contained in the Monthly Reports will be "rolled-up" into the Receiver's Tri-Annual Reports, and each Monthly Report for the respective reporting period will be included as appendices to the Tri-Annual Reports and filed with the Court pursuant to the Receiver's reporting schedule.

The June 2011 Monthly Report includes performance metrics for the following RTPA initiatives:

GOAL 1	Objective 1.2 – Timely Access to Health Care Services
GOAL 3	Objective 3.1 – Vacancy and Turnover Rates for Physicians and Nurses
GOAL 4	Objective 4.1 – Clinical Quality Measurement and Evaluation Program Objective 4.3 – Medical Peer Review and Discipline Objective 4.4 – Medical Oversight Program Objective 4.5 – Inmate Health Care Appeals and Habeas Corpus Petitions
GOAL 5	Objective 5.1 – Pharmacy Services (under revision)

Note: The performance data utilized to compile this Monthly Report is assembled from a variety of sources. Over time, the quantity and quality of the metrics provided in the Monthly Reports and Tri-Annual Reports will improve as new measurement systems are implemented and necessary information technology systems are established in California's prisons.

GOAL 1

ENSURE TIMELY ACCESS TO HEALTH CARE SERVICES

Objective 1.2: Establish Staffing and Processes for Ensuring Health Care Access at Each Institution

Action 1.2.2: By July 2011, the Receiver will have fully implemented Health Care Access Units and developed health care access processes at all CDCR institutions.

Reporting/Responsible Division:

Custody Support Services Division, CPHCS

Performance Measure:

Delivery of patients to *scheduled* appointments. The report does not measure access to care for inmates who may need care but have not yet been scheduled for appointments.

Health care access by institution and statewide including:

- Number of ducats issued and add-on appointments; number of refusals; number of inmates seen and not seen including reasons the inmate was not seen; and number of inmates seen for on-site specialty care and off-site specialty care for Medical Services, Mental Health Services, Dental Services and Ancillary Services
- Volume and type of emergency services
- Volume and staffing for transportation
- Medical guarding staffing and volume
- Access Unit staffing

Graph/Table Display:

Refer to pages 7-22.

Results Explanation:

Refer to pages 4-6.

April Inmate Population (excludes out-of-state inmates):

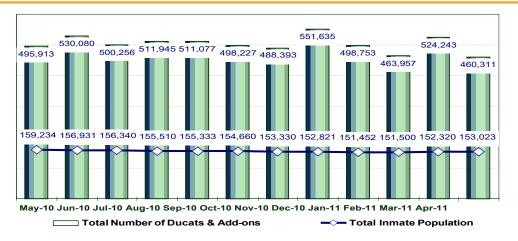
153,023

	Medical	Mental Health	Dental	Diagnostic/Specialty	TOTAL
	(% of Medical)	(% of Mental Health)	(% of Dental)	(% of Diagnostic/Specialty)	(% of Total)
Total Ducats & Add-ons:	162,866	161,116	42,878	93,451	460,311
Inmate Refusals:	6,281 (3.9%)	16,523 (10.3%)	2,183 (5.1%)	3,498 (3.7%)	28,485 (6.2%)
Inmates Seen:	145,989 (89.6%)	123,253 (76.5%)	37,354 (87.1%)	83,604 (89.5%)	390,200 (84.8%)
Inmates Not Seen:	10,596 (6.5)	21,340 (13.2%)	3,341 (7.8%)	6,349 (6.8%)	41,626 (9.0%)
Not Seen Due to	369 (0.2%)	1,490	229	225	2,313
Custody:		(0.9%)	(0.5%)	(0.2%)	(0.5%)
Not Seen Due to	6,849	12,791	2,101	3,788	25,529
Provider:	(4.2%)	(7.9%)	(4.9%)	(4.1%)	(5.5%)
Not Seen Due to Other:	3,378	7,059	1,011	2,336	13,784
	(2.1%)	(4.4%)	(2.4%)	(2.5%)	(3.0%)

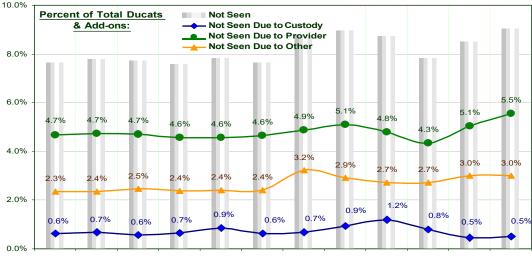
On-Site Specialty Care: 19,449 Off-Site Specialty Care: 5,988 Average Number of Inmates per Scheduled Transport: 2.18

Notes: Outcome data should achieve the following balance: Ducats + Add-ons = Refusals + Seen + Not Seen; All 33 institutions achieved that balance in April.

Results Explanation



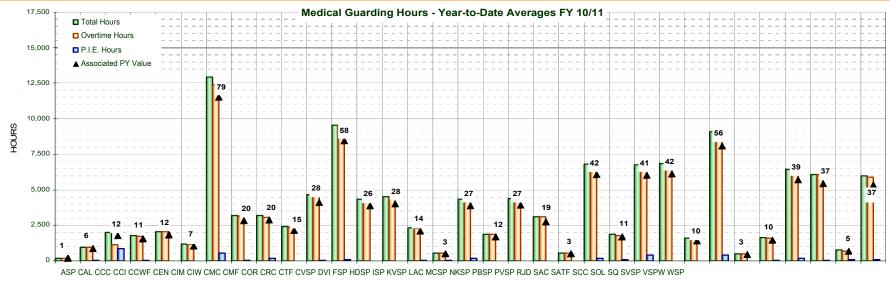
In April, institutions recorded a total of 460,311 ducats and add-ons (542,243 in March). Of those, 390,200 were seen, 28,485 resulted in inmate refusals, and 41,626 were categorized under *Inmates Not Seen* as follows: 2,313 for custody reasons, 25,529 for provider reasons, and 13,784 for other reasons.



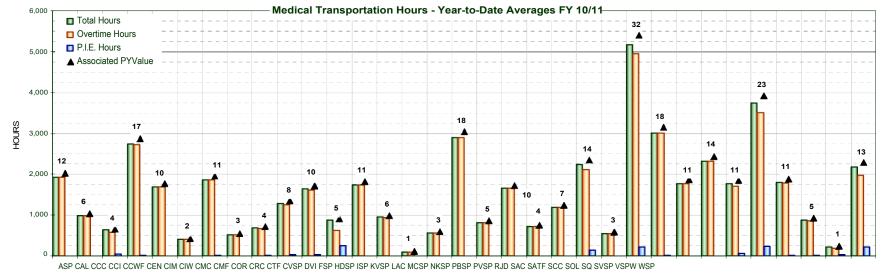
May-10 Jun-10 Jul-10 Aug-10 Sep-10 Oct-10 Nov-10 Dec-10 Jan-11 Feb-11 Mar-11 Apr-11

Medical Guarding and Transportation - Overtime and Permanent Intermittent Employee (P.I.E.)

The graphs below were created using year-to-date monthly averages of medical guarding and transportation data. The data, as reported by the institutions, is taken from the Timekeeper's Monthly Overtime & Expenditure Report – Custody, and includes pay codes .08 for Transportation and .16 for Medical Costs.



Medical Guarding Total Hours (based on FY year-to-date monthly averages) 124,668 (Overtime 121,078; P.I.E. 3,590) Associated PY Value 760



Medical Transportation Total Hours (based on FY year-to-date monthly avesrages) 51,598 (Overtime 50,232; P.I.E. 1,366) Associated PY Value 315

Comparative Performance Indicators

The intent of the AQR is to collect data regarding inmate/patient movement to/from health care services. The table of percentages at the top of Pages 1 and 2 of the AQR serve as a comparative performance reference. Below, the same tables are grouped according to institution mission. The percentages in the table are indicative of the combined efforts of custody and clinical staff. The number of inmate refusals was subtracted from the total ducats and add-ons before these percentages were figured. All charts and data are based upon information provided by the institutions.

	Female	e Offe	nders
Institutions	CCWF	CIW	VSPW
Over-all Percentage of Inm ates Seen*	94%	87%	89%
Seen for Medical Services*	93%	93%	90%
Seen for Mental Health Services*	95%	82%	85%
Seen for Dental Services*	95%	93%	93%
Seen for Diagnostic/Specialty Services*	93%	90%	94%

	Gene								
Institutions		ссс	CRC	CVSP	CTF	FOL	ISP	scc	SOL
Over-all Percentage of Inmates Seen*	93%	95%	94%	94%	95%	93%	88%	98%	93%
Seen for Medical Services*	95%	96%	96%	94%	97%	96%	91%	99%	95%
Seen for Mental Health Services*	85%	95%	90%	88%	94%	82%	86%	97%	90%
Seen for Dental Services*	97%	92%	94%	89%	88%	98%	85%	97%	94%
Seen for Diagnostic/Specialty Services*	97%	95%	94%	98%	96%	93%	87%	97%	92%

General Population Levels III & IV												
Institutions	CAL	CEN	СМС	CMF	MCSP	PVSP	SATF					
Over-all Percentage of Inm ates Seen*	89%	95%	86%	94%	93%	90%	92%					
Seen for Medical Services*	89%	96%	92%	97%	97%	94%	91%					
Seen for Mental Health Services*	91%	96%	82%	88%	91%	89%	94%					
Seen for Dental Services*	86%	91%	93%	92%	95%	85%	92%					
Seen for Diagnostic/Specialty Services*	89%	92%	95%	95%	88%	92%	92%					

		High S	Security	y				
Ins	titutions	CCI	COR	HDSP	KVSP	PBSP	SAC	SVSP
Ov	er-all Percentage of Inm ates Seen*	93%	86%	95%	89%	90%	91%	69%
	Seen for Medical Services*	95%	93%	97%	96%	93%	92%	88%
	Seen for Mental Health Services*	88%	74%	92%	75%	90%	91%	53%
	Seen for Dental Services*	97%	91%	91%	79%	79%	91%	86%
	Seen for Diagnostic/Specialty Services*	93%	95%	87%	92%	95%	91%	88%

	Recep	tion C	enters				
Institutions	CIM	DVI	LAC	NKSP	RJD	SQ	WSP
Over-all Percentage of Inm ates Seen*	89%	94%	92%	89%	88%	92%	91%
Seen for Medical Services*	92%	91%	92%	87%	97%	94%	91%
Seen for Mental Health Services*	87%	96%	93%	93%	83%	88%	87%
Seen for Dental Services*	88%	94%	91%	91%	92%	91%	97%
Seen for Diagnostic/Specialty Services*	91%	96%	87%	90%	96%	94%	93%

^{*}Excludes inmate refusals

Institutions	ASP	CAL	ССС	CCI	CCWF	CEN	СІМ	CIW	СМС	CMF	COR	CRC	CTF	CVSP	DVI	FOL	HDSP
Over-all Percentage of Inmates Seen*	93%	89%	95%	93%	94%	95%	89%	87%	86%	94%	86%	94%	95%	94%	94%	93%	95%
Seen for Medical Services*	95%	89%	96%	95%	93%	96%	92%	93%	92%	97%	93%	96%	97%	94%	91%	96%	97%
Seen for Mental Health Services*	85%	91%	95%	88%	95%	96%	87%	82%	82%	88%	74%	90%	94%	88%	96%	82%	92%
Seen for Dental Services*	97%	86%	92%	97%	95%	91%	88%	93%	93%	92%	91%	94%	88%	89%	94%	98%	91%
Seen for Diagnostic/Specialty Services*	97%	89%	95%	93%	93%	92%	91%	90%	95%	95%	95%	94%	96%	98%	96%	93%	87%
*Excludes inmate refusals					-	-	ate/patient i ipon informa					he percen	tages prov	ided above	e are indic	ative of th	е
Inmate Population for the Month	5,732	4,216	5,481	5,583	3,675	4,141	5,863	2,146	6,400	2,865	4,900	4,193	6,568	3,157	3,782	3,724	4,19
Total No. of Ducats Issued & Add-on Appts	13,459	6,532	6,552	11,674	22,739	11,230	16,154	12,672	23,673	15,035	14,753	8,992	11,220	5,178	20,190	7,744	9,59
Total Inmate Refusals	317	364	56	598	186	246	833	795	1,439	418	2,171	110	229	77	834	352	54
Total Inmates Seen	12,234	5,469	6,185	10,355	21,189	10,434	13,711	10,347	19,155	13,728	10,820	8,306	10,395	4,817	18,259	6,857	8,56
Total Inmates Not Seen	908	699	311	721	1,364	550	1,610	1,530	3,079	889	1,762	576	596	284	1,097	535	48
Not Seen Due to Custody	0	7	38	19	0	4	496	71	52	2	0	17	29	0	99	12	6
Not Seen Due to Provider	741	574	175	514	739	354	288	548	2,221	516	1,470	449	426	199	499	361	25
Not Seen Due to Other	167	118	98	188	625	192	826	911	806	371	292	110	141	85	499	162	15
Average Inmates per Scheduled Transport	1.85	1.65	1.64	1.28	1.62	1.94	6.55	1.81	1.74	1.51	3.64	3.92	1.96	3.20	3.92	1.87	1.7
Inmates Seen for On-Site Specialty Care	1,025	659	228	245	950	686	744	360	364	1,095	614	665	802	386	529	360	25
Inmates Seen for Off-Site Specialty Care	302	120	91	188	339	94	252	116	276	262	95	270	187	379	55	81	10
Timekeeper's Monthly Overtime & Expenditure Report																	
Medical Trans Inmate - Code .16																	
Overtime Hours	1,715	1,386	575	2,546	2,025	460	2,057	736	692	1,320	1,247	522	1,090	989	107	441	2,14
Overtime Dollars	76,277	64,619	25,927	117,085	97,066	18,448	95,529	33,163	32,073	59,881	50,084	24,019	47,639	46,807	4,320	19,394	95,32
Permanent Intermittent Employee (P.I.E) Hours	0	0	56	32	0	0	0	14	11	33	0	412	0	0	0	8	
P.I.E. Dollars	0	0	1,962	1,107	0	0	0	460	489	932	0	13,473	0	0	0	232	
Medical Costs - Code .08																	
Overtime Hours	75	1,211	1,346	1,596	1,394	727	8,314	2,480	2,175	923	4,488	10,718	3,666	1,167	518	190	4,69
Overtime Dollars	3,465	57,275	45,757	72,249	63,038	35,303	405,561	120,736	109,824	43,587	209,406	489,465	187,706	51,729	23,073	10,160	210,79
P.I.E. Hours	0	0	924	54	0	0	146	15	120	0	0	96	0	0	0	0	16
P.I.E. Dollars	0	0	31,952	1,885	0	0	4,470	460	3,610	0	0	3,230	0	0	0	0	5,53
Redirected Staff Hours																	
Transportation	517	49	247	830	124	8	0	17	16	408	136	0	712	115	272	65	1,34
Medical Guarding	0	0	0	680	237	877	16	5	48	280	16	485	46	65	864	0	1,73

Institutions	ISP	KVSP	LAC	MCSP	NKSP	PBSP	PVSP	RJD	SAC	SATF	scc	SOL	SQ	SVSP	VSPW	WSP	Totals
Over-all Percentage of Inmates Seen*	88%	89%		93%	89%	90%	90%	88%	91%	92%	98%	93%	92%	69%	89%	91%	90%
Seen for Medical Services*	91%	96%	92%	97%	87%	93%	90%	97%	92%	91%	99%	95%	94%	88%	90%	91%	93%
Seen for Mental Health Services*	86%	75%	93%	91%	93%	90%	89%	83%	91%	94%	97%	90%	88%	53%	85%	87%	85%
Seen for Dental Services*	85%	90%	91%	95%	91%	79%	85%	92%	91%	92%	97%	94%	91%	86%	93%	97%	92%
Seen for Diagnostic/Specialty Services*	87%	92%	87%	88%	90%	95%	92%	96%	91%	92%	97%	92%	94%	88%	94%	93%	93%
*Excludes inmate refusals																	

Note: The intent of this report is to collect data regarding inmate/patient movement to/from healthcare services. The percentages provided above are indicative of the combined efforts of custody and clinical staff and are based upon information provided by the institution.

Inmate Population for the Month	4,065	4,597	4,323	3,551	5,012	3,149	4,607	4,334	2,848	6,147	5,363	5,052	4,856	3,810	3,216	5,818	153,023
Total No. of Ducats Issued & Add-on Appts	5,418	10,378	17,612	10,976	20,070	9,393	13,140	40,260	9,863	13,476	10,633	12,878	15,914	18,882	14,959	19,071	460,311
Total Inmate Refusals	178	1,018	1,601	314	790	1,186	750	3,894	1,533	476	128	149	1,412	3,030	527	1,932	28,485
Total Inmates Seen	4,614	8,312	14,696	9,879	17,094	7,408	11,128	31,895	7,601	11,966	10,289	11,832	13,314	10,925	12,890	15,529	390,200
Total Inmates Not Seen	626	1,048	1,315	783	2,186	799	1,262	4,471	729	1,034	216	897	1,188	4,927	1,542	1,610	41,626
Not Seen Due to Custody	35	412	81	10	0	5	145	2	36	9	0	115	204	289	36	20	2,313
Not Seen Due to Provider	469	370	665	636	1,521	348	771	1,651	374	676	106	503	265	4,320	989	1,536	25,529
Not Seen Due to Other	122	266	569	137	665	446	346	2,818	319	349	110	279	719	318	517	54	13,784
Average Inmates per Scheduled Transport	1.73	2.17	2.15	1.23	2.15	2.07	1.85	1.34	1.24	2.91	1.77	1.51	1.27	1.83	2.06	2.66	2.18
Inmates Seen for On-Site Specialty Care	526	573	418	689	472	228	701	1,271	189	788	489	1,320	616	350	243	606	19,449
Inmates Seen for Off-Site Specialty Care	77	135	132	169	254	91	191	281	181	192	147	327	244	127	108	120	5,988

imekeeper's Monthly Overtime & Expenditure Report																	
ledical Trans Inmate - Code .16																	
Overtime Hours	809	1,721	894	1,226	1,507	668	5,267	3,559	1,958	2,006	1,611	4,403	1,797	773	278	1,617	50,14
Overtime Dollars	36,854	75,977	38,402	53,627	62,916	32,847	233,741	156,322	92,042	89,209	74,223	200,754	82,055	33,195	10,920	70,754	\$2,251,49
Permanent Intermittent Employee (P.I.E) Hours	0	0	0	0	99	0	215	0	0	0	173	214	0	0	81	164	1,51
P.I.E. Dollars	0	0	0	0	3,224	0	7,401	0	0	0	5,982	6,951	0	0	2,790	5,453	\$50,45
edical Costs - Code .08																	
Overtime Hours	908	3,201	4,667	1,090	7,112	1,262	3,141	14,303	1,586	8,457	200	2,337	5,576	5,242	557	2,179	107,49
Overtime Dollars	37,213	147,254	221,338	48,496	347,355	61,584	141,299	667,304	74,534	414,441	8,908	106,905	281,843	252,341	25,242	102,588	\$5,077,77
P.I.E. Hours	0	0	0	32	143	1	283	16	0	60	0	23	298	16	139	16	2,54
P.I.E. Dollars	0	0	0	1,106	5,103	35	9,786	473	0	11,913	0	668	10,155	576	4,675	555	\$96,18
directed Staff Hours																	
Transportation	48	236	120	0	39	58	688	800	581	223	1,120	174	0	96	24	242	9,30
Medical Guarding	222	0	0	819	333	0	992	6,448	0	2,891	0	24	8	1,615	-305	1,350	19,74

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Medical Services	ASP	CAL	ссс	CCI	CCWF	CEN	CIM	CIW	СМС	CMF	COR	CRC	CTF	CVSP	DVI	FOL H	1DSP
1 Medical Ducats	3,304	2,852	2,609	4,684	4,850	5,946	3,214	2,460	3,236	4,191	4,021	2,454	3,972	1,214	6,467	3,201	3,502
1(a) Primary Care Provider Ducats	2,923	1,438	1,581	2,331	2,628	1,150	1,915	1,271	1,594	2,584	2,808	1,667	2,418	1,204	3,715	1,675	1,374
1(b) RN Ducats	381	1,414	1,028	2,353	2,222	4,796	1,299	1,189	1,642	1,607	1,213	787	1,554	10	2,752	1,526	2,128
2 Add-on Appointments	1,845	481	1,240	1,028	398	1,725	1,105	561	604	230	1,019	358	202	1,493	96	363	2,689
3 Inmate Refusals	84	129	32	162	77	112	59	11	23	88	412	39	2	19	517	96	276
4 Inmates Seen	4,790	2,861	3,667	5,251	4,816	7,255	3,919	2,801	3,497	4,199	4,296	2,663	4,044	2,535	5,482	3,337	5,764
5 Not Seen Due to Custody	0	3	19	8	0	0	84	0	0	0	0	0	2	0	55	10	40
5(a) Lack of officers	0	0	0	0	0	0	0	0	0	0	0	0	0	0	1	0	0
5(b) Modified program in effect	0	0	0	5	0	0	84	0	0	0	0	0	2	0	26	10	40
5(c) Not enough holding space	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
5(d) Lack of intra-facility transport	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
5(e) Other reason	0	3	19	3	0	0	0	0	0	0	0	0	0	0	28	0	0
6 Not Seen Due to Provider	227	290	79	221	198	201	67	125	260	73	258	71	106	114	259	83	56
6(a) Line not completed	83	9	0	96	3	9	0	0	0	0	48	0	0	10	140	12	7
6(b) Scheduling error	48	63	56	56	64	49	29	2	87	36	35	2	48	43	113	6	13
6(c) Provider cancelled	96	216	16	69	131	138	34	123	173	33	173	69	54	61	6	65	36
6(d) Lack of provider preparation	0	2	7	0	0	0	3	0	0	0	1	0	0	0	0	0	0
6(e) Medically restricted movement	0	0	0	0	0	5	1	0	0	2	1	0	4	0	0	0	0
6(f) Other reason	0	0	0	0	0	0	0	0	0	2	0	0	0	0	0	0	0
7 Not Seen Due to Other	48	50	52	70	157	103	190	84	60	61	74	39	20	39	250	38	55
7(a) Inmate paroled or transferred	14	11	12	54	35	22	44	12	32	8	14	8	2	4	80	8	22
7(b) Inmate received conflicting ducats	0	13	0	7	34	3	81	2	14	7	3	15	2	5	32	6	9
7(c) Unit Health Record unavailable	1	2	1	0	0	0	0	0	1	0	8	0	2	1	1	1	4
7(d) Inmate moved to another facility	6	15	27	6	54	42	47	7	7	2	14	4	6	11	50	14	3
7(e) Inmate at hospital/in-patient area of prison	26	8	8	3	26	19	17	13	4	20	21	9	7	18	19	5	13
7(f) Inmate out to court	1	1	4	0	7	17	1	1	1	1	5	0	0	0	7	3	0
7(g) Other reason	0	0	0	0	1	0	0	49	1	23	9	3	1	0	61	1	4
8 Total Inmates Not Seen	275	343	150	299	355	304	341	209	320	134	332	110	128	153	564	131	151
9 Medical 7362s	2,721	2,456	561	3,464	308	1,696	2,250	2,623	2,820	853	4,109	2,305	2,005	1,681	3,766	983	2,617

Medical Services	ISP	KVSP	LAC	MCSP	NKSP	PBSP	PVSP	RJD	SAC	SATF	scc	SOL	SQ	SVSP	VSPW	WSF	TOTAL
1 Medical Ducats	2,087	3,569	8,358	2,191	10,195	3,275	4,046	4,440	3,030	3,890	2,464	4,754	4,990	4,151	4,259	3,010	130,886
1(a) Primary Care Provider Ducats	1,227	2,373	2,443	1,528	1,506	608	2,448	1,444	1,557	2,714	1,283	2,099	2,254	1,824	2,861	1,448	63,893
1(b) RN Ducats	860	1,196	5,915	663	8,689	2,667	1,598	2,996	1,473	1,176	1,181	2,655	2,736	2,327	1,398	1,562	66,993
2 Add-on Appointments	150	247	1,369	941	1,437	43	1,035	2,392	183	1,925	2,753	177	439	948	1,214	1,290	31,980
3 Inmate Refusals	61	407	957	33	566	165	188	222	390	192	70	13	250	325	244	6(6,281
4 Inmates Seen	1,980	3,256	8,105	3,017	9,614	2,923	4,396	6,393	2,586	5,114	5,103	4,664	4,881	4,187	4,725	3,868	145,989
5 Not Seen Due to Custody	1	2	48	1	0	5	19	0	22	6	0	28	10	0	0	•	369
5(a) Lack of officers	0	0	0	0	0	2	4	0	0	0	0	5	0	0	0	(12
5(b) Modified program in effect	0	2	44	1	0	3	15	0	1	6	0	23	10	0	0	(272
5(c) Not enough holding space	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	(0
5(d) Lack of intra-facility transport	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	(0
5(e) Other reason	1	0	4	0	0	0	0	0	21	0	0	0	0	0	0	e	85
6 Not Seen Due to Provider	141	76	272	67	1,018	141	362	92	136	388	3	149	133	459	381	343	6,849
6(a) Line not completed	24	0	0	12	518	76	213	0	9	197	0	0	51	95	78	135	1,825
6(b) Scheduling error	59	13	58	17	212	24	61	37	22	133	3	49	48	113	91	(1,690
6(c) Provider cancelled	40	55	125	38	166	34	88	55	90	58	0	100	31	242	201	208	3,024
6(d) Lack of provider preparation	0	8	0	0	3	7	0	0	5	0	0	0	0	7	4	(47
6(e) Medically restricted movement	0	0	1	0	15	0	0	0	2	0	0	0	3	2	0	(36
6(f) Other reason	18	0	88	0	104	0	0	0	8	0	0	0	0	0	7	(227
7 Not Seen Due to Other	54	75	345	14	434	84	116	125	79	115	41	77	155	128	123	23	3,378
7(a) Inmate paroled or transferred	4	4	130	2	149	9	18	74	7	31	10	16	86	14	42	(978
7(b) Inmate received conflicting ducats	19	23	13	1	27	1	41	8	9	11	2	15	15	31	45	(494
7(c) Unit Health Record unavailable	14	4	0	2	68	1	4	1	6	1	0	8	0	17	0	23	171
7(d) Inmate moved to another facility	12	15	175	6	164	8	20	17	29	27	11	30	28	9	22	(888
7(e) Inmate at hospital/in-patient area of prison	5	23	22	3	11	3	28	24	26	22	9	8	16	16	8	(460
7(f) Inmate out to court	0	4	4	0	10	1	0	1	2	0	0	0	5	4	4	(84
7(g) Other reason	0	2	1	0	5	61	5	0	0	23	9	0	5	37	2	(303
8 Total Inmates Not Seen	196	153	665	82	1,452	230	497	217	237	509	44	254	298	587	504	372	10,596
9 Medical 7362s	1,397	2,168	1,083	1,034	2,632	913	5.819	2,894	2,396	3,960	719	2,430	1,621	2,032	1,776	2,831	72,923

Mental Health Services	ASP	CAL	ccc	CCI	CCWF	CEN	CIM	CIW	СМС	CMF	COR	CRC	CTF	CVSP	DVI	FOL H	IDSP
10 Mental Health Ducats	3,039	396	146	2,100	7,402	817	5,320	5,890	14,956	2,556	5,398	2,310	2,746	237	3,482	1,677	765
11 Add-on Appointments	321	11	8	126	5,047	94	378	553	0	52	724	31	3	18	2,853	70	21
12 Unducated EOP Clinical Encounters	0	0	0	0	0	0	339	0	2,877	0	6,673	0	0	0	696	0	0
13 Inmate Refusals	120	25	0	273	55	6	677	731	1,336	77	1,437	3	20	6	65	30	113
14 Inmates Seen	2,760	346	146	1,724	11,714	868	4,344	4,685	11,140	2,218	3,464	2,096	2,576	219	6,032	1,416	622
15 Not Seen Due to Custody	0	0	0	9	0	0	266	70	40	0	0	17	4	0	25	0	0
15(a) Lack of officers	0	0	0	0	0	0	0	0	0	0	0	0	1	0	0	0	0
15(b) Modified program in effect	0	0	0	0	0	0	266	10	40	0	0	17	3	0	25	0	0
15(c) Not enough holding space	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
15(d) Lack of intra-facility transport	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
15(e) Other reason:	0	0	0	9	0	0	0	60	0	0	0	0	0	0	0	0	0
16 Not Seen Due to Provider	411	27	7	179	305	17	112	263	1,746	221	1,039	198	98	17	96	251	20
16(a) Line not completed.	6	0	0	63	5	4	9	4	0	15	15	0	1	0	11	0	0
16(b) Scheduling error.	279	2	1	6	109	5	23	77	272	50	166	6	16	7	1	0	13
16(c) Provider cancelled.	126	24	6	110	172	8	77	172	1,326	153	836	192	45	10	68	251	7
16(d) Medically restricted movement.	0	0	0	0	19	0	3	0	73	2	21	0	0	0	16	0	0
16(e) Other reason	0	1	0	0	0	0	0	10	75	1	1	0	36	0	0	0	0
17 Not Seen Due to Other	69	9	1	41	375	20	299	694	694	92	182	27	51	13	117	50	31
17(a) Inmate paroled or transferred	6	4	0	36	25	11	64	57	115	1	25	9	13	7	78	6	15
17(b) Inmate received conflicting ducats	7	1	0	3	159	1	116	82	395	3	31	10	12	1	18	0	8
17(c) Unit Health Record unavailable	7	1	0	0	0	0	0	0	15	1	4	0	8	0	0	0	0
17(d) Inmate moved to another facility	27	1	0	0	36	7	63	48	49	1	22	2	1	3	1	39	4
17(e) Inmate at hospital/in-patient area of hospital	16	0	1	2	13	1	49	109	65	1	54	6	2	2	13	3	2
17(f) Inmate out to court	3	0	0	0	4	0	4	151	0	0	0	0	1	0	5	2	2
17(g) Other reason	3	2	0	0	138	0	3	247	55	85	24	0	14	0	2	0	0
18 Total Inmates Not Seen	480	36	8	229	680	37	677	1,027	2,480	313	1,221	242	153	30	238	301	51
19 Mental Health 7362s	301	60	2	237	0	19	155	456	55	588	372	144	116	11	360	121	406

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Mental Health Services	ISP	KVSP	LAC	MCSP	NKSP	PBSP	PVSP	RJD	SAC	SATF	scc	SOL	SQ	SVSP	VSPW	WSP	TOTAL
	101	RVOF	LAC	MICOF	MNOF	FDOF	FVOF	NJD	<u> </u>	JAII	300	301	<u> </u>	3431	VOFW	WOF	TOTAL
10 Mental Health Ducats	303	2,527	2,867	3,572	2,047	4,385	3,006	17,594	4,327	2,133	2,251	3,142	5,245	10,581	4,806	8,465	136,488
11 Add-on Appointments	17	25	1,359	616	18	297	520	9,410	148	586	15	200	109	446	398	154	24,628
12 Unducated EOP Clinical Encounters	0	1,433	5,498	0	2,691	0	0	0	173	22,769	0	28	0	0	0	0	43,177
13 Inmate Refusals	9	261	375	133	32	951	129	3,485	897	55	19	96	906	2,453	156	1,592	16,523
14 Inmates Seen	266	1,726	3,599	3,701	1,899	3,348	3,018	19,571	3,253	2,511	2,170	2,935	3,902	4,559	4,283	6,142	123,253
15 Not Seen Due to Custody	0	379	16	6	0	0	80	0	5	1	0	75	177	283	25	12	1,490
15(a) Lack of officers	0	0	0	0	0	0	0	0	2	0	0	16	133	0	2	12	166
15(b) Modified program in effect	0	379	16	6	0	0	80	0	0	1	0	59	22	283	9	0	1,216
15(c) Not enough holding space	0	0	0	0	0	0	0	0	0	0	0	0	22	0	10	0	32
15(d) Lack of intra-facility transport	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
15(e) Other reason:	0	0	0	0	0	0	0	0	3	0	0	0	0	0	4	0	76
16 Not Seen Due to Provider	42	119	153	289	69	90	198	1,362	185	90	53	118	78	3,631	451	856	12,791
16(a) Line not completed.	1	0	29	3	3	1	62	31	10	5	0	17	0	593	17	20	925
16(b) Scheduling error.	4	40	9	68	14	25	43	762	20	34	2	18	23	699	110	0	2,904
16(c) Provider cancelled.	37	79	115	189	51	49	91	488	143	51	50	72	49	2,328	309	836	8,520
16(d) Medically restricted movement.	0	0	0	0	1	15	0	1	5	0	1	11	6	0	13	0	187
16(e) Other reason	0	0	0	29	0	0	2	80	7	0	0	0	0	11	2	0	255
17 Not Seen Due to Other	3	67	83	59	65	293	101	2,586	135	62	24	118	291	101	289	17	7,059
17(a) Inmate paroled or transferred	1	6	16	16	17	32	22	269	15	30	8	8	70	20	66	0	1,068
17(b) Inmate received conflicting ducats	0	18	9	2	5	18	52	2,053	33	4	5	29	52	8	121	0	3,256
17(c) Unit Health Record unavailable	1	0	0	1	0	0	3	8	0	1	0	13	0	0	29	1	93
17(d) Inmate moved to another facility	1	4	36	30	29	10	9	50	29	7	4	68	60	10	33	0	684
17(e) Inmate at hospital/in-patient area of hospital	0	25	18	9	0	94	14	81	56	15	6	0	88	17	27	0	789
17(f) Inmate out to court	0	2	3	0	0	1	0	6	2	0	0	0	19	11	7	0	223
17(g) Other reason	0	12	1	1	12	138	1	119	0	5	1	0	2	35	6	16	922
18 Total Inmates Not Seen	45	565	252	354	134	383	379	3,948	325	153	77	311	546	4,015	765	885	21,340
19 Mental Health 7362s	16	408	468	437	126	82	430	509	117	79	50	99	693	100	309	485	7,811

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Dental Services	ASP	CAL	ccc	CCI	CCWF	CEN	CIM	CIW	СМС	CMF	COR	CRC	CTF	CVSP	DVI	FOL I	HDSP
20 Dental Ducats	1,339	1,143	1,078	1,135	1,572	957	1,310	1,059	1,488	578	1,333	1,375	2,116	664	1,974	1,004	1,164
21 Add-on Appointments	123	73	79	336	96	47	16	37	130	38	54	29	18	62	22	61	120
22 Inmate Refusals	43	70	14	58	46	54	26	12	31	36	136	6	187	25	133	115	62
23 Inmates Seen	1,376	980	1,056	1,372	1,538	865	1,139	1,004	1,481	532	1,135	1,313	1,721	625	1,753	932	1,109
24 Not Seen Due to Custody	0	4	12	1	0	0	81	1	1	2	0	0	17	0	15	1	21
24(a) Lack of officers	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
24(b) Modified program in effect	0	0	0	0	0	0	81	0	1	0	0	0	8	0	15	1	21
24(c) Not enough holding space	0	0	0	0	0	0	0	0	0	0	0	0	7	0	0	0	0
24(d) Lack of intra-facility transport	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
24(e) Other reason	0	4	12	1	0	0	0	1	0	2	0	0	2	0	0	0	0
25 Not Seen Due to Provider	21	140	65	20	52	52	23	53	92	30	101	72	154	55	41	5	74
25(a) Unable to complete line	0	60	18	6	1	17	0	0	0	5	20	0	7	0	8	0	23
25(b) Scheduling error	14	29	5	7	16	2	7	0	13	3	12	1	8	15	1	4	5
25(c) Provider cancelled	7	51	42	7	35	33	13	53	77	21	68	71	64	40	32	1	45
25(d) Lack of provider preparation	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
25(e) Medically restricted movement	0	0	0	0	0	0	3	0	2	1	1	0	15	0	0	0	1
25(f) Other reason	0	0	0	0	0	0	0	0	0	0	0	0	60	0	0	0	0
26 Not Seen Due to Other	22	22	10	20	32	33	57	26	13	16	15	13	55	21	54	12	18
26(a) Inmate paroled or transferred	4	2	3	14	9	4	23	7	6	1	2	6	10	4	41	5	6
26(b) Inmate received conflicting ducats	1	6	0	1	7	1	14	0	5	1	2	3	5	0	4	0	5
26(c) Unit Health Record unavailable	1	4	1	0	0	0	0	0	0	0	2	0	5	2	0	0	0
26(d) Inmate moved to another facility	1	4	3	1	7	4	13	10	1	0	2	0	20	3	3	5	0
26(e) Inmate at hospital/in-patient area of prison	4	1	3	1	6	0	4	2	1	4	4	2	0	4	0	1	2
26(f) Inmate out to court	2	0	0	0	3	0	3	3	0	0	0	1	1	0	1	1	0
26(g) Other reason	9	5	0	3	0	24	0	4	0	10	2	1	14	8	5	0	5
27 Total Inmates Not Seen	43	166	87	41	84	85	161	80	106	48	116	85	226	76	110	18	113
28 Dental 7362s	428	289	262	508	21	338	556	186	344	486	368	346	329	202	306	331	431

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Dental Services	ISP	KVSP	LAC	MCSP	NKSP	PBSP	PVSP	RJD	SAC	SATF	scc	SOL	SQ	SVSP	VSPW	WSF	TOTAL
20 Dental Ducats	920	1,505	1,132	1,120	802	730	89	899	665	1,268	1,514	1,207	1,235	1,331	1,342	1,121	38,16
21 Add-on Appointments	89	23	19	32	78	35	35	873	24	178	18	46	33	23	32	53	2,93
22 Inmate Refusals	64	129	64	46	58	35	21	34	73	90	19	20	90	84	77	95	2,05
23 Inmates Seen	802	1,261	986	1,046	749	575	88	1,603	563	1,242	1,468	1,162	1,071	1,090	1,201	1,045	35,88
24 Not Seen Due to Custody	0	2	2	0	0	0	0	1	9	2	0	4	4	5	2	C	18
24(a) Lack of officers	0	0	0	0	0	0	0	0	0	0	0	0	1	0	0	С	
24(b) Modified program in effect	0	2	2	0	0	0	0	0	2	2	0	4	3	5	1	С	148
24(c) Not enough holding space	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	С	
24(d) Lack of intra-facility transport	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	С	(
24(e) Other reason	0	0	0	0	0	0	0	1	7	0	0	0	0	0	1	С	3
25 Not Seen Due to Provider	112	91	56	52	31	105	13	100	24	72	21	45	17	130	69	30	2,01
25(a) Unable to complete line	48	18	2	5	5	29	4	0	12	37	0	7	0	11	3	E	352
25(b) Scheduling error	4	35	12	11	3	9	5	16	2	15	1	2	2	5	11	С	275
25(c) Provider cancelled	52	29	39	28	23	58	4	76	0	20	19	36	13	112	54	24	1,24
25(d) Lack of provider preparation	1	3	0	0	0	2	0	1	0	0	0	0	0	2	0	С	
25(e) Medically restricted movement	0	5	1	8	0	2	0	0	1	0	0	0	2	0	1	С	4:
25(f) Other reason	7	1	2	0	0	5	0	7	9	0	1	0	0	0	0	С	9:
26 Not Seen Due to Other	31	45	43	8	42	50	2	34	20	40	24	22	86	45	25	4	960
26(a) Inmate paroled or transferred	7	3	16	2	25	3	0	9	2	13	5	1	25	5	6	С	269
26(b) Inmate received conflicting ducats	4	13	3	3	5	0	1	0	3	5	0	6	9	5	5	С	11
26(c) Unit Health Record unavailable	1	6	0	1	1	0	1	0	1	5	0	8	1	0	0	С	4
26(d) Inmate moved to another facility	5	6	21	1	8	7	0	4	5	6	9	1	10	1	6	С	16
26(e) Inmate at hospital/in-patient area of prison	3	9	1	0	2	2	0	1	6	9	2	5	6	2	4	С	9
26(f) Inmate out to court	0	1	2	0	0	1	0	1	0	1	0	0	30	0	4	С	5
26(g) Other reason	11	7	0	1	1	37	0	19	3	1	8	1	5	32	0	4	220
27 Total Inmates Not Seen	143	138	101	60	73	155	15	135	53	114	45	71	107	180	96	34	3,16
28 Dental 7362s	219	350	411	272	414	163	0	437	632	449	259	462	631	254	394	565	11,643

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Diagnostic/Specialty Services	ASP	CAL	ccc	CCI	CCWF	CEN	CIM	CIW	СМС	CMF	COR	CRC	CTF	CVSP	DVI	FOL H	HDSP
29 Diagnostic/Specialty Ducats	3,269	1,538	1,112	1,917	3,121	1,257	4,696	1,785	2,983	7,169	2,013	2,426	2,092	1,400	2,901	1,305	1,187
30 Add-on Appointments	219	38	280	348	253	387	115	327	276	221	191	9	71	90	2,395	63	143
31 Inmate Refusals	70	140	10	105	8	74	71	41	49	217	186	62	20	27	119	111	91
32 Inmates Seen	3,308	1,282	1,316	2,008	3,121	1,446	4,309	1,857	3,037	6,779	1,925	2,234	2,054	1,438	4,992	1,172	1,072
33 Not Seen Due to Custody	0	0	7	1	0	4	65	0	11	0	0	0	6	0	4	1	7
33(a) Lack of officers	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	C
33(b) Modified program in effect	0	0	1	1	0	0	65	0	11	0	0	0	0	0	3	1	7
33(c) Not enough holding space	0	0	0	0	0	0	0	0	0	0	0	0	0	0	1	0	C
33(d) Lack of intra-facility transport	0	0	0	0	0	4	0	0	0	0	0	0	0	0	0	0	0
33(e) Other reason	0	0	6	0	0	0	0	0	0	0	0	0	6	0	0	0	0
34 Not Seen Due to Provider	82	117	24	94	184	84	86	107	123	192	72	108	68	13	103	22	105
34(a) Line not completed	0	17	0	2	0	0	5	0	0	0	0	1	0	0	71	0	C
34(b) Scheduling error	1	62	20	31	9	9	43	4	48	103	6	0	4	2	14	4	8
34(c) Clinician cancelled	79	33	3	48	173	75	24	103	72	71	63	92	64	9	17	14	96
34(d) Lack of provider preparation	0	3	1	4	0	0	12	0	1	0	1	0	0	1	1	0	1
34(e) Medically restricted movement	2	1	0	0	0	0	2	0	1	5	2	15	0	0	0	4	0
34(f) Other reason	0	1	0	9	2	0	0	0	1	13	0	0	0	1	0	0	0
35 Not Seen Due to Other	28	37	35	57	61	36	280	107	39	202	21	31	15	12	78	62	55
35(a) Inmate paroled or transferred	17	3	3	21	17	9	65	28	11	12	5	5	4	4	38	0	13
35(b) Inmate received conflicting ducats	0	0	10	3	12	0	28	2	7	15	0	1	5	1	16	5	26
35(c) Unit Health Record unavailable	0	0	0	0	0	0	2	0	0	0	0	0	0	0	2	0	C
35(d) Inmate moved to another facility	1	0	8	2	13	16	101	45	7	4	0	0	0	0	4	5	5
35(e) Inmate at hospital/in-patient area of prison	9	4	3	5	11	1	27	14	3	95	9	15	5	4	1	0	1
35(f) Inmate out to court	1	0	1	1	2	0	2	4	1	1	4	1	0	0	4	0	3
35(g) Inmate non-compliant for procedure (i.e. NPO)	0	3	10	24	6	9	5	13	9	74	0	9	1	1	10	46	6
35(h) Other reason	0	27	0	1	0	1	50	1	1	1	3	0	0	2	3	6	1
36 Total Inmates Not Seen	110	154	66	152	245	124	431	214	173	394	93	139	89	25	185	85	167
37 Diagnostic/Specialty RFSs	471	286	183	234	212	98	156	175	2,048	347	598	323	554	184	237	164	217

Diagnostic/Specialty Services	ISP	KVSP	LAC	MCSP	NKSP	PBSP	PVSP	RJD	SAC	SATF	scc	SOL	SQ	SVSP	VSPW	WSP	TOTAL
29 Diagnostic/Specialty Ducats	1,765	2,471	2,257	2,335	4,906	613	2,455	3,011	1,206	3,262	1,473	3,227	3,553	1,346	2,566	3,931	82,548
30 Add-on Appointments	87	11	251	169	587	15	177	1,641	280	234	145	125	310	56	342	1,047	10,903
31 Inmate Refusals	44	221	205	102	134	35	282	153	173	139	20	20	166	168	50	185	3,498
32 Inmates Seen	1,566	2,069	2,006	2,115	4,832	562	2,155	4,328	1,199	3,099	1,548	3,071	3,460	1,089	2,681	4,474	83,604
33 Not Seen Due to Custody	34	29	15	3	0	0	4	1	0	0	0	8	13	1	9	2	225
33(a) Lack of officers	22	0	1	0	0	0	0	0	0	0	0	8	3	1	0	C	35
33(b) Modified program in effect	0	29	13	3	0	0	4	0	0	0	0	0	10	0	9	C	157
33(c) Not enough holding space	9	0	0	0	0	0	0	0	0	0	0	0	0	0	0	C	10
33(d) Lack of intra-facility transport	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	С	4
33(e) Other reason	3	0	1	0	0	0	0	1	0	0	0	0	0	0	0	2	19
34 Not Seen Due to Provider	174	84	184	228	403	12	115	97	29	126	29	191	37	100	88	307	3,788
34(a) Line not completed	73	0	8	0	299	6	6	3	0	11	0	17	9	0	16	163	707
34(b) Scheduling error	17	27	89	64	34	3	7	46	11	59	10	6	5	24	34	C	804
34(c) Clinician cancelled	81	40	64	161	42	3	102	35	18	54	19	168	22	58	38	144	2,085
34(d) Lack of provider preparation	1	0	0	1	0	0	0	1	0	2	0	0	0	17	0	С	47
34(e) Medically restricted movement	0	0	4	0	28	0	0	0	0	0	0	0	1	1	0	С	66
34(f) Other reason	2	17	19	2	0	0	0	12	0	0	0	0	0	0	0	С	79
35 Not Seen Due to Other	34	79	98	56	124	19	76	73	85	132	21	62	187	44	80	10	2,336
35(a) Inmate paroled or transferred	9	9	49	8	83	2	22	41	21	25	4	28	61	6	29	С	652
35(b) Inmate received conflicting ducats	2	5	3	4	7	6	11	9	5	5	0	1	4	9	8	С	210
35(c) Unit Health Record unavailable	4	0	0	0	1	0	0	0	0	4	0	0	0	0	0	С	13
35(d) Inmate moved to another facility	8	10	25	11	13	0	5	5	20	11	10	6	15	7	11	C	368
35(e) Inmate at hospital/in-patient area of prison	6	16	6	13	4	0	16	15	17	74	3	21	9	6	23	C	436
35(f) Inmate out to court	0	1	2	0	3	0	0	2	4	1	1	0	5	1	6	С	51
35(g) Inmate non-compliant for procedure (i.e. NPO)	4	33	13	16	12	0	19	1	16	11	1	6	92	0	0	9	459
35(h) Other reason	1	5	0	4	1	11	3	0	2	1	2	0	1	15	3	1	147
36 Total Inmates Not Seen	242	192	297	287	527	31	195	171	114	258	50	261	237	145	177	319	6,349
37 Diagnostic/Specialty RFSs	308	203	447	246	823	149	353	64	183	600	183	410	434	234	239	307	11,670

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Emergency Services	ASP	CAL	ccc	CCI	CCWF	CEN	CIM	CIW	СМС	CMF	COR	CRC	CTF	CVSP	DVI	FOL	HDSP
38 TTA Encounters	761	126	90	35	416	6	302	631	118	176	595	83	276	50	757	504	98
38(a) First Watch	40	3	9	6	42	1	106	87	3	26	64	12	31	9	141	12	2
38(b) Second Watch	369	44	41	18	150	2	98	251	57	66	236	48	131	14	260	287	54
38(c) Third Watch	352	79	40	11	224	3	98	293	58	84	295	23	114	27	356	205	42
38a Code II Transports Off-site	53	21	19	19	22	5	31	11	10	34	32	16	21	10	24	6	14
38/a(a) First Watch	1	0	2	3	2	1	3	2	0	3	7	2	3	4	6	0	1
38/a(b) Second Watch	29	12	10	9	13	2	18	4	5	17	6	10	8	4	10	4	7
38/a(c) Third Watch	23	9	7	7	7	2	10	5	5	14	19	0	10	10	8	2	6
38b Code III Transports Off-site	9	0	0	3	2	1	1	3	4	12	2	2	3	0	3	4	1
38/b(a) First Watch	0	0	0	2	0	0	0	1	0	2	0	0	0	0	1	0	0
38/b(b) Second Watch	3	0	0	0	0	0	1	2	1	4	1	0	1	0	1	1	0
38/b(c) Third Watch	6	0	0	1	2	1	0	0	3	6	1	0	2	0	1	3	1
38c Unsched. State Vehicle Transports Off-site	33	4	0	13	8	0	9	17	4	17	20	37	59	4	17	9	9
38/c(a) First Watch	2	0	0	1	2	0	1	0	0	3	2	4	4	0	5	0	0
38/c(b) Second Watch	0	1	0	9	3	0	1	7	2	5	6	26	25	1	7	5	6
38/c(c) Third Watch	31	3	0	3	3	0	7	10	2	9	12	0	30	4	5	4	3
38d Other (i.e. Infimary, Housing Unit)	666	101	71	0	8	0	261	600	100	113	541	28	193	13	713	485	74

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Emergency Services	ISP	KVSP	LAC	MCSP	NKSP	PBSP	PVSP	RJD	SAC	SATF	scc	SOL	SQ	SVSP	VSPW	WSP	TOTAL
38 TTA Encounters	292	556	309	561	1,156	32	280	693	415	454	643	466	779	316	469	208	12,653
38(a) First Watch	23	68	0	45	30	2	13	61	78	85	15	43	97	55	41	27	1,277
38(b) Second Watch	157	252	309	363	674	17	100	326	119	175	278	228	97	104	226	115	5,666
38(c) Third Watch	112	236	0	153	452	13	167	306	218	194	350	195	347	157	202	115	5,521
38a Code II Transports Off-site	13	32	25	24	28	8	14	57	11	50	3	3	11	36	23	29	715
38/a(a) First Watch	1	2	0	1	7	1	1	5	1	7	0	0	1	6	1	6	80
38/a(b) Second Watch	9	15	25	14	9	4	4	27	3	19	1	0	9	15	8	11	341
38/a(c) Third Watch	3	15	0	9	12	3	9	25	7	24	2	3	11	15	14	12	308
38b Code III Transports Off-site	1	7	2	4	6	4	4	0	7	11	0	4	7	0	0	6	113
38/b(a) First Watch	0	1	0	0	1	0	0	0	0	2	0	1	0	0	0	0	11
38/b(b) Second Watch	0	1	2	2	0	2	3	0	4	3	0	0	2	0	0	2	36
38/b(c) Third Watch	1	5	0	2	5	2	1	0	3	6	0	3	5	0	0	4	64
38c Unsched. State Vehicle Transports Off-site	13	26	33	14	24	0	23	30	11	25	5	0	15	34	0	24	537
38/c(a) First Watch	1	0	0	1	4	0	1	1	1	0	0	0	0	4	0	1	38
38/c(b) Second Watch	7	14	33	6	5	0	9	19	8	13	2	0	12	7	0	13	252
38/c(c) Third Watch	5	12	0	7	15	0	13	10	2	12	3	0	3	23	0	10	241
38d Other (i.e. Infimary, Housing Unit)	265	491	249	519	1,098	20	239	606	386	368	635	459	736	246	446	149	10,879

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Transportation	ASP	CAL	ccc	CCI	CCWF	CEN	CIM	CIW	СМС	CMF	COR	CRC	CTF	CVSP	DVI	FOL	HDSP
39 Scheduled Transports	217	88	46	168	229	76	283	94	230	250	125	106	174	115	136	117	114
39(a) Health Care related.	182	84	45	131	217	63	281	80	190	221	87	99	168	109	50	77	100
39(b) All others.	35	4	1	37	12	13	2	14	40	29	38	7	6	6	86	40	14
40 Unscheduled Transports	58	4	6	0	0	13	111	58	2	37	15	87	59	33	28	18	18
41 Inmates Transported	394	143	80	168	351	135	1,951	203	333	370	332	475	389	382	224	162	19
42 Budgeted Posts	24	11	50	12	13	16	31	16	31	17	19	10	883	11	15	11	
43 Redirected Staff Hours	517	49	247	830	124	8	0	17	16	408	136	0	712	115	272	65	1,34
44 PPAS Timekeepers Rpt Med Trans - Code .16																	
44(a) Overtime Hours	1,715	1,386	575	2,546	2,025	460	2,057	736	692	1,320	1,247	522	1,090	989	107	441	2,14
44(b) Overtime Dollars	76,277	64,619	25,927	117,085	97,066	18,448	95,529	33,163	32,073	59,881	50,084	24,019	47,639	46,807	4,320	19,394	95,323
44(c) P.I.E. Hours	0	0	56	32	0	0	0	14	11	33	0	412	0	0	0	8	(
44(d) P.I.E. Dollars	0	0	1,962	1,107	0	0	0	460	489	932	0	13,473	0	0	0	232	(
Med Guarding	ASP	CAL	ccc	CCI	CCWF	CEN	CIM	CIW	СМС	CMF	COR	CRC	CTF	CVSP	DVI	FOL	HDSP
Med Guarding 45 Budgeted Posts	ASP 0	CAL	0	0	CCWF 0	CEN 3	CIM 4	CIW 8	CMC	CMF 81	COR 0	CRC 3	CTF 0	CVSP 0	DVI	FOL 0	HDSP
																	;
45 Budgeted Posts	0	0	0	0	0	3	4	8	19	81	0	3	0	0	15	0	:
45 Budgeted Posts 45(a) First Watch	0	0	0	0	0	3	4	8 2	19 5	81 24	0	3	0	0	15	0	;
45 Budgeted Posts 45(a) First Watch 45(b) Second Watch	0 0	0 0 0	0 0 0	0 0	0 0	3 1 1	4 1 2	8 2 4	19 5 8	81 24 30	0 0	3 0 3	0 0	0 0	15 4 6	0 0	:
45 Budgeted Posts 45(a) First Watch 45(b) Second Watch 45(c) Third Watch	0 0 0	0 0 0	0 0 0	0 0 0	0 0 0	3 1 1 1	4 1 2 1	8 2 4 2	19 5 8 6	81 24 30 27	0 0 0	3 0 3 0	0 0 0	0 0 0	15 4 6 5	0 0 0	1,73
45 Budgeted Posts 45(a) First Watch 45(b) Second Watch 45(c) Third Watch 46 Redirected Staff Hours	0 0 0 0	0 0 0 0	0 0 0 0	0 0 0 0	0 0 0 0	3 1 1 1 1 877	4 1 2 1 16	8 2 4 2 5	19 5 8 6 48	81 24 30 27 280	0 0 0 0	3 0 3 0 485	0 0 0 0	0 0 0 0	15 4 6 5 864	0 0 0 0	1,73
45 Budgeted Posts 45(a) First Watch 45(b) Second Watch 45(c) Third Watch 46 Redirected Staff Hours 46(a) First Watch	0 0 0 0	0 0 0 0 0	0 0 0 0 0	0 0 0 0 680	0 0 0 0 237 18	3 1 1 1 877 208	4 1 2 1 16 8	8 2 4 2 5 0	19 5 8 6 48	81 24 30 27 280 88	0 0 0 0 16	3 0 3 0 485 238	0 0 0 0 46	0 0 0 0 17	15 4 6 5 864 104	0 0 0 0 0	1,730 688 999
45 Budgeted Posts 45(a) First Watch 45(b) Second Watch 45(c) Third Watch 46 Redirected Staff Hours 46(a) First Watch 46(b) Second Watch	0 0 0 0 0	0 0 0 0 0	0 0 0 0 0	0 0 0 0 680 0	0 0 0 0 237 18 78	3 1 1 1 877 208 461	4 1 2 1 16 8	8 2 4 2 5 0	19 5 8 6 48 8 24	81 24 30 27 280 88 104	0 0 0 0 16 0	3 0 3 0 485 238 215	0 0 0 0 46 0	0 0 0 0 17 0 48	15 4 6 5 864 104 624	0 0 0 0 0	
45 Budgeted Posts 45(a) First Watch 45(b) Second Watch 45(c) Third Watch 46 Redirected Staff Hours 46(a) First Watch 46(b) Second Watch 46(c) Third Watch	0 0 0 0 0	0 0 0 0 0	0 0 0 0 0	0 0 0 0 680 0	0 0 0 0 237 18 78	3 1 1 1 877 208 461	4 1 2 1 16 8	8 2 4 2 5 0	19 5 8 6 48 8 24	81 24 30 27 280 88 104	0 0 0 0 16 0	3 0 3 0 485 238 215	0 0 0 0 46 0	0 0 0 0 17 0 48	15 4 6 5 864 104 624	0 0 0 0 0	1,730 688 990 49
45 Budgeted Posts 45(a) First Watch 45(b) Second Watch 45(c) Third Watch 46(a) First Watch 46(a) First Watch 46(b) Second Watch 46(c) Third Watch 46(c) Third Watch	0 0 0 0 0 0	0 0 0 0 0 0	0 0 0 0 0 0	0 0 0 0 680 0 680	0 0 0 0 237 18 78	3 1 1 1 877 208 461 208	4 1 2 1 16 8 0 8	8 2 4 2 5 0 4 1	19 5 8 6 48 8 24 16	81 24 30 27 280 88 104 88	0 0 0 0 16 0 16	3 0 3 0 485 238 215 32	0 0 0 0 46 0 27	0 0 0 0 17 0 48	15 4 6 5 864 104 624 136	0 0 0 0 0 0	1,73 68 99 4
45 Budgeted Posts 45(a) First Watch 45(b) Second Watch 45(c) Third Watch 46 Redirected Staff Hours 46(a) First Watch 46(b) Second Watch 46(c) Third Watch 47 PPAS Timekeepers Rpt P.I.E Code .08 47(a) Overtime Hours	0 0 0 0 0 0 0 0	0 0 0 0 0 0 0 0	0 0 0 0 0 0 0	0 0 0 0 680 0 680 0	0 0 0 0 237 18 78 142	3 1 1 1 877 208 461 208	4 1 2 1 16 8 0 8	8 2 4 2 5 0 4 1	19 5 8 6 48 8 24 16	81 24 30 27 280 88 104 88	0 0 0 0 16 0 16 0	3 0 3 0 485 238 215 32	0 0 0 0 46 0 27 19	0 0 0 0 17 0 48 17	15 4 6 5 864 104 624 136	0 0 0 0 0 0 0 0	1,730 688 990

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Transportation	ISP	KVSP	LAC	MCSP	NKSP	PBSP	PVSP	RJD	SAC	SATF	SCC	SOL	SQ	SVSP	VSPW	WSP	TOTAI
39 Scheduled Transports	72	145	130	193	141	64	136	348	269	151	146	265	249	159	141	204	5,38
39(a) Health Care related.	59	90	92	186	123	56	119	267	217	111	139	242	230	119	94	115	4,443
39(b) All others.	13	55	38	7	18	8	17	81	52	40	7	23	19	40	47	89	938
40 Unscheduled Transports	46	30	33	10	10	1	41	39	28	99	52	2	2	14	90	(1,04
41 Inmates Transported	148	225	231	239	275	117	261	398	297	422	298	368	293	232	284	306	10,676
42 Budgeted Posts	14	16	6	22	13	14	13	20	0	40	3	8	20	22	32	16	1,43
43 Redirected Staff Hours	48	236	120	0	39	104	688	800	581	223	1,120	174	0	96	24	242	9,354
44 PPAS Timekeepers Rpt Med Trans - Code .16																	
44(a) Overtime Hours	809	1,721	894	1,226	1,507	668	5,267	3,559	1,958	2,006	1,611	4,403	1,797	773	278	1,617	50,145
44(b) Overtime Dollars	36,854	75,977	38,402	53,627	62,916	32,847	233,741	156,322	92,042	89,209	74,223	200,754	82,055	33,195	10,920	70,754	2,251,494
44(c) P.I.E. Hours	0	0	0	0	99	0	215	0	0	0	173	214	0	0	81	164	1,513
44(d) P.I.E. Dollars	0	0	0	0	3,224	0	7,401	0	0	0	5,982	6,951	0	0	2,790	5,453	50,454
Med Guarding	ISP	KVSP	LAC	MCSP	NKSP	PBSP	PVSP	RJD	SAC	SATF	scc	SOL	SQ	SVSP	VSPW	WSP	TOTAL
45 Budgeted Posts	4	0	0	0	0	0	0	25	0	0	0	0	42	1	17	36	261
45(a) First Watch	0	0	0	0	0	0	0	4	0	0	0	0	14	1	4	8	68
45(b) Second Watch	2	0	0	0	0	0	0	15	0	0	0	0	14	0	7	16	111
45(c) Third Watch	2	0	0	0	0	0	0	6	0	0	0	0	14	0	6	12	82
46 Redirected Staff Hours	222	0	0	819	333	58	992	6,448	0	2,891	0	24	8	1,615	-305	1,350	19,755
46(a) First Watch	96	0	0	330	21	6	248	1,520	0	827	0	0	0	832	-45	216	5,408
46(b) Second Watch	62	0	0	235	274	40	488	1,752	0	1,096	0	24	0	553	-60	772	8,512
46(c) Third Watch	64	0	0	254	38	12	256	3,176	0	968	0	0	8	230	-200	362	5,884
47 PPAS Timekeepers Rpt P.I.E Code .08																	
47(a) Overtime Hours	908	3,201	4,667	1,090	7,112	1,262	3,141	14,303	1,586	8,457	200	2,337	5,576	5,242	557	2,179	107,495
47(b) Overtime Dollars	37,213	147,254	221,338	48,496	347,355	61,584	141,299	667,304	74,534	414,441	8,908	106,905	281,843	252,341	25,242	102,588	5,077,771
47(c) P.I.E. Hours	0	0	0	32	143	1	283	16	0	60	0	23	298	16	139	16	2,543
47(d) P.I.E. Dollars	0																

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Health Care Access Unit (HCAU)	ASP	CAL	CCC	CCI	CCWF	CEN	CIM	CIW	CMC	CMF	COR	CRC	CTF	CVSP	DVI	FOL	HDSF
48 Budgeted Correctional Officer Posts for the Institution	785	659	423	1,148	272	391	969	219	534	731	1,138	324	816	138	393	507	76
48(a) First Watch	135	76	65	184	30	51	201	35	84	129	156	69	126	80	59	62	106
48(b) Second Watch	408	376	231	655	147	213	468	112	272	355	615	144	418	184	198	291	422
48(c) Third Watch	242	207	127	309	95	127	300	72	178	247	367	111	272	138	136	154	237
49 Vacant Correctional Officer Posts for the Institution	92	21	42	140	69	0	0	0	21	50	62	0	49	57	0	40	76
49(a) First Watch	16	0	11	19	9	0	0	0	2	0	10	0	6	19	0	5	ę
49(b) Second Watch	44	21	15	69	38	0	0	0	10	50	22	0	14	19	0	28	27
49(c) Third Watch	32	0	16	52	22	0	0	0	9	0	30	0	29	13	0	7	40
50 Budgeted Correctional Officer Posts assigned to HCAU	122	48	40	72	104	53	103	59	111	174	206	31	73	49	53	45	4(
50(a) First Watch	16	2	3	0	9	4	10	6	8	40	13	1	4	4	6	1	3
50(b) Second Watch	78	34	28	69	66	41	70	35	77	82	157	20	52	37	32	36	33
50(c) Third Watch	28	12	9	3	29	8	23	18	26	52	36	10	17	8	15	8	10
51 Vacant Correctional Officer Posts assigned to HCAU	6	1	0	5	2	1	0	0	0	0	0	0	6	2	0	0	
51(a) First Watch	1	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	
51(b) Second Watch	3	1	0	5	2	0	0	0	0	0	0	0	4	2	0	0	C
51(c) Third Watch	2	0	0	0	0	1	0	0	0	0	0	0	2	0	0	0	(
52 PY Value of All Budgeted Health Care Operations Division Custody Posts	207.90	84.59	71.31	108.00	118.63	75.98	180.11	116.79	156.37	198.00	230.65	57.71	106.74	73.70	99.10	73.99	86.79

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Health Care Access Unit (HCAU)	ISP	KVSP	LAC	MCSP	NKSP	PBSP	PVSP	RJD	SAC	SATF	scc	SOL	SQ	SVSP	VSPW	WSF
48 Budgeted Correctional Officer Posts for the Institution	386	597	817	362	776	543	569	805	556	976	236	384	620	857	435	539
48(a) First Watch	48	85	105	56	111	81	84	120	71	142	41	60	88	129	54	92
48(b) Second Watch	207	323	480	184	421	310	300	465	321	514	117	191	346	477	234	279
48(c) Third Watch	131	189	232	122	244	152	185	220	164	320	78	133	186	251	147	168
49 Vacant Correctional Officer Posts for the Institution	42	57	17	0	36	100	28	11	0	35	53	18	89	111	3	64
49(a) First Watch	0	0	6	0	5	0	7	0	0	0	6	5	17	11	0	C
49(b) Second Watch	18	57	5	0	19	62	10	11	0	35	17	4	53	69	3	64
49(c) Third Watch	24	0	6	0	12	38	11	0	0	0	30	9	19	31	0	(
50 Budgeted Correctional Officer Posts assigned to HCAU	49	62	78	84	35	88	87	60	100	77	36	51	140	101	64	51
50(a) First Watch	3	2	1	0	2	3	3	3	5	3	3	2	19	4	7	3
50(b) Second Watch	31	48	63	59	19	74	39	50	74	45	22	39	90	79	39	42
50(c) Third Watch	15	12	14	23	14	11	45	7	21	29	11	10	31	18	18	6
51 Vacant Correctional Officer Posts assigned to HCAU	0	0	0	0	0	0	0	0	0	0	0	0	9	2	0	(
51(a) First Watch	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	(
51(b) Second Watch	0	0	0	0	0	0	0	0	0	0	0	0	8	0	0	(
51(c) Third Watch	0	0	0	0	0	0	0	0	0	0	0	0	1	2	0	(
52 PY Value of All Budgeted Health Care Operations Division Custody Posts	87.19	99.11	108.60	129.25	70.16	132.83	90.37	92.47	173.00	140.61	68.53	84.34	224.72	159.75	114.02	177.23

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GOAL 3

RECRUIT, TRAIN, AND RETAIN A PROFESSIONAL QUALITY MEDICAL CARE WORKFORCE

<u>Objective 3.1:</u> Recruit Physicians and Nurses to Fill Ninety Percent of Established Positions.

Action 3.1.1: By January 2010, fill 90% of nursing positions.

Action 3.1.2: By January 2010, fill 90% of physician positions.

Reporting/Responsible Division:

Human Resources, CPHCS

Performance Measure:

Percentage of statewide nursing and physician positions filled by institution and statewide.

Turnover of statewide nursing and physician positions.

Statewide vacancy / registry totals for nursing and physician positions under each of the following eight components:

- Total Authorized Positions
- Total Filled Positions
- 918 Blanket Positions
- Temporary Help Positions
- Overtime
- Registry Positions
- Total Position Usage
- Positions Utilized Above/Below Authority

Graph/Table Display:

The Human Resources' Recruitment and Retention Report for May 2011 follows on pages 26-66.

The Plata Vacancy / Registry Report: Nursing for March 2011 can be found on page 67.

The Plata Vacancy / Registry Report: Primary Care for March 2011 can be found on page 68.

Results Explanation:

The State graphics separately display the percentage of statewide nursing and physician positions filled, the turnover rate, and a combination of filled and turnover rates. The reports concerning the percentage of positions filled are based on the percentage of positions approved for the State's Fiscal Year 2010-11 budget. The reports do not reflect additional positions that may be needed and have not yet received budget approval.

The State graphics represent an average of all six State nursing classifications (Supervising Registered Nurse III, Supervising Registered Nurse II, Registered Nurse, Licensed Vocational Nurse, Certified Nurse Assistant, and Psychiatric Technician) and an average of all three State physician classifications (Chief Medical Officer, Chief Physician and Surgeon, and Physician and Surgeon) respectively.

The Registry reports display data from all thirty-three institutions for six State nursing classifications (Nurse Practitioner, Supervising Registered Nurse III, Supervising Registered Nurse II, Supervising Registered Nurse I, Registered Nurse, Licensed Vocational Nurse) and four State physician classifications (Chief Medical Officer, Chief Physician and Surgeon, Physician and Surgeon, and Physician Assistant) respectively.

Nursing Filled Percentage and Turnover Rate (as of May 2011)



Nursing Filled Percentage (as of May 2011)



Nursing Turnover Rate (as of May 2011)



Physicians Filled Percentage and Turnover Rate

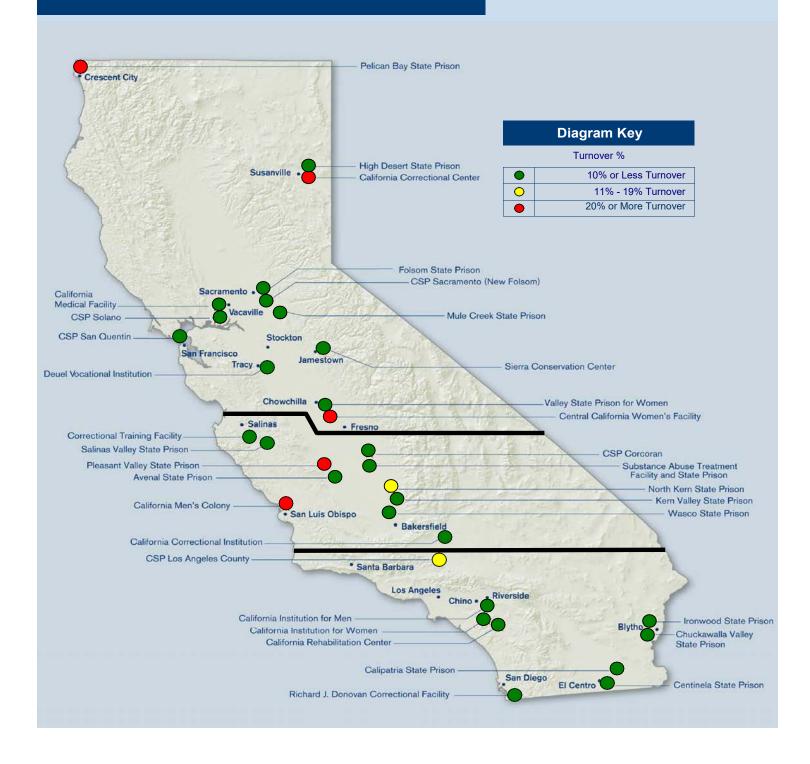
(as of May 2011)



Physicians Filled Percentage (as of May 2011)



Physicians Turnover Rate (as of May 2011)



HUMAN RESOURCES RECRUITMENT AND RETENTION REPORT

MAY 2011

(Data source -- Budget Authority and State Controller's Office Employment History Records) **Avenal State Prison** South Postsigned of advantaged Heen Servery Stanford Stanford Rede Thomas Legal Roll Serve to the Filled Base of Selfortion Stell Politican Verset Septembers 5 3 Paris Apprintences & STROIT Arenteterent & Al Polit Seed Postilions Filed Heart For The Statuted Porcentere Silved Heer Fe Date **PHYSICIANS** CMO/RME 1.0 1.0 0.0 100% 0.0 1.0 0.0 0.0 0% 0.0 0.0 0.0 1.0 1.0 100% 0.0 0.0 0% Chief P&S 0.0 0.0 0.0 0.0 0.0 0.0 Phys & Surgeon 8.0 6.0 2.0 75% 0.0 3.0 0.0 0.0 0% 0.0 5.0 1.9 8.0 TOTAL PHYSICIANS 10.0 2.0 80.00% 0.0 4.0 0.0 0.0 0.00% 0.0 5.0 1.0 MID-LEVELS 3.0 3.0 0.0 100% 0.0 0.0 0.0 0.0 0% 0.0 0.0 1.2 PA NP 1.0 1.0 0.0 100% 0.0 0.0 0.0 0.0 0% 0.0 0.0 0.0 TOTAL MID-LEVELS 0.0 0.0 0.0 4.0 4.0 100.00% 0.0 0.0 0.00% 0.0 0.0 1.2 NURSING SRN III 100% 0.0 0.0 0% 0.0 0.0 0.0 0.00 1.0 1.0 0.0 2.0 0.0 SRN II 9.5 9.0 0.5 95% 0.0 2.0 0.0 2.0 22% 0.0 0.0 0.0 0.06 RN 55.8 53.0 2.8 95% 11.0 4.0 8% 2.0 0.0 2.12 1.0 1.0 1.0 LVN 50.4 54.0 (3.6)107% 0.0 29.0 0.0 2.0 4% 0.0 0.0 0.2 1.63 3.0 0.0 100% 0.0 0% CNA 3.0 0.0 1.0 0.0 0.0 0.0 10.1 0.57 10.0 10.0 0.0 0% 0.0 Psych Tech 0.0 100% 0.0 1.0 0.0 0.0 0.0 0.00 TOTAL NURSING 129.7 130.0 (0.3)100.23% 1.0 46.0 1.0 8.0 6.15% 1.0 2.0 10.3 8.00 **PHARMACY** Pharmacist II 1.0 1.0 0.0 100% 0.0 0.0 0.0 0.0 0% 0.0 0.0 0.0 Pharmacist I 3.0 2.0 1.0 67% 0.0 0.0 0.0 0.0 0% 0.0 0.0 1.1 4.0 0.1 98% 0.0 0.0 0% 3.0 2.8 Pharmacist Tech 4.1 0.0 0.0 0.0 7.0 TOTAL PHARMACY 8.1 1.1 86.42% 0.0 0.0 0.0 0.0 0.00% 0.0 3.0 3.9

HUMAN RESOURCES RECRUITMENT AND RETENTION REPORT

MAY 2011

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Calipatria State Prison				State		e Budget Auth Jice Employmen	ority and t History Record	ls)						
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PHYSICIANS														ĺ
CMO/RME	2.0	1.0	1.0	50%	0.0	0.0	0.0	0.0	0%	0.0	0.0	0.0		
Chief P&S	1.0	1.0	0.0	100%	0.0	0.0	0.0	0.0	0%	0.0	0.0	0.0		
Phys & Surgeon	5.5	6.0	(0.5)	109%	1.0	2.0	0.0	0.0	0%	0.0	1.0	0.0		
TOTAL PHYSICIANS	7.5	8.0	(0.5)	106.67%	1.0	2.0	0.0	0.0	0.00%	0.0	1.0	0.0		
MID-LEVELS														
PA	0.0	0.0	0.0		0.0	0.0	0.0	0.0		0.0	0.0	1.7		
NP	1.0	1.0	0.0	100%	0.0	0.0	0.0	0.0	0%	0.0	0.0	0.0		
TOTAL MID-LEVELS	1.0	1.0	0.0	100.00%	0.0	0.0	0.0	0.0	0.00%	0.0	0.0	1.7		
NURSING														
SRN III	1.0	1.0	0.0	100%	0.0	0.0	0.0	0.0	0%	0.0	0.0	0.0	0.00	
SRN II	11.5	11.0	0.5	96%	0.0	0.0	0.0	0.0	0%	0.0	0.0	0.0	1.01	
RN	30.9	31.0	(0.1)	100%	2.0	4.0	0.0	0.0	0%	0.0	0.0	0.1	4.63	
LVN	27.4	27.0	0.4	99%	0.0	5.0	0.0	2.0	7%	0.0	0.0	0.3	9.56	
CNA	0.0	0.0	0.0		0.0	0.0	0.0	0.0		0.0	0.0	15.2	0.00	
Psych Tech	9.5	9.0	0.5	95%	0.0	1.0	0.0	0.0	0%	0.0	0.0	0.9	1.01	
TOTAL NURSING	76.9	79.0	(2.1)	102.73%	2.0	10.0	0.0	2.0	2.53%	0.0	0.0	16.5	8.70	
PHARMACY														
Pharmacist II	1.0	0.0	1.0	0%	0.0	1.0	1.0	1.0		0.0	0.0	0.0		
Pharmacist I	1.0	1.0	0.0	100%	0.0	0.0	0.0	0.0	0%	0.0	0.0	2.3		
Pharmacist Tech	1.3	1.0	0.3	77%	0.0	0.0	0.0	0.0	0%	0.0	2.0	1.1		
TOTAL PHARMACY	3.3	2.0	1.3	60.61%	0.0	1.0	1.0	1.0	50.00%	0.0	2.0	3.4		

HUMAN RESOURCES RECRUITMENT AND RETENTION REPORT

MAY 2011

California Correctional Center				Stat		MAY 2011 ce Budget Aut ffice Employmer	hority and at History Record	ds)						
	Soul Postiers	dresterited to	gident Filled	dilibert Vectors	age Filled drapate	present & M. Paril Ser.	de garage de la companya de la compa	signi Sin Paril Sel	de jeri 5 13 Pari	Surveyed 515	Toil Huder or	A CONTROL OF THE CONT	Art Waret To	/
PHYSICIANS														
CMO/RME	1.0	1.0	0.0	100%	0.0	1.0	0.0	0.0	0%	0.0	0.0	0.0		
Chief P&S	1.0	1.0	0.0	100%	0.0	0.0	0.0	0.0	0%	0.0	0.0	0.0		
Phys & Surgeon	4.0	3.0	1.0	75%	0.0	0.0	0.0	1.0	33%	0.0	0.0	0.0		
TOTAL PHYSICIANS	6.0	5.0	1.0	83.33%	0.0	1.0	0.0	1.0	20.00%	0.0	0.0	0.0		
MID-LEVELS														
PA	3.0	2.0	1.0	67%	0.0	0.0	0.0	0.0	0%	0.0	0.0	2.0		
NP	0.0	0.0	0.0		0.0	0.0	0.0	0.0		0.0	0.0	0.0		
TOTAL MID-LEVELS	3.0	2.0	1.0	66.67%	0.0	0.0	0.0	0.0	0.00%	0.0	0.0	2.0		
NURSING														
SRN III	1.0	0.0	1.0	0%	0.0	0.0	0.0	0.0		0.0	0.0	0.0	0.00	
SRN II	11.5	10.0	1.5	87%	0.0	1.0	0.0	0.0	0%	0.0	0.0	0.0	1.30	
RN	25.9	25.0	0.9	97%	2.0	7.0	0.0	0.0	0%	0.0	6.0	0.0	2.50	
LVN	22.9	18.0	4.9	79%	0.0	6.0	0.0	2.0	11%	0.0	6.0	0.0	3.51	
CNA	0.0	0.0	0.0		0.0	0.0	0.0	0.0		0.0	2.0	2.0	0.01	
Psych Tech	3.3	4.0	(0.7)	121%	0.0	3.0	0.0	0.0	0%	0.0	0.0	0.0	0.24	
TOTAL NURSING	64.6	57.0	7.6	88.24%	2.0	17.0	0.0	2.0	3.51%	0.0	14.0	2.0	7.56	
PHARMACY														
Pharmacist II	1.0	1.0	0.0	100%	0.0	0.0	0.0	0.0	0%	0.0	0.0	0.0		
Pharmacist I	0.0	0.0	0.0		0.0	0.0	0.0	0.0		0.0	0.0	1.0		
Pharmacist Tech	2.0	2.0	0.0	100%	0.0	0.0	0.0	0.0	0%	1.0	0.0	0.0		
TOTAL PHARMACY	3.0	3.0	0.0	100.00%	0.0	0.0	0.0	0.0	0.00%	1.0	0.0	1.0		

MAY 2011

(Data source -- Budget Authority and State Controller's Office Employment History Records

California Correctional

Institution				Stat	e Controller's C	ffice Employmen	nt History Recor	ds)					
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PHYSICIANS													
CMO/RME	1.0	1.0	0.0	100%	0.0	1.0	0.0	0.0	0%	0.0	0.0	0.0	10
Chief P&S	1.0	1.0	0.0	100%	0.0	0.0	0.0	0.0	0%	0.0	0.0	0.0	
Phys & Surgeon	9.0	9.0	0.0	100%	0.0	0.0	0.0	0.0	0%	1.0	0.0	2.1	
TOTAL PHYSICIANS	11.0	11.0	0.0	100.00%	0.0	1.0	0.0	0.0	0.00%	1.0	0.0	2.1	
MID-LEVELS													
PA	1.0	1.0	0.0	100%	0.0	0.0	0.0	0.0	0%	0.0	0.0	0.0	
NP	0.0	0.0	0.0		0.0	0.0	0.0	0.0		0.0	0.0	0.0	
TOTAL MID-LEVELS	1.0	1.0	0.0	100.00%	0.0	0.0	0.0	0.0	0.00%	0.0	0.0	0.0	
NURSING													
SRN III	1.0	1.0	0.0	100%	0.0	0.0	0.0	0.0	0%	0.0	0.0	0.0	0.00
SRN II	11.5	12.0	(0.5)	104%	1.0	12.0	0.0	1.0	8%	0.0	2.0	0.0	1.02
RN	48.3	45.0	3.3	93%	6.0	18.0	1.0	4.0	9%	0.0	6.0	1.9	7.80
LVN	35.3	36.0	(0.7)	102%	2.0	10.0	0.0	2.0	6%	0.0	7.0	16.1	7.14
CNA	0.0	0.0	0.0		0.0	0.0	0.0	0.0		0.0	0.0	5.2	0.00
Psych Tech	14.0	14.0	0.0	100%	0.0	3.0	0.0	1.0	7%	0.0	0.0	0.0	0.34
TOTAL NURSING	110.1	108.0	2.1	98.09%	9.0	43.0	1.0	8.0	7.41%	0.0	15.0	23.2	16.30
PHARMACY						-	_	_		7			
Pharmacist II	1.0	1.0	0.0	100%	0.0	1.0	0.0	0.0	0%	0.0	0.0	0.0	
Pharmacist I	1.0	2.0	(1.0)	200%	0.0	0.0	0.0	0.0	0%	0.0	0.0	3.0	
Pharmacist Tech	5.0	5.0	0.0	100%	0.0	0.0	0.0	0.0	0%	0.0	1.0	8.4	
TOTAL PHARMACY	7.0	8.0	(1.0)	114.29%	0.0	1.0	0.0	0.0	0.00%	0.0	1.0	11.4	

Central California

MAY 2011
(Data source -- Budget Authority and
controller's Office Employment History Records)

Women's Facility				Sta	te Controller's C	Office Employme	nt History Recor	ds)						
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PHYSICIANS														
CMO/RME	1.0	1.0	0.0	100%	0.0	1.0	0.0	0.0	0%	0.0	0.0	0.0		
Chief P&S	1.0	0.0	1.0	0%	0.0	0.0	0.0	1.0		0.0	0.0	0.0		
Phys & Surgeon	11.5	11.0	0.5	96%	0.0	4.0	0.0	2.0	18%	0.0	1.0	0.0		
TOTAL PHYSICIANS	13.5	12.0	1.5	88.89%	0.0	5.0	0.0	3.0	25.00%	0.0	1.0	0.0		
MID-LEVELS										-				
PA	0.0	0.0	0.0		0.0	0.0	0.0	0.0		0.0	0.0	0.3		
NP	2.0	2.0	0.0	100%	0.0	0.0	0.0	1.0	50%	0.0	0.0	1.6		
TOTAL MID-LEVELS	2.0	2.0	0.0	100.00%	0.0	0.0	0.0	1.0	50.00%	0.0	0.0	1.9		
NURSING														
SRN III	1.0	1.0	0.0	100%	0.0	1.0	0.0	1.0	100%	0.0	0.0	0.0	0.00	
SRN II	10.5	12.0	(1.5)	114%	0.0	2.0	0.0	0.0	0%	0.0	0.0	0.0	0.49	
RN	46.0	45.0	1.0	98%	1.0	14.0	0.0	4.0	9%	1.0	1.0	0.7	4.35	
LVN	41.3	41.0	0.3	99%	2.0	13.0	0.0	1.0	2%	0.0	6.0	8.2	9.55	
CNA	0.0	0.0	0.0		0.0	0.0	0.0	0.0		0.0	0.0	12.6	0.00	
Psych Tech	8.0	6.0	2.0	75%	0.0	0.0	0.0	0.0	0%	0.0	0.0	2.3	0.63	
TOTAL NURSING	106.8	105.0	1.8	98.31%	3.0	30.0	0.0	6.0	5.71%	1.0	7.0	23.8	15.02	
PHARMACY										1				
Pharmacist II	1.0	1.0	0.0	100%	0.0	0.0	0.0	0.0	0%	0.0	0.0	0.0		
Pharmacist I	3.1	3.0	0.1	97%	0.0	0.0	0.0	0.0	0%	0.0	1.0	3.1		
Pharmacist Tech	3.0	3.0	0.0	100%	0.0	0.0	0.0	0.0	0%	4.0	4.0	0.2		
TOTAL PHARMACY	7.1	7.0	0.1	98.59%	0.0	0.0	0.0	0.0	0.00%	4.0	5.0	3.3		

MAY 2011

(Data source -- Budget Authority and State Controller's Office Employment History Records) Centinela State Prison Resident of Monday 2011 Rete (Trado es 3 3 Paul Let be Filled These projection dry printerent de la Paris Septembers 5 3 Paris Apprintended 5 3 Part Schemeiner 5 3 A Roll Stead Postitions Stiled Send Postition Vocant San Se Dete Sure Powerston Siled Heart Je Pate **PHYSICIANS** CMO/RME 1.0 1.0 0.0 100% 0.0 0.0 0.0 0% 0.0 0.0 0.0 0.0 Chief P&S 1.0 1.0 0.0 100% 0.0 0.0 0.0 0.0 0% 0.0 0.0 0.0 Phys & Surgeon 5.0 5.0 0.0 100% 0.0 0.0 0.0 0.0 0% 0.0 0.0 0.5 TOTAL PHYSICIANS 7.0 7.0 0.0 100.00% 0.0 0.0 0.0 0.0 0.00% 0.0 0.0 0.5 **MID-LEVELS** PA 0.0 0.0 0.0 0.0 0.0 0.0 0.00.0 0.0 0.0 NP 2.0 2.0 0.0 100% 0.0 0.0 0.0 0.0 0% 0.0 0.0 0.0 TOTAL MID-LEVELS 2.0 2.0 0.0 100.00% 0.0 0.0 0.0 0.0 0.00% 0.0 0.0 0.0 NURSING SRN III 1.0 1.0 0.0 0.0 0.0 0% 100% 0.0 0.0 0.0 0.0 0.0 0.00 SRN II 11.5 12.0 104% 0.0 2.0 0.0 0.0 0% 0.0 0.0 0.69 (0.5)0.0 0.0 RN 24.1 24.0 0.1 100% 3.0 0.0 1.0 4% 0.0 1.0 1.1 3.55 LVN 32.8 32.0 0.8 98% 0.0 11.0 0.0 3.0 9% 0.0 3.0 0.0 6.99 CNA 0.0 0.0 0.0 0.0 0.0 0.0 0.0 0.0 0.0 4.9 0.00 Psych Tech 7.0 6.0 1.0 86% 0.0 1.0 0.0 0.0 0% 0.0 1.0 0.0 1.47 TOTAL NURSING 76.4 75.0 1.4 98.17% 0.0 17.0 0.0 4.0 5.33% 0.0 5.0 6.0 12.70 **PHARMACY** 0% Pharmacist II 1.0 1.0 0.0 100% 0.0 0.0 0.0 0.0 0.0 0.0 0.0 Pharmacist I 2.0 2.0 0.0 100% 0.0 0.0 0.0 0.0 0% 1.0 0.0 1.0 2.9 0% Pharmacist Tech 3.0 (0.1)103% 0.0 0.0 0.0 0.0 0.0 1.0 1.3 TOTAL PHARMACY 5.9 6.0 (0.1)101.69% 0.0 0.0 0.0 0.0 0.00% 1.0 1.0 2.3

California Institution for Men				Sta		NIAY 2011 rce Budget Au Office Employme		rds)						
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PHYSICIANS														
CMO/RME	1.0	1.0	0.0	100%	0.0	1.0	0.0	0.0	0%	0.0	0.0	0.0		
Chief P&S	1.0	1.0	0.0	100%	0.0	0.0	0.0	0.0	0%	0.0	0.0	0.0		
Phys & Surgeon	16.5	17.0	(0.5)	103%	0.0	2.0	0.0	0.0	0%	3.0	0.0	0.0		
TOTAL PHYSICIANS	18.5	19.0	(0.5)	102.70%	0.0	3.0	0.0	0.0	0.00%	3.0	0.0	0.0		
MID-LEVELS														
PA	0.0	0.0	0.0		0.0	0.0	0.0	0.0		0.0	0.0	0.0		
NP	0.0	0.0	0.0		0.0	0.0	0.0	0.0		0.0	0.0	0.0		
TOTAL MID-LEVELS	0.0	0.0	0.0		0.0	0.0	0.0	0.0		0.0	0.0	0.0		
NURSING														
SRN III	3.0	3.0	0.0	100%	0.0	3.0	0.0	0.0	0%	0.0	0.0	0.0	0.00	
SRN II	16.0	15.0	1.0	94%	0.0	4.0	0.0	1.0	7%	0.0	0.0	0.0	0.00	
RN	106.1	110.0	(3.9)	104%	4.0	18.0	0.0	9.0	8%	0.0	3.0	0.0	7.84	
LVN	86.6	84.0	2.6	97%	5.0	15.0	1.0	4.0	5%	0.0	2.0	0.8	7.29	
CNA	0.0	0.0	0.0		0.0	0.0	0.0	0.0		0.0	0.0	14.2	0.00	
Psych Tech	13.5	14.0	(0.5)	104%	0.0	0.0	0.0	0.0	0%	3.0	0.0	10.0	1.20	
TOTAL NURSING	225.2	226.0	(0.8)	100.36%	9.0	40.0	1.0	14.0	6.19%	3.0	5.0	25.0	16.33	
PHARMACY														
Pharmacist II	1.0	1.0	0.0	100%	0.0	0.0	0.0	0.0	0%	0.0	0.0	0.0		
Pharmacist I	7.0	6.0	1.0	86%	1.0	3.0	0.0	1.0	17%	0.0	0.0	3.4		
Pharmacist Tech	8.5	10.0	(1.5)	118%	0.0	4.0	0.0	1.0	10%	0.0	0.0	3.0		

7.0

0.0

2.0

0.0

0.0

6.4

11.76%

(0.5)

103.03%

1.0

17.0

TOTAL PHARMACY

MAY 2011

California Institution for Women				Sta		MAY 2011 rce Budget Au Office Employme		rds)						
	Soul Postige	drest out of a forth of	Start Study	orkineral Vaccard	gge Studed daysin	Area of State of Stat	de garage de la companya de la compa	plear Set	de ger 5 1 1 701	Surveyed and Surve	And Interest for	Cool Her State of Sta	Patitions Deputies	Deepe Off
PHYSICIANS														
CMO/RME	1.0	1.0	0.0	100%	0.0	0.0	0.0	0.0	0%	0.0	0.0	0.0		
Chief P&S	1.0	1.0	0.0	100%	0.0	0.0	0.0	0.0	0%	0.0	0.0	0.0		
Phys & Surgeon	6.0	7.0	(1.0)	117%	0.0	1.0	0.0	0.0	0%	0.0	0.0	0.1		
TOTAL PHYSICIANS	8.0	9.0	(1.0)	112.50%	0.0	1.0	0.0	0.0	0.00%	0.0	0.0	0.1		
MID-LEVELS									The state of the s					
PA	0.0	0.0	0.0		0.0	0.0	0.0	0.0		0.0	0.0	0.0		
NP	2.0	2.0	0.0	100%	0.0	0.0	0.0	0.0	0%	0.0	0.0	0.0		
TOTAL MID-LEVELS	2.0	2.0	0.0	100.00%	0.0	0.0	0.0	0.0	0.00%	0.0	0.0	0.0		
NURSING														
SRN III	1.0	1.0	0.0	100%	0.0	1.0	0.0	0.0	0%	1.0	0.0	0.0	0.00	
SRN II	11.5	10.0	1.5	87%	0.0	0.0	0.0	0.0	0%	0.0	0.0	0.0	1.55	
RN	42.4	44.0	(1.6)	104%	1.0	5.0	0.0	4.0	9%	0.0	0.0	0.0	8.69	
LVN	31.1	20.0	11.1	64%	5.0	9.0	0.0	2.0	10%	0.0	1.0	13.5	4.03	
CNA	0.0	0.0	0.0		0.0	0.0	0.0	0.0		0.0	0.0	25.5	0.00	
Psych Tech	14.0	14.0	0.0	100%	0.0	0.0	0.0	0.0	0%	3.0	0.0	3.8	1.34	
TOTAL NURSING	100.0	89.0	11.0	89.00%	6.0	15.0	0.0	6.0	6.74%	4.0	1.0	42.8	15.61	
PHARMACY														
Pharmacist II	1.0	1.0	0.0	100%	0.0	0.0	0.0	0.0	0%	0.0	0.0	0.0		
Pharmacist I	5.0	5.0	0.0	100%	0.0	1.0	0.0	0.0	0%	0.0	0.0	0.1		
Pharmacist Tech	0.0	0.0	0.0		0.0	0.0	0.0	0.0		1.0	2.0	6.1		
TOTAL PHARMACY	6.0	6.0	0.0	100.00%	0.0	1.0	0.0	0.0	0.00%	1.0	2.0	6.2		

(Data source -- Budget Authority and State Controller's Office Employment History Records) California Men's Colony Been Se Pode House of 53 1201 Regulative of the original Rottle Dorother Deep High Septembers 5 3 Paris Seed Postilion Vacant Apprintended & ST POIT dry printered to the last of t Total Perilipent Filled Septembered & STATEM Meet He Date PHYSICIANS CMO/RME 1.0 1.0 0.0 100% 0.0 1.0 0.0 0% 0.0 0.0 0.0 0.0 Chief P&S 1.0 0.0 1.0 0% 0.0 0.0 0.0 0.0 0.0 0.0 0.0 Phys & Surgeon 16.5 18.0 (1.5)109% 0.0 3.0 0.0 5.0 28% 0.0 1.0 0.0 TOTAL PHYSICIANS 18.5 19.0 (0.5)102.70% 0.0 4.0 0.0 5.0 26.32% 0.0 1.0 0.0 MID-LEVELS PA 0.0 0.0 0.0 0.0 0.0 0.0 0.0 0.0 0.0 0.0 NP 0.0 0.0 0.0 0.0 0.0 0.0 0.0 0.0 0.0 0.0 TOTAL MID-LEVELS 0.0 0.0 0.0 0.0 0.0 0.0 0.0 0.0 0.0 0.0 NURSING SRN III 4.0 4.0 100% 0.0 0.0 0.0 0% 0.0 0.0 0.0 0.0 0.0 0.00 SRN II 13.0 13.0 0.0 100% 0.0 5.0 0.0 0.0 0% 0.0 1.0 0.0 1.53 RN 2.0 7% 22.27 117.5 123.0 (5.5)105% 34.0 0.0 8.0 0.0 12.0 1.5 LVN 48.4 47.0 1.4 97% 3.0 19.0 0.0 3.0 6% 0.0 3.0 1.9 10.80 CNA 0.0 0.0 0.0 0.0 0.0 0.0 0.0 0.0 0.0 0.0 0.00 Psych Tech 32.9 29.0 3.9 88% 1.0 12.0 0.0 4.0 14% 0.0 2.0 7.1 3.90 TOTAL NURSING 215.8 216.0 (0.2)100.09% 6.0 70.0 0.0 15.0 6.94% 0.0 18.0 10.5 38.50 **PHARMACY** 0.0 0% Pharmacist II 1.0 1.0 0.0 100% 0.0 0.0 0.0 0.0 0.0 0.0 Pharmacist I 4.0 4.0 0.0 100% 0.0 2.0 0.0 1.0 25% 0.0 0.0 1.6 8.0 0% Pharmacist Tech 8.0 0.0 100% 0.0 3.0 0.0 0.0 0.0 1.0 1.1

5.0

0.0

1.0

7.69%

0.0

1.0

2.7

TOTAL PHARMACY

13.0

13.0

0.0

100.00%

California Medical Facility				Sta	,	MAY 2011 rce Budget Au Office Employme		rds)						
	South Freddings	Adularized with the land of th	oditions Filled	odilizard Vessensk	ope Gilled driver	street of 31 Paris	place of the state	giery 5/31/2011 Ott - Speech Se	per de Red NAME SE DE	Statuster 5 5	And I the set of the s	The state of the s	Patitored Best	
PHYSICIANS														
CMO/RME	3.0	3.0	0.0	100%	0.0	0.0	0.0	0.0	0%	0.0	0.0	0.0		
Chief P&S	2.0	2.0	0.0	100%	0.0	0.0	0.0	0.0	0%	0.0	0.0	0.0		
Phys & Surgeon	17.0	16.0	1.0	94%	0.0	3.0	0.0	0.0	0%	1.0	1.0	0.5		
TOTAL PHYSICIANS	22.0	21.0	1.0	95.45%	0.0	3.0	0.0	0.0	0.00%	1.0	1.0	0.5		
MID-LEVELS														
PA	3.0	3.0	0.0	100%	0.0	0.0	0.0	0.0	0%	0.0	0.0	0.0		
NP	3.0	3.0	0.0	100%	0.0	0.0	0.0	0.0	0%	0.0	0.0	0.0		
TOTAL MID-LEVELS	6.0	6.0	0.0	100.00%	0.0	0.0	0.0	0.0	0.00%	0.0	0.0	0.0		
NURSING														
SRN III	5.0	4.0	1.0	80%	0.0	1.0	0.0	0.0	0%	0.0	0.0	0.0	0.00	
SRN II	19.6	17.0	2.6	87%	0.0	5.0	0.0	1.0	6%	0.0	0.0	0.0	0.39	
RN	175.0	160.0	15.0	91%	3.0	33.0	2.0	12.0	8%	0.0	11.0	0.4	42.44	
LVN	53.8	46.0	7.8	86%	0.0	15.0	2.0	6.0	13%	0.0	0.0	0.0	9.52	
CNA	26.0	26.0	0.0	100%	0.0	5.0	0.0	1.0	4%	0.0	0.0	2.3	12.39	
Psych Tech	50.0	48.0	2.0	96%	0.0	19.0	1.0	2.0	4%	0.0	0.0	1.0	4.97	
TOTAL NURSING	329.4	301.0	28.4	91.38%	3.0	78.0	5.0	22.0	7.31%	0.0	11.0	3.7	69.71	
PHARMACY														
Pharmacist II	2.0	2.0	0.0	100%	0.0	1.0	0.0	1.0	50%	0.0	0.0	0.0		

2.0

6.0

9.0

0.0

0.0

0.0

0.0

3.0

4.0

0%

23%

17.39%

0.0

0.0

0.0

0.0

0.0

0.0

5.4

5.2

10.6

Pharmacist I

Pharmacist Tech

TOTAL PHARMACY

11.5

14.0

27.5

8.0

13.0

23.0

3.5

1.0

4.5

70%

93%

83.64%

0.0

0.0

MAY 2011

(Data source -- Budget Authority and State Controller's Office Employment History Re

California State Prison -

Corcoran				Sta		Office Employme		·ds)						
	Hodel Poddige	Adulative to the State P	shirt Filled	odilional Veneral	oge Gilled Athers	Beer Str. Str. Str. Str. Str. Str. Str. Str	ete per side and side of the s	signer 5 131 Parti Sel	edericut 5/3/7011 hrano 5/5/7015 Per	Surveyer 5 5	Political Service of the Control of	Secretary Secretary	And the Dreet	July Diege HAE
PHYSICIANS														,
CMO/RME	1.0	0.0	1.0	0%	0.0	0.0	0.0	0.0		0.0	0.0	0.0		
Chief P&S	1.0	1.0	0.0	100%	0.0	0.0	0.0	0.0	0%	0.0	0.0	0.0		
Phys & Surgeon	12.5	12.0	0.5	96%	1.0	2.0	0.0	0.0	0%	0.0	4.0	0.0		
TOTAL PHYSICIANS	14.5	13.0	1.5	89.66%	1.0	2.0	0.0	0.0	0.00%	0.0	4.0	0.0	Į.	
MID-LEVELS														
PA	0.0	0.0	0.0		0.0	0.0	0.0	0.0		0.0	0.0	1.1		
NP	2.0	1.0	1.0	50%	0.0	0.0	0.0	0.0	0%	0.0	0.0	2.0		
TOTAL MID-LEVELS	2.0	1.0	1.0	50.00%	0.0	0.0	0.0	0.0	0.00%	0.0	0.0	3.1	1	
NURSING														
SRN III	4.0	4.0	0.0	100%	0.0	0.0	0.0	0.0	0%	0.0	0.0	0.0	0.00	
SRN II	15.0	15.0	0.0	100%	0.0	1.0	0.0	0.0	0%	0.0	0.0	0.0	2.05	
RN	125.2	114.0	11.2	91%	1.0	19.0	0.0	3.0	3%	1.0	0.0	1.1	11.63	
LVN	73.1	70.0	3.1	96%	3.0	37.0	0.0	2.0	3%	0.0	3.0	16.3	8.95	
CNA	0.0	0.0	0.0		0.0	0.0	0.0	0.0		0.0	0.0	0.1	0.00	
Psych Tech	39.0	35.0	4.0	90%	0.0	9.0	0.0	2.0	6%	1.0	4.0	11.3	3.87	
TOTAL NURSING	256.3	238.0	18.3	92.86%	4.0	66.0	0.0	7.0	2.94%	2.0	7.0	28.8	26.50	
PHARMACY									The state of the s					
Pharmacist II	1.0	0.0	1.0	0%	0.0	0.0	0.0	0.0		0.0	0.0	0.0		
Pharmacist I	5.1	4.0	1.1	78%	0.0	0.0	0.0	0.0	0%	0.0	0.0	3.7		
Pharmacist Tech	7.1	6.0	1.1	85%	0.0	0.0	0.0	0.0	0%	0.0	2.0	2.2		
TOTAL PHARMACY	13.2	10.0	3.2	75.76%	0.0	0.0	0.0	0.0	0.00%	0.0	2.0	5.9		

California Rehabilitation Center				Sta		rce Budget Au Office Employme	thority and nt History Recor	ds)						
	Head Positions	dretterier of the Port of State P	gibbert Filled	Powerst	oge Stilled Aspring	speed of the Control	de garante de la constitución de	signit Stateman Ser	ate light 5 13 12 1011	Surundan Sisteman	Adil deservation of the state o	September 1	At of March ?	June Desge (SPE)
PHYSICIANS														
CMO/RME	1.0	1.0	0.0	100%	0.0	1.0	0.0	0.0	0%	0.0	0.0	0.0	Î	
Chief P&S	1.0	1.0	0.0	100%	0.0	0.0	0.0	0.0	0%	0.0	0.0	0.0		
Phys & Surgeon	9.0	10.0	(1.0)	111%	0.0	1.0	0.0	0.0	0%	0.0	0.0	0.0		
TOTAL PHYSICIANS	11.0	12.0	(1.0)	109.09%	0.0	2.0	0.0	0.0	0.00%	0.0	0.0	0.0		
MID-LEVELS														
PA	0.0	0.0	0.0		0.0	0.0	0.0	0.0		0.0	0.0	0.0		
NP	0.0	0.0	0.0		0.0	0.0	0.0	0.0		0.0	0.0	0.0		
TOTAL MID-LEVELS	0.0	0.0	0.0		0.0	0.0	0.0	0.0		0.0	0.0	0.0		
NURSING														
SRN III	1.0	1.0	0.0	100%	0.0	0.0	0.0	0.0	0%	0.0	0.0	0.0	0.00	
SRN II	11.5	11.0	0.5	96%	0.0	7.0	0.0	2.0	18%	0.0	2.0	0.0	0.06	
RN	27.2	30.0	(2.8)	110%	3.0	8.0	0.0	0.0	0%	0.0	5.0	0.1	2.68	
LVN	23.3	24.0	(0.7)	103%	0.0	7.0	0.0	2.0	8%	0.0	9.0	12.0	5.16	
CNA	0.0	0.0	0.0		0.0	0.0	0.0	0.0		0.0	0.0	5.0	0.00	
Psych Tech	3.0	3.0	0.0	100%	0.0	0.0	0.0	0.0	0%	0.0	0.0	1.8	0.09	
TOTAL NURSING	66.0	69.0	(3.0)	104.55%	3.0	22.0	0.0	4.0	5.80%	0.0	16.0	18.9	7.99	
PHARMACY														
Pharmacist II	1.0	0.0	1.0	0%	0.0	0.0	0.0	1.0		0.0	0.0	0.0		
Pharmacist I	2.0	2.0	0.0	100%	0.0	0.0	0.0	0.0	0%	0.0	2.0	0.7	l	
Pharmacist Tech	2.3	3.0	(0.7)	130%	0.0	0.0	0.0	0.0	0%	0.0	1.0	4.9	Ĩ	

0.0

0.0

1.0

20.00%

0.0

3.0

5.6

TOTAL PHARMACY

5.3

5.0

0.3

94.34%

MAY 2011

Correctional Training Facility				Sta		MAY 2011 rce Budget Au Office Employme		rds)					
	South Problication	and the state of t	Salar Filled	addisonal Vacanath	see Stilled Approved	pered State Party	ode production of the Parket	signar Stat Partition State St	ode iget Signati	Student St.	Politica St. Control of the Control	Control of the state of the sta	Parity Manget 2
PHYSICIANS													
CMO/RME	2.0	2.0	0.0	100%	0.0	1.0	0.0	0.0	0%	0.0	0.0	0.0	
Chief P&S	1.0	1.0	0.0	100%	0.0	0.0	0.0	0.0	0%	0.0	0.0	0.0	
Phys & Surgeon	10.0	10.0	0.0	100%	0.0	1.0	0.0	1.0	10%	0.0	5.0	0.3	
TOTAL PHYSICIANS	13.0	13.0	0.0	100.00%	0.0	2.0	0.0	1.0	7.69%	0.0	5.0	0.3	
MID-LEVELS													
PA	2.0	1.0	1.0	50%	0.0	0.0	0.0	1.0	100%	0.0	0.0	0.1	
NP	1.0	0.0	1.0	0%	0.0	0.0	0.0	0.0		0.0	0.0	0.0	
TOTAL MID-LEVELS	3.0	1.0	2.0	33.33%	0.0	0.0	0.0	1.0	100.00%	0.0	0.0	0.1	
NURSING									İ				
SRN III	1.0	1.0	0.0	100%	0.0	1.0	0.0	0.0	0%	0.0	0.0	0.0	0.00
SRN II	11.5	9.0	2.5	78%	0.0	5.0	0.0	0.0	0%	0.0	0.0	0.0	0.08
RN	45.7	43.0	2.7	94%	3.0	8.0	0.0	1.0	2%	1.0	1.0	2.1	8.22
LVN	60.1	57.0	3.1	95%	3.0	25.0	1.0	4.0	7%	0.0	0.0	8.6	8.83
CNA	0.0	0.0	0.0		0.0	0.0	0.0	0.0		0.0	0.0	5.6	0.00
Psych Tech	10.1	9.0	1.1	89%	0.0	0.0	0.0	0.0	0%	0.0	0.0	2.2	0.15
TOTAL NURSING	128.4	119.0	9.4	92.68%	6.0	39.0	1.0	5.0	4.20%	1.0	1.0	18.5	17.28
PHARMACY													
Pharmacist II	1.0	0.0	1.0	0%	0.0	0.0	0.0	0.0		0.0	0.0	0.0	
Pharmacist I	3.0	3.0	0.0	100%	0.0	0.0	0.0	0.0	0%	0.0	0.0	1.7	
Pharmacist Tech	3.2	3.0	0.2	94%	0.0	0.0	0.0	0.0	0%	1.0	2.0	2.2	
TOTAL PHARMACY	7.2	6.0	1.2	83.33%	0.0	0.0	0.0	0.0	0.00%	1.0	2.0	3.9	

Chuckawalla Valley State Prison				Sta		rce Budget Au Office Employme	nthority and ent History Reco	rds)						
	Gold Political	Andrewiged to the Control of the Con	orthogat Gilled	oditional Vacand	one Filled dippor	process of the state of the sta	de sur formation of the sur	signi si Alani Ani spen ser	de geer ge Peet	Surveyed 5 13	And I the set of the s	The state of the s	Pattiert Bret.	OTT DEAR STE
PHYSICIANS														ı
CMO/RME	0.0	0.0	0.0		0.0	0.0	0.0	0.0		0.0	0.0	0.0		l
Chief P&S	1.0	1.0	0.0	100%	0.0	0.0	0.0	0.0	0%	0.0	0.0	0.0		İ
Phys & Surgeon	4.0	4.0	0.0	100%	0.0	1.0	0.0	0.0	0%	0.0	0.0	0.4		l
TOTAL PHYSICIANS	5.0	5.0	0.0	100.00%	0.0	1.0	0.0	0.0	0.00%	0.0	0.0	0.4		l
MID-LEVELS									1					I
PA	0.0	0.0	0.0		0.0	0.0	0.0	0.0		0.0	0.0	0.0		1
NP	1.0	2.0	(1.0)	200%	0.0	1.0	0.0	0.0	0%	0.0	0.0	0.0		İ
TOTAL MID-LEVELS	1.0	2.0	(1.0)	200.00%	0.0	1.0	0.0	0.0	0.00%	0.0	0.0	0.0		İ
NURSING														İ
SRN III	1.0	0.0	1.0	0%	0.0	0.0	0.0	0.0		0.0	0.0	0.0	0.00	1
SRN II	11.5	5.0	6.5	43%	0.0	2.0	0.0	1.0	20%	0.0	0.0	0.0	1.60	l
RN	29.7	25.0	4.7	84%	0.0	6.0	0.0	2.0	8%	0.0	1.0	3.1	6.10	
LVN	17.0	17.0	0.0	100%	1.0	4.0	0.0	1.0	6%	0.0	3.0	3.0	4.65	I
CNA	0.0	0.0	0.0		0.0	0.0	0.0	0.0		0.0	0.0	0.0	0.00	I
Psych Tech	5.5	5.0	0.5	91%	0.0	2.0	1.0	2.0	40%	0.0	0.0	0.0	0.83	İ
TOTAL NURSING	64.7	52.0	12.7	80.37%	1.0	14.0	1.0	6.0	11.54%	0.0	4.0	6.1	13.18	1
PHARMACY														
Pharmacist II	1.0	0.0	1.0	0%	0.0	0.0	0.0	0.0		0.0	0.0	0.0		1
Pharmacist I	0.0	0.0	0.0		0.0	0.0	0.0	0.0		0.0	0.0	2.0		İ

1.0

1.0

0.0

0.0

1.0

1.0

0.0

0.0

50%

50.00%

1.0

1.0

1.7

3.7

100%

66.67%

0.0

0.0

Pharmacist Tech

TOTAL PHARMACY

2.0

3.0

2.0

2.0

0.0

Deuel Vocational Institution				Ste		MAY 2011 arce Budget Au Office Employme		rds)						
	Solal Political	Adulative Control	Solut P	oditional Versend	one Filled drawing	Legal State State	de gerende de la la la la la la la la la la la la la	signary 5 151 Papar Sept Only - Sept Sept Sept	ote State Server	Surveyed al	Pail Here of	Se del Brief	State of Money	ON These Spirit
PHYSICIANS														
CMO/RME	2.0	2.0	0.0	100%	0.0	1.0	0.0	0.0	0%	0.0	0.0	0.0		
Chief P&S	1.0	1.0	0.0	100%	0.0	0.0	0.0	0.0	0%	0.0	0.0	0.0		
Phys & Surgeon	8.0	8.0	0.0	100%	0.0	0.0	0.0	0.0	0%	0.0	0.0	0.0		
TOTAL PHYSICIANS	11.0	11.0	0.0	100.00%	0.0	1.0	0.0	0.0	0.00%	0.0	0.0	0.0		
MID-LEVELS														
PA	3.0	3.0	0.0	100%	0.0	0.0	0.0	0.0	0%	0.0	0.0	0.0		
NP	1.0	1.0	0.0	100%	0.0	1.0	0.0	0.0	0%	0.0	0.0	0.0		
TOTAL MID-LEVELS	4.0	4.0	0.0	100.00%	0.0	1.0	0.0	0.0	0.00%	0.0	0.0	0.0		
NURSING														
SRN III	1.0	1.0	0.0	100%	1.0	1.0	0.0	0.0	0%	0.0	0.0	0.0	0.00	
SRN II	11.5	10.0	1.5	87%	0.0	2.0	0.0	1.0	10%	0.0	0.0	0.0	1.63	
RN	55.4	52.0	3.4	94%	2.0	2.0	0.0	0.0	0%	1.0	13.0	0.0	11.03	
LVN	37.0	35.0	2.0	95%	1.0	8.0	0.0	2.0	6%	0.0	3.0	0.4	3.67	
CNA	5.0	5.0	0.0	100%	0.0	0.0	0.0	0.0	0%	0.0	9.0	6.0	2.83	
Psych Tech	13.6	15.0	(1.4)	110%	0.0	0.0	0.0	0.0	0%	1.0	0.0	1.5	2.01	
TOTAL NURSING	123.5	118.0	5.5	95.55%	4.0	13.0	0.0	3.0	2.54%	2.0	25.0	7.9	21.17	
PHARMACY														
Pharmacist II	1.0	1.0	0.0	100%	0.0	0.0	0.0	0.0	0%	0.0	0.0	0.0		
Pharmacist I	1.0	1.0	0.0	100%	0.0	0.0	0.0	0.0	0%	2.0	1.0	0.5		

0.0

0.0

0.0

0.0

1.0

1.0

33%

20.00%

0.0

2.0

0.0

1.0

5.5

6.0

100%

100.00%

0.0

0.0

Pharmacist Tech

TOTAL PHARMACY

3.0

5.0

3.0

5.0

0.0

MAY 2011 (Data source -- Budget Authority and

Folsom State Prison				Sta		Office Employme		rds)						
	Seed Perilipe	Adulation of the State of Stat	gibord Filled	orthogra Versus	oge Stilled Atherist	Legel & The Coll of the Coll o	ede septiment of September 17 17 17 17 17 17 17 17 17 17 17 17 17	steers 5 3 Paris	ode igen 5/3/7011 Man Se Rot	STATEMENT POR	Mail Hiller of the State of the	St. ido trebente St. id	Art of Thomas	/
PHYSICIANS														
CMO/RME	0.0	0.0	0.0		0.0	0.0	0.0	0.0		0.0	0.0	0.0		
Chief P&S	1.0	1.0	0.0	100%	0.0	0.0	0.0	0.0	0%	0.0	0.0	0.0		
Phys & Surgeon	7.0	7.0	0.0	100%	0.0	0.0	0.0	0.0	0%	0.0	0.0	0.0		
TOTAL PHYSICIANS	8.0	8.0	0.0	100.00%	0.0	0.0	0.0	0.0	0.00%	0.0	0.0	0.0		
MID-LEVELS														
PA	0.0	0.0	0.0		0.0	0.0	0.0	0.0		0.0	0.0	0.0		
NP	2.0	2.0	0.0	100%	0.0	0.0	0.0	0.0	0%	0.0	0.0	0.0		
TOTAL MID-LEVELS	2.0	2.0	0.0	100.00%	0.0	0.0	0.0	0.0	0.00%	0.0	0.0	0.0		
NURSING														
SRN III	1.0	1.0	0.0	100%	1.0	1.0	0.0	0.0	0%	0.0	0.0	0.0	0.00	
SRN II	6.8	6.0	0.8	88%	0.0	2.0	0.0	0.0	0%	0.0	1.0	0.0	0.15	
RN	21.9	20.0	1.9	91%	0.0	7.0	0.0	1.0	5%	0.0	3.0	0.3	2.84	
LVN	23.5	23.0	0.5	98%	0.0	1.0	0.0	0.0	0%	0.0	4.0	0.0	1.57	
CNA	0.0	0.0	0.0		0.0	0.0	0.0	0.0		0.0	0.0	0.0	0.00	
Psych Tech	6.0	3.0	3.0	50%	0.0	0.0	1.0	1.0	33%	0.0	0.0	0.6	1.86	
TOTAL NURSING	59.2	53.0	6.2	89.53%	1.0	11.0	1.0	2.0	3.77%	0.0	8.0	0.9	6.42	
PHARMACY														
Pharmacist II	1.0	1.0	0.0	100%	0.0	0.0	0.0	0.0	0%	0.0	0.0	0.0		
Pharmacist I	1.0	1.0	0.0	100%	0.0	0.0	0.0	0.0	0%	0.0	0.0	0.0		
Pharmacist Tech	2.2	3.0	(0.8)	136%	0.0	0.0	0.0	0.0	0%	0.0	0.0	1.2		
TOTAL PHARMACY	4.2	5.0	(0.8)	119.05%	0.0	0.0	0.0	0.0	0.00%	0.0	0.0	1.2		

(Data source -- Budget Authority and State Controller's Office Employment History Records) **High Desert State Prison** Postulary of a of Thomas Lann Rede (Transport of State 1) Hall Let be Filled Base Performance Oversidence Theory (Frift) Arbeiteteent da Pon Septembers 5 3 Part September 5 13 1201 Approximate of STA POIN Sent Peritinent Filled Sand Partitional Vocabet Sear Se Date Stoute Powerstone Giled Meen de Date **PHYSICIANS** CMO/RME 1.0 1.0 0.0 100% 0.0 0.0 0.0 0% 0.0 0.0 0.0 1.0 Chief P&S 1.0 0.0 1.0 0% 0.0 0.0 0.0 0.0 0.0 0.0 0.0 Phys & Surgeon 6.0 5.0 1.0 83% 0.0 1.0 0.0 0.0 0% 0.0 0.0 0.0 TOTAL PHYSICIANS 8.0 6.0 2.0 75.00% 0.0 2.0 0.0 0.0 0.00% 0.0 0.0 0.0 **MID-LEVELS** PA 0.0 0.0 0.0 0.0 0.0 0.0 0.0 0.0 0.0 3.9 NP 2.0 0.0 2.0 0% 0.0 0.0 0.0 1.0 0.0 0.0 1.3 TOTAL MID-LEVELS 2.0 0.0 2.0 0.00% 0.0 0.0 0.0 1.0 0.0 5.2 0.0 NURSING 2.0 SRN III 1.0 0.0 0.0 1.0 100% 0.0 1.0 50% 0.0 0.0 0.0 0.00 9% SRN II 11.5 11.0 0.5 96% 0.0 3.0 0.0 1.0 0.0 0.0 0.0 0.41 RN 42.9 91% 2.0 15% 39.0 3.9 1.0 17.0 6.0 1.0 12.0 0.8 7.97 LVN 27.9 23.0 4.9 82% 3.0 14.0 0.0 5.0 22% 0.0 9.0 1.5 6.34 CNA 0.0 0.0 0.0 0.0 0.0 0.0 0.0 0.0 8.0 2.4 1.43 Psych Tech 9.0 8.0 1.0 89% 0.0 3.0 0.0 0.0 0% 0.0 0.0 0.0 0.63 TOTAL NURSING 93.3 82.0 11.3 87.89% 4.0 37.0 2.0 13.0 15.85% 1.0 29.0 4.7 16.78 **PHARMACY** 0.0 Pharmacist II 1.0 1.0 0.0 100% 1.0 0.0 0.0 0% 0.0 0.0 0.0 Pharmacist I 2.0 0.0 2.0 0% 0.0 0.0 0.0 0.0 0.0 0.0 2.2 3.0 3.0 0% Pharmacist Tech 0.0 100% 0.0 1.0 0.0 0.0 0.0 0.0 3.1

2.0

0.0

0.0

0.00%

0.0

0.0

5.3

TOTAL PHARMACY

6.0

4.0

2.0

66.67%

MAY 2011
(Data source -- Budget Authority and
State Controller's Office Employment History Records)

Ironwood State Prison				Sta		Office Employme		rds)						
	Soul Politica	Adulaticad by the Control of Salat P	State Filled	oditional Verseur	ope Guled dayed	Heery S. T. P. P. Ser. Ser. S. Ser. Ser. Ser. Ser. Ser.	ede parties of the late of the	giery s 131 Paril Sel	ete digital 5/3/701 grado 5/5/704 1/2010 Se Ret	Grunder Sol	And I the design of the second	Too of the state o	Pairie West	
PHYSICIANS														
CMO/RME	1.0	1.0	0.0	100%	0.0	1.0	0.0	0.0	0%	0.0	0.0	0.0		
Chief P&S	1.0	1.0	0.0	100%	0.0	0.0	0.0	0.0	0%	0.0	0.0	0.0		
Phys & Surgeon	5.0	5.0	0.0	100%	0.0	0.0	0.0	0.0	0%	0.0	0.0	0.0		
TOTAL PHYSICIANS	7.0	7.0	0.0	100.00%		1.0		0.0	0.00%	0.0	0.0	0.0		
MID-LEVELS														
PA	0.0	0.0	0.0		0.0	0.0	0.0	0.0		0.0	0.0	0.0		
NP	1.0	1.0	0.0	100%	0.0	0.0	0.0	0.0	0%	0.0	0.0	0.0		
TOTAL MID-LEVELS	1.0	1.0	0.0	100.00%		0.0		0.0	0.00%	0.0	0.0	0.0		
NURSING														
SRN III	1.0	1.0	0.0	100%	0.0	0.0	0.0	0.0	0%	0.0	0.0	0.0	0.00	
SRN II	11.5	12.0	(0.5)	104%	0.0	5.0	0.0	0.0	0%	0.0	0.0	0.0	0.04	
RN	33.6	33.0	0.6	98%	1.0	15.0	0.0	3.0	9%	0.0	0.0	0.0	2.47	
LVN	28.8	29.0	(0.2)	101%	3.0	13.0	0.0	2.0	7%	0.0	3.0	0.0	3.21	i
CNA	0.0	0.0	0.0		0.0	0.0	0.0	0.0		0.0	0.0	3.3	0.00	
Psych Tech	5.2	4.0	1.2	77%	0.0	1.0	0.0	0.0	0%	0.0	0.0	0.0	0.45	
TOTAL NURSING	80.1	79.0	1.1	98.63%		18.0		5.0	6.33%	0.0	3.0	3.3	6.17	
PHARMACY														
Pharmacist II	1.0	1.0	0.0	100%	0.0	1.0	0.0	1.0	100%	0.0	1.0	0.0		
Pharmacist I	2.0	1.0	1.0	50%	0.0	0.0	0.0	0.0	0%	0.0	0.0	0.9		
Pharmacist Tech	3.4	3.0	0.4	88%	0.0	1.0	0.0	1.0	33%	0.0	1.0	0.0		
TOTAL PHARMACY	6.4	5.0	1.4	78.13%		2.0		2.0	40.00%	0.0	2.0	0.9		

(Data source -- Budget Authority and State Controller's Office Employment History Records) Kern Valley State Prison Been Se Pode House of 53 1201 Regulated of the or the order of the order o Dorother Deep High See to be by the Black of the Boundary September 5 31 201 Seed Postilion Vacant Apprintended & ST POIT dry printered to the last of t Separations & STATAON Send Positions Steel Meet He Date PHYSICIANS CMO/RME 0.0 0.0 0.0 0.0 0.0 0.0 0.0 0.0 0.0 0.0 Chief P&S 1.0 1.0 0.0 100% 0.0 0.0 0.0 0.0 0% 0.0 0.0 0.0 Phys & Surgeon 8.0 7.0 1.0 88% 0.0 1.0 0.0 0.0 0% 0.0 5.0 0.0 TOTAL PHYSICIANS 9.0 8.0 1.0 88.89% 0.0 1.0 0.0 0.0 0.00% 0.0 5.0 0.0 MID-LEVELS PA 0.0 0.0 0.0 0.0 0.0 0.0 0.0 0.0 0.0 1.0 NP 1.0 0.0 1.0 0% 0.0 2.0 0.0 0.0 0.0 0.0 1.6 TOTAL MID-LEVELS 1.0 0.0 1.0 0.00% 0.0 2.0 0.0 0.0 0.0 0.0 2.6 NURSING SRN III 1.0 1.0 0.0 100% 0.0 2.0 0.0 0.0 0% 0.0 0.0 0.0 0.00 2.0 0% SRN II 11.5 9.0 2.5 78% 3.0 0.0 0.0 0.0 0.0 0.0 0.85 RN 7.0 82% 0.0 0.0 6% 38.0 31.0 6.0 2.0 0.0 0.0 7.7 6.62 LVN 32.2 32.0 0.2 99% 0.0 11.0 0.0 2.0 6% 0.0 1.0 15.7 17.99 CNA 0.0 0.0 0.0 0.0 0.0 0.0 0.0 0.0 0.0 21.7 0.00 Psych Tech 13.6 12.0 1.6 88% 0.0 2.0 0.0 1.0 8% 0.0 0.0 0.1 2.04 TOTAL NURSING 96.3 85.0 11.3 88.27% 2.0 24.0 0.0 5.0 5.88% 0.0 1.0 45.2 27.50 **PHARMACY** 0.0 0% Pharmacist II 1.0 1.0 0.0 100% 0.0 0.0 0.0 0.0 0.0 0.0 Pharmacist I 3.0 2.0 1.0 67% 0.0 0.0 0.0 0.0 0% 0.0 0.0 1.1 6.8 0% Pharmacist Tech 7.0 (0.2)103% 0.0 1.0 0.0 0.0 0.0 0.0 1.0

1.0

0.0

0.0

0.00%

0.0

0.0

2.1

TOTAL PHARMACY

10.8

10.0

0.8

92.59%

MAY 2011
(Data source -- Budget Authority and

California State Prison -

State Controller's Office Employment History Records) Los Angeles County Been Se Pode House of 53 1201 Regulative of the original Rottle Dorother Deep High September 5 31 201 Seed Postilion Vacant Apprintended & ST POIT dry printered to the last of t Separations & STATAON Send Positions Steel Meet He Date obesit gr Date PHYSICIANS CMO/RME 1.0 1.0 0.0 100% 0.0 0.0 0.0 0.0 0% 0.0 0.0 0.0 Chief P&S 1.0 1.0 0.0 100% 0.0 0.0 0.0 0.0 0% 0.0 0.0 0.0 Phys & Surgeon 7.0 7.0 0.0 100% 0.0 1.0 0.0 1.0 14% 0.0 0.0 0.0 TOTAL PHYSICIANS 9.0 9.0 0.0 100.00% 0.0 1.0 0.0 1.0 11.11% 0.0 0.0 0.0 MID-LEVELS 0.0 PA 2.0 2.0 0.0 100% 0.0 0.0 0.0 0% 0.0 0.0 0.0 NP 1.0 1.0 0.0 100% 0.0 0.0 0.0 0.0 0% 0.0 0.0 0.0 TOTAL MID-LEVELS 3.0 3.0 0.0 100.00% 0.0 0.0 0.0 0.0 0.00% 0.0 0.0 0.0 NURSING SRN III 1.0 1.0 0.0 100% 0.0 1.0 0.0 1.0 100% 0.0 0.0 0.0 0.00 2.5 SRN II 11.5 9.0 78% 1.0 5.0 0.0 4.0 44% 0.0 0.0 0.0 1.09 RN 102% 3.0 0.0 48.2 49.0 (0.8)16.0 3.0 6% 1.0 3.0 0.0 8.95 LVN 45.1 44.0 1.1 98% 0.0 2.0 0.0 1.0 2% 1.0 2.0 7.5 12.44 CNA 0.0 0.0 0.0 0.0 0.0 0.0 0.0 0.0 0.0 3.0 0.00 Psych Tech 22.5 22.0 0.5 98% 0.0 6.0 0.0 0.0 0% 4.0 2.0 0.8 2.22 TOTAL NURSING 128.3 125.0 3.3 97.43% 4.0 30.0 0.0 9.0 7.20% 6.0 7.0 11.3 24.70 **PHARMACY** 0.0 0% Pharmacist II 1.0 1.0 0.0 100% 0.0 0.0 0.0 0.0 0.0 0.0 Pharmacist I 4.0 4.0 0.0 100% 2.0 3.0 0.0 2.0 50% 0.0 0.0 1.8 2.3 87% 0.0 0% 1.9 Pharmacist Tech 2.0 0.3 0.0 0.0 0.0 0.0 2.0 TOTAL PHARMACY 7.3 7.0 0.3 95.89% 2.0 3.0 0.0 2.0 28.57% 0.0 2.0 3.7

(Data source -- Budget Authority and State Controller's Office Employment History Records) Mule Creek State Prison Been Se Pode House of 53 1201 Regulative of the original Rottle Dorother Deep High See to be by the Black of the Boundary September 5 31 201 Seed Postilion Vacant Apprintended & ST POIT dry printered to the last of t Separations & STATAON Total Perilipent Filled Meet He Date obesit gr Date PHYSICIANS CMO/RME 1.0 1.0 0.0 100% 0.0 1.0 0.0 0% 0.0 0.0 0.0 0.0 Chief P&S 1.0 1.0 0.0 100% 0.0 0.0 0.0 0.0 0% 0.0 0.0 0.0 Phys & Surgeon 7.0 7.0 0.0 100% 0.0 1.0 0.0 0.0 0% 0.0 0.0 0.0 TOTAL PHYSICIANS 9.0 9.0 0.0 100.00% 0.0 2.0 0.0 0.0 0.00% 0.0 0.0 0.0 MID-LEVELS PA 1.5 2.0 (0.5)133% 0.0 0.0 0.0 0.0 0% 0.0 0.0 0.0 NP 0.0 0.0 0.0 0.0 0.0 0.0 0.0 0.0 0.0 0.0 TOTAL MID-LEVELS 1.5 2.0 (0.5)133.33% 0.0 0.0 0.0 0.0 0.00% 0.0 0.0 0.0 NURSING SRN III 2.0 1.0 1.0 0.0 0.0 0% 50% 0.0 0.0 0.0 0.0 0.0 0.00 SRN II 10.5 11.0 105% 0.0 2.0 0.0 0.0 0% 0.0 0.0 0.0 0.85 (0.5)RN 99% 2.0 0.0 0% 38.4 38.0 0.4 6.0 0.0 1.0 1.0 0.0 2.42 LVN 21.7 21.0 0.7 97% 0.0 6.0 0.0 0.0 0% 3.0 4.0 1.9 1.81 CNA 0.0 0.0 0.0 0.0 0.0 0.0 0.0 0.0 5.0 0.8 0.02 Psych Tech 26.0 27.0 (1.0)104% 0.0 1.0 0.0 0.0 0% 0.0 0.0 1.2 1.79 TOTAL NURSING 98.6 98.0 0.6 99.39% 2.0 15.0 0.0 0.0 0.00% 4.0 10.0 3.9 6.89 **PHARMACY** 0.0 0% Pharmacist II 1.0 1.0 0.0 100% 1.0 0.0 0.0 0.0 0.0 0.0 Pharmacist I 5.0 3.0 2.0 60% 0.0 1.0 0.0 0.0 0% 0.0 0.0 0.2 83% 0% Pharmacist Tech 6.0 5.0 1.0 0.0 0.0 0.0 0.0 0.0 2.0 1.8

2.0

0.0

0.0

0.00%

0.0

2.0

2.0

TOTAL PHARMACY

12.0

9.0

3.0

75.00%

North Kern State Prison				Sta		NIAY 2011 rce Budget Au Office Employme		rds)						
	Seed Pretition	Andrew Land of Salad P	gisters Filled	dilibert Verent	gree Stilland despekt	speed of the state	de Septinos de la Septin	signi sin Rail	ete igen 5 13 12011 1200 - 5 15 Det	Surveyer 5 13 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1	ADI HERES ST.	Took in the state of the state	Patient Prout	
PHYSICIANS														
CMO/RME	1.0	1.0	0.0	100%	0.0	1.0	0.0	0.0	0%	0.0	0.0	0.0		
Chief P&S	1.0	0.0	1.0	0%	0.0	0.0	0.0	0.0		0.0	0.0	0.0		
Phys & Surgeon	13.0	10.0	3.0	77%	0.0	1.0	0.0	2.0	20%	0.0	12.0	0.0		
TOTAL PHYSICIANS	15.0	11.0	4.0	73.33%	0.0	2.0	0.0	2.0	18.18%	0.0	12.0	0.0		
MID-LEVELS														
PA	0.0	0.0	0.0		0.0	0.0	0.0	0.0		0.0	0.0	0.0		
NP	1.0	1.0	0.0	100%	0.0	0.0	0.0	0.0	0%	0.0	0.0	0.0		
TOTAL MID-LEVELS	1.0	1.0	0.0	100.00%	0.0	0.0	0.0	0.0	0.00%	0.0	0.0	0.0		
NURSING									İ					
SRN III	2.0	1.0	1.0	50%	0.0	0.0	0.0	0.0	0%	0.0	0.0	0.0	0.00	
SRN II	11.5	10.0	1.5	87%	0.0	1.0	0.0	0.0	0%	0.0	0.0	0.0	0.12	
RN	49.6	44.0	5.6	89%	1.0	4.0	0.0	3.0	7%	0.0	0.0	1.6	11.37	
LVN	43.7	43.0	0.7	98%	0.0	11.0	0.0	1.0	2%	0.0	0.0	8.3	13.74	
CNA	0.0	0.0	0.0		0.0	0.0	0.0	0.0		0.0	0.0	23.2	0.00	
Psych Tech	7.3	7.0	0.3	96%	0.0	1.0	0.0	1.0	14%	0.0	0.0	1.7	1.46	
TOTAL NURSING	114.1	105.0	9.1	92.02%	1.0	17.0	0.0	5.0	4.76%	0.0	0.0	34.8	26.69	
PHARMACY														
Pharmacist II	1.0	1.0	0.0	100%	0.0	0.0	0.0	0.0	0%	0.0	0.0	0.0		
Pharmacist I	3.0	2.0	1.0	67%	0.0	2.0	0.0	0.0	0%	0.0	0.0	3.2		
Pharmacist Tech	6.6	6.0	0.6	91%	0.0	0.0	0.0	0.0	0%	1.0	2.0	1.9		
TOTAL PHARMACY	10.6	9.0	1.6	84.91%	0.0	2.0	0.0	0.0	0.00%	1.0	2.0	5.1		

(Data source -- Budget Authority and State Controller's Office Employment History Records) **Pelican Bay State Prison** Godal Portuboral drubbonized Rede (Mano, & Haron is to Silled Base by Selfortion Speed Positional Vacant deprintended in 1701 September 5 3 Part September 5 3 7001 Seed Postilions Stilled Abbeiteterest & ST POIT Mar He Date State West if Pate **PHYSICIANS** CMO/RME 1.0 1.0 0.0 100% 0.0 0.0 0.0 0.0 0% 0.0 0.0 0.0 Chief P&S 1.0 0.0 1.0 0% 0.0 0.0 0.0 0.0 0.0 0.0 0.0 Phys & Surgeon 3.0 2.0 1.0 67% 0.0 1.0 0.0 1.0 50% 0.0 0.0 0.4 TOTAL PHYSICIANS 5.0 3.0 2.0 60.00% 0.0 1.0 0.0 1.0 33.33% 0.0 0.0 0.4 MID-LEVELS 0.0 0% PA 1.0 1.0 100% 0.0 0.0 0.0 0.0 0.0 0.0 0.0 NP 2.0 3.0 (1.0)150% 0.0 0.0 0.0 0.0 0% 0.0 0.0 0.0 TOTAL MID-LEVELS 3.0 4.0 (1.0)133.33% 0.0 0.0 0.0 0.0 0.00% 0.0 0.0 0.0 NURSING SRN III 1.0 1.0 0.0 0.0 0.0 0.0 0.0 0% 100% 0.0 0.0 0.0 0.00 0.0 SRN II 11.5 9.0 2.5 78% 0.0 0.0 3.0 33% 0.0 0.0 0.0 0.06 RN 50.0 87% 0.0 0.0 18% 57.5 7.5 14.0 9.0 0.0 0.0 0.0 1.37 LVN 25.4 25.0 0.4 98% 0.0 2.0 0.0 1.0 4% 0.0 1.0 0.0 1.49 **CNA** 0.0 0.0 0.0 0.0 0.0 0.0 0.0 0.0 0.0 0.0 0.00 Psych Tech 33.5 26.0 7.5 78% 0.0 6.0 0.0 2.0 8% 0.0 0.0 1.1 1.59 TOTAL NURSING 128.9 111.0 17.9 86.11% 0.0 22.0 0.0 15.0 13.51% 0.0 1.0 1.1 4.51 **PHARMACY** 100% Pharmacist II 1.0 1.0 0.0 100% 0.0 1.0 0.0 1.0 0.0 0.0 0.0 Pharmacist I 2.0 2.0 0.0 100% 0.0 0.0 0.0 0.0 0% 0.0 1.0 0.5 3.0 0.0 0% 0.0 Pharmacist Tech 3.0 0.0 100% 0.0 0.0 0.0 1.0 1.7 TOTAL PHARMACY 6.0 6.0 0.0 100.00% 0.0 1.0 0.0 1.0 16.67% 0.0 2.0 2.2

Pleasant Valley State Prison				Sta		urce Budget At Office Employm		rds)						
	Solal Political	Andrewized to the County of th	orthogra Gilled	william Varant	see Gillard dryses	Level S. 13 Pari	de Septiment de la Septiment d	gird Seer Se	ote in Sept Se Ret	GI Rollo Por	And I the set of the s	Creative Control	Pairing Western Dress	.//
PHYSICIANS		•	İ											
CMO/RME	2.0	1.0	1.0	50%	0.0	1.0	0.0	0.0	0%	0.0	0.0	0.0		
Chief P&S	1.0	1.0	0.0	100%	0.0	0.0	0.0	0.0	0%	0.0	0.0	0.0		
Phys & Surgeon	7.6	5.0	2.6	66%	1.0	4.0	0.0	2.0	40%	0.0	2.0	1.0		
TOTAL PHYSICIANS	10.6	7.0	3.6	66.04%	1.0	5.0	0.0	2.0	28.57%	0.0	2.0	1.0		
MID-LEVELS														
PA	2.0	2.0	0.0	100%	0.0	0.0	0.0	0.0	0%	0.0	0.0	2.2		
NP	2.0	2.0	0.0	100%	0.0	0.0	0.0	0.0	0%	0.0	0.0	0.6		
TOTAL MID-LEVELS	4.0	4.0	0.0	100.00%	0.0	0.0	0.0	0.0	0.00%	0.0	0.0	2.8		
NURSING														
SRN III	1.0	1.0	0.0	100%	0.0	0.0	0.0	0.0	0%	0.0	0.0	0.0	0.00	
SRN II	11.5	8.0	3.5	70%	1.0	4.0	0.0	1.0	13%	0.0	0.0	0.0	0.12	
RN	28.6	30.0	(1.4)	105%	1.0	15.0	0.0	3.0	10%	0.0	4.0	5.6	1.40	
LVN	59.6	58.0	1.6	97%	2.0	33.0	1.0	3.0	5%	0.0	0.0	10.5	5.39	
CNA	1.0	1.0	0.0	100%	0.0	0.0	0.0	0.0	0%	0.0	0.0	8.1	0.05	
Psych Tech	9.0	7.0	2.0	78%	0.0	2.0	0.0	0.0	0%	0.0	0.0	0.0	0.08	
TOTAL NURSING	110.7	105.0	5.7	94.85%	4.0	54.0	1.0	7.0	6.67%	0.0	4.0	24.2	7.04	
PHARMACY														
Pharmacist II	1.0	0.0	1.0	0%	0.0	0.0	0.0	0.0		0.0	0.0	0.9		
Pharmacist I	3.0	2.0	1.0	67%	0.0	0.0	0.0	1.0	50%	0.0	0.0	3.2		
														4

0.0

0.0

0.0

1.0

0.0

0.0

0%

20.00%

3.0

3.0

3.8

7.9

0.0

0.0

Pharmacist Tech

TOTAL PHARMACY

2.5

6.5

3.0

5.0

(0.5)

1.5

120%

76.92%

0.0

Richard J. Donovan (Data source -- Budget Authority and State Controller's Office Employment History Records) **Correctional Facility** Rede (Produced 3/3/2011 Let be Stilled There by the Toleran Argenterent de la Port Superior 5 3 1201 Seed Postilion Vacant Apprintended & ST POT Septembers & STARON Steel Petitions Filled Spen Sig Date States Meet He Date Meen He Date **PHYSICIANS** CMO/RME 1.0 1.0 0.0 100% 0.0 1.0 0.0 0.0 0% 0.0 0.0 0.0 Chief P&S 1.0 1.0 0.0 100% 0.0 0.0 0.0 0.0 0% 0.0 0.0 0.0 Phys & Surgeon 10.5 12.0 (1.5)114% 0.0 3.0 0.0 1.0 8% 0.0 1.0 1.0 TOTAL PHYSICIANS 12.5 14.0 (1.5)112.00% 0.0 4.0 0.0 1.0 7.14% 0.0 1.0 1.0 MID-LEVELS 0.0 PA 1.0 0.0 1.0 0% 0.0 0.0 0.0 0.0 1.0 0.0 NP 2.0 2.0 0.0 100% 0.0 0.0 0.0 0.0 0% 0.0 0.0 1.7 TOTAL MID-LEVELS 3.0 2.0 1.0 66.67% 0.0 0.0 0.0 0.0 0.00% 0.0 1.7 1.0 NURSING SRN III 1.0 1.0 100% 0.0 1.0 0% 0.0 0.0 0.0 0.0 0.0 0.0 0.00 SRN II 2.0 11.5 11.0 0.5 96% 6.0 0.0 1.0 9% 0.0 1.0 0.0 1.27 RN 1.0 0.0 46.4 43.0 3.4 93% 9.0 6.0 14% 2.0 1.0 3.5 11.65 LVN 50.7 44.0 6.7 87% 0.0 9.0 0.0 3.0 7% 0.0 2.0 3.9 16.75 CNA 0.0 0.0 0.0 0.0 0.0 0.0 0.0 0.0 0.0 9.5 0.00 Psych Tech 22.0 20.0 2.0 91% 0.0 11.0 0.0 2.0 10% 0.0 13.0 9.0 9.41 TOTAL NURSING 131.6 119.0 12.6 90.43% 3.0 36.0 0.0 12.0 10.08% 2.0 17.0 25.9 39.08 **PHARMACY** 0.0 0% Pharmacist II 1.0 1.0 0.0 100% 1.0 0.0 0.0 0.0 0.0 0.0 Pharmacist I 4.0 3.0 1.0 75% 0.0 0.0 0.0 0.0 0% 0.0 3.0 0.7

2.0

3.0

0.0

0.0

20%

11.11%

0.0

0.0

0.0

3.0

7.0

7.7

1.0

1.0

91%

85.71%

0.0

0.0

5.5

10.5

5.0

9.0

0.5

1.5

Pharmacist Tech

TOTAL PHARMACY

California State Prison -(Data source -- Budget Authority and State Controller's Office Employment History Records) Sacramento Been Se Pode House of 53 1201 Regulative of the original Rottle Dorother Deep High State of Black Post of Selection Septembers 5 3 Paris Seed Postilion Vacant Apprintended & ST POIT dry printered to the last of t Separations & STATAON Total Perilipent Filled Meet He Date PHYSICIANS CMO/RME 1.0 1.0 0.0 100% 0.0 0.0 0.0 0% 0.0 0.0 0.0 0.0 Chief P&S 1.0 1.0 0.0 100% 0.0 0.0 0.0 0.0 0% 0.0 0.0 0.0 Phys & Surgeon 8.0 8.0 0.0 100% 0.0 1.0 0.0 0.0 0% 0.0 0.0 0.0 TOTAL PHYSICIANS 10.0 10.0 0.0 100.00% 0.0 1.0 0.0 0.0 0.00% 0.0 0.0 0.0 MID-LEVELS PA 0.0 0.0 0.0 0.0 0.0 0.0 0.0 0.0 0.0 0.0 NP 1.0 1.0 0.0 100% 0.0 0.0 0.0 0.0 0% 0.0 0.0 0.0 TOTAL MID-LEVELS 1.0 1.0 0.0 100.00% 0.0 0.0 0.0 0.0 0.00% 0.0 0.0 0.0 NURSING SRN III 1.0 1.0 0.0 0.0 0.0 0% 0.0 100% 0.0 0.0 0.0 0.0 0.00 SRN II 11.5 11.0 0.5 96% 0.0 4.0 0.0 0.0 0% 2.0 1.0 0.0 0.25 RN 2.8 96% 3.0 6% 73.8 71.0 13.0 0.0 4.0 1.0 2.0 1.9 11.29 LVN 25.6 25.0 0.6 98% 1.0 8.0 0.0 4.0 16% 0.0 9.0 3.5 5.39 CNA 0.0 0.0 0.0 0.0 0.0 0.0 0.0 0.0 0.0 25.5 0.00 Psych Tech 74.4 72.0 2.4 97% 0.0 6.0 0.0 0.0 0% 0.0 0.0 0.5 5.39 TOTAL NURSING 186.3 180.0 6.3 96.62% 4.0 31.0 0.0 8.0 4.44% 3.0 12.0 31.4 22.32 **PHARMACY** 0.0 0% Pharmacist II 1.0 1.0 0.0 100% 1.0 0.0 0.0 0.0 0.0 0.0 Pharmacist I 4.0 4.0 0.0 100% 1.0 2.0 0.0 1.0 25% 0.0 0.0 1.1 83% 0% Pharmacist Tech 6.0 5.0 1.0 0.0 0.0 0.0 0.0 0.0 0.0 5.1

3.0

0.0

1.0

10.00%

0.0

0.0

6.2

TOTAL PHARMACY

11.0

10.0

1.0

90.91%

MAY 2011

Substance Abuse (Data source -- Budget Authority and

Treatment Facility				Sta		rce Budget Au Office Employme	inority ana nt History Recor	·ds)					
	Sound Portition	Andrew Town of Septe 19	odikora Gilled	odskiersk Verensk	oge Gilled Athers	specyd did fari	ode productive of the last of	siere si si Pari	ede signit 5 13 17011 NAOIO See See Red	Source Level 19	Roll Hitelet Terrest Constitution of the Const	To the first of the state of th	Postigue of The State of The St
PHYSICIANS													
CMO/RME	1.0	1.0	0.0	100%	0.0	1.0	0.0	0.0	0%	0.0	0.0	0.0	
Chief P&S	1.0	0.0	1.0	0%	0.0	0.0	0.0	0.0		0.0	0.0	0.0	
Phys & Surgeon	11.0	6.0	5.0	55%	0.0	1.0	0.0	0.0	0%	0.0	5.0	0.0	
TOTAL PHYSICIANS	13.0	7.0	6.0	53.85%	0.0	2.0	0.0	0.0	0.00%	0.0	5.0	0.0	
MID-LEVELS													
PA	4.0	3.0	1.0	75%	0.0	2.0	0.0	0.0	0%	0.0	0.0	2.6	
NP	1.0	0.0	1.0	0%	0.0	0.0	0.0	0.0		0.0	0.0	0.0	
TOTAL MID-LEVELS	5.0	3.0	2.0	60.00%	0.0	2.0	0.0	0.0	0.00%	0.0	0.0	2.6	
NURSING													
SRN III	2.0	2.0	0.0	100%	0.0	0.0	0.0	0.0	0%	0.0	0.0	0.0	0.00
SRN II	11.5	9.0	2.5	78%	0.0	0.0	0.0	0.0	0%	0.0	0.0	0.0	0.08
RN	52.8	48.0	4.8	91%	1.0	6.0	0.0	1.0	2%	2.0	0.0	0.0	8.14
LVN	72.6	65.0	7.6	90%	0.0	32.0	0.0	5.0	8%	1.0	4.0	7.8	13.83
CNA	0.0	0.0	0.0		0.0	0.0	0.0	0.0		2.0	0.0	5.0	0.45
Psych Tech	11.5	10.0	1.5	87%	0.0	5.0	0.0	2.0	20%	24.0	1.0	7.0	2.49
TOTAL NURSING	150.4	134.0	16.4	89.10%	1.0	43.0	0.0	8.0	5.97%	29.0	5.0	19.8	24.99
PHARMACY													
Pharmacist II	1.0	0.0	1.0	0%	0.0	0.0	0.0	0.0		0.0	0.0	0.4	
Pharmacist I	3.0	3.0	0.0	100%	0.0	0.0	0.0	0.0	0%	0.0	0.0	2.5	
Pharmacist Tech	4.0	3.0	1.0	75%	0.0	0.0	0.0	0.0	0%	3.0	2.0	3.4	
TOTAL PHARMACY	8.0	6.0	2.0	75.00%	0.0	0.0	0.0	0.0	0.00%	3.0	2.0	6.3	

Sierra Conservation Center				Sta		NIAY 2011 arce Budget At Office Employm	ithority and ent History Reco	rds)						
	Sood Portifica	a destructive de la constantia de la con	diligrat State of	ordinard Vacand	age Filled dream	Land State S	de geren de sa la como de la como	piert 5 31 Pari	de de light 5 13 1 12 14 De light 5 13 1 12 14	Surveyed Sid	Poil file of the self-self-self-self-self-self-self-self-	Secretary Production of the Control	And House Droub	The Diege of
PHYSICIANS														,
CMO/RME	1.0	1.0	0.0	100%	0.0	0.0	0.0	0.0	0%	0.0	0.0	0.0		
Chief P&S	1.0	1.0	0.0	100%	0.0	0.0	0.0	0.0	0%	0.0	0.0	0.0		
Phys & Surgeon	6.0	6.0	0.0	100%	0.0	0.0	0.0	0.0	0%	0.0	0.0	0.0		
TOTAL PHYSICIANS	8.0	8.0	0.0	100.00%	0.0	0.0	0.0	0.0	0.00%	0.0	0.0	0.0		
MID-LEVELS														
PA	1.0	1.0	0.0	100%	0.0	0.0	0.0	0.0	0%	0.0	0.0	0.5		
NP	0.0	0.0	0.0		0.0	0.0	0.0	0.0		0.0	0.0	0.0		
TOTAL MID-LEVELS	1.0	1.0	0.0	100.00%	0.0	0.0	0.0	0.0	0.00%	0.0	0.0	0.5		
NURSING														
SRN III	1.0	1.0	0.0	100%	0.0	1.0	0.0	0.0	0%	0.0	0.0	0.0	0.00	
SRN II	8.0	6.0	2.0	75%	0.0	4.0	0.0	0.0	0%	0.0	0.0	0.0	0.00	
RN	23.1	22.0	1.1	95%	2.0	9.0	0.0	3.0	14%	0.0	1.0	0.1	1.36	
LVN	19.0	17.0	2.0	89%	0.0	4.0	0.0	0.0	0%	0.0	3.0	0.8	1.64	
CNA	0.0	0.0	0.0		0.0	0.0	0.0	0.0		0.0	1.0	1.0	0.00	
Psych Tech	9.0	8.0	1.0	89%	0.0	1.0	0.0	1.0	13%	0.0	0.0	0.1	0.31	
TOTAL NURSING	60.1	54.0	6.1	89.85%	2.0	19.0	0.0	4.0	7.41%	0.0	5.0	2.0	3.31	
PHARMACY														
Pharmacist II	1.0	1.0	0.0	100%	0.0	0.0	0.0	0.0	0%	0.0	0.0	0.0		
Pharmacist I	1.0	1.0	0.0	100%	0.0	0.0	0.0	0.0	0%	0.0	0.0	0.8		
Pharmacist Tech	1.3	1.0	0.3	77%	0.0	0.0	0.0	0.0	0%	0.0	1.0	3.0		

0.0

0.0

0.0

0.00%

1.0

0.0

3.8

90.91%

0.0

TOTAL PHARMACY

3.3

3.0

MAY 2011 (Data source -- Budget Authority and State Controller's Office Employment History Record:

California State Prison -

Solano State 1 115011 -				Sta		Office Employm	ent History Reco	rds)						
	Hodel Poddige	Adulative Proposition	orthogy Filled	odkiered Verenet	ope Gilled dheory	treet 3 3 ROTI	plate to the state of the state	stery 5 131 Paril 520 Drive See See See	ede signet 5/3/7011 product 5/3/7011	Souther Port	Politica de la companya de la compan	Programme of the state of the s	Pailing Read &	
PHYSICIANS														
CMO/RME	2.0	2.0	0.0	100%	0.0	1.0	0.0	0.0	0%	0.0	0.0	0.0		
Chief P&S	1.0	1.0	0.0	100%	0.0	0.0	0.0	0.0	0%	0.0	0.0	0.0		
Phys & Surgeon	11.0	10.0	1.0	91%	0.0	0.0	0.0	0.0	0%	0.0	0.0	0.1		
TOTAL PHYSICIANS	14.0	13.0	1.0	92.86%	0.0	1.0	0.0	0.0	0.00%	0.0	0.0	0.1		
MID-LEVELS														
PA	1.0	1.0	0.0	100%	0.0	1.0	0.0	0.0	0%	0.0	0.0	0.0		
NP	0.0	0.0	0.0		0.0	0.0	0.0	0.0		0.0	1.0	0.0		
TOTAL MID-LEVELS	1.0	1.0	0.0	100.00%	0.0	1.0	0.0	0.0	0.00%	0.0	1.0	0.0		
NURSING														
SRN III	1.0	1.0	0.0	100%	0.0	0.0	0.0	0.0	0%	0.0	0.0	0.0	0.00	
SRN II	11.5	9.0	2.5	78%	0.0	1.0	0.0	1.0	11%	0.0	0.0	0.0	0.81	
RN	41.0	36.0	5.0	88%	1.0	9.0	0.0	2.0	6%	1.0	1.0	1.0	4.09	
LVN	34.1	28.0	6.1	82%	0.0	6.0	1.0	5.0	18%	0.0	3.0	7.3	3.40	
CNA	0.0	0.0	0.0		0.0	0.0	0.0	0.0		0.0	0.0	3.7	0.00	
Psych Tech	8.5	9.0	(0.5)	106%	0.0	2.0	0.0	0.0	0%	0.0	0.0	0.0	1.00	
TOTAL NURSING	96.1	83.0	13.1	86.37%	1.0	18.0	1.0	8.0	9.64%	1.0	4.0	12.0	9.30	
PHARMACY														
Pharmacist II	1.0	1.0	0.0	100%	0.0	1.0	0.0	0.0	0%	0.0	0.0	0.0		
Pharmacist I	3.0	3.0	0.0	100%	0.0	2.0	0.0	1.0	33%	0.0	1.0	4.4		
Pharmacist Tech	5.0	5.0	0.0	100%	0.0	1.0	0.0	0.0	0%	2.0	1.0	4.8		
TOTAL PHARMACY	9.0	9.0	0.0	100.00%	0.0	4.0	0.0	1.0	11.11%	2.0	2.0	9.2		

California State Prison -(Data source -- Budget Authority and

San Quentin				Sta		Office Employme		rds)						
	Hodel Poddiene	del Out per proporti	glibert Filled	odikioral Vocanak	oge Guled dayses	trees of 31 Paris	ede parties of the Port	sient sistrati	de de de la la la la la la la la la la la la la	Surveyed by	TOT LEE TOTAL	S. Green Broads	Patitory Spirit	There of the
PHYSICIANS														
CMO/RME	1.0	1.0	0.0	100%	0.0	1.0	0.0	0.0	0%	0.0	0.0	0.0		
Chief P&S	1.0	1.0	0.0	100%	0.0	0.0	0.0	0.0	0%	0.0	0.0	0.0		
Phys & Surgeon	12.0	12.0	0.0	100%	0.0	0.0	0.0	0.0	0%	0.0	0.0	1.1		
TOTAL PHYSICIANS	14.0	14.0	0.0	100.00%	0.0	1.0	0.0	0.0	0.00%	0.0	0.0	1.1		
MID-LEVELS														
PA	0.0	0.0	0.0		0.0	0.0	0.0	0.0		2.0	0.0	0.0		
NP	1.0	1.0	0.0	100%	0.0	0.0	0.0	0.0	0%	0.0	0.0	0.5		
TOTAL MID-LEVELS	1.0	1.0	0.0	100.00%	0.0	0.0	0.0	0.0	0.00%	2.0	0.0	0.5		
NURSING										'				
SRN III	2.0	1.0	1.0	50%	0.0	0.0	0.0	0.0	0%	0.0	0.0	0.0	0.00	
SRN II	13.4	14.0	(0.6)	104%	1.0	6.0	0.0	1.0	7%	0.0	1.0	0.0	1.23	
RN	42.2	50.0	(7.8)	118%	1.0	20.0	0.0	8.0	16%	0.0	0.0	1.4	4.05	
LVN	57.3	53.0	4.3	92%	0.0	13.0	0.0	1.0	2%	0.0	3.0	2.2	11.63	
CNA	8.1	8.0	0.1	99%	0.0	1.0	0.0	1.0	13%	0.0	0.0	3.0	1.62	
Psych Tech	16.1	24.0	(7.9)	149%	0.0	3.0	0.0	0.0	0%	0.0	0.0	0.6	2.28	
TOTAL NURSING	139.1	150.0	(10.9)	107.84%	2.0	43.0	0.0	11.0	7.33%	0.0	4.0	7.2	20.81	
PHARMACY														
Pharmacist II	1.0	1.0	0.0	100%	0.0	1.0	0.0	0.0	0%	0.0	0.0	0.0		
Pharmacist I	3.0	4.0	(1.0)	133%	0.0	1.0	0.0	0.0	0%	0.0	0.0	1.8		
Pharmacist Tech	4.8	6.0	(1.2)	125%	0.0	0.0	0.0	0.0	0%	0.0	3.0	7.9		
TOTAL PHARMACY	8.8	11.0	(2.2)	125.00%	0.0	2.0	0.0	0.0	0.00%	0.0	3.0	9.7		

Salinas Valley State Prison				Sta		MAY 2011 rce Budget Au Office Employme	uthority and ent History Reco	rds)						
	Speed Problication	of the the state of the state o	good ?	orditions Varand	age Filled diposit	And Alegan Strain	de state de la la santi	piert Staffall	ete igen 5 131 Pari	Surveyer 5 13 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1	ADI HERE TO SEE	See Her See He	Patient Breti	
PHYSICIANS														
CMO/RME	0.0	0.0	0.0		0.0	0.0	0.0	0.0		0.0	0.0	0.0		
Chief P&S	1.0	1.0	0.0	100%	0.0	1.0	0.0	0.0	0%	0.0	0.0	0.0		
Phys & Surgeon	8.0	8.0	0.0	100%	0.0	1.0	0.0	0.0	0%	0.0	0.0	0.0		
TOTAL PHYSICIANS	9.0	9.0	0.0	100.00%	0.0	2.0	0.0	0.0	0.00%	0.0	0.0	0.0		
MID-LEVELS										1				
PA	0.0	0.0	0.0		0.0	0.0	0.0	0.0		0.0	0.0	0.0		
NP	2.0	1.0	1.0	50%	0.0	0.0	0.0	0.0	0%	0.0	0.0	0.0		
TOTAL MID-LEVELS	2.0	1.0	1.0	50.00%	0.0	0.0	0.0	0.0	0.00%	0.0	0.0	0.0		
NURSING														
SRN III	1.0	1.0	0.0	100%	0.0	0.0	0.0	0.0	0%	0.0	0.0	0.0	0.00	
SRN II	11.5	10.0	1.5	87%	1.0	3.0	0.0	1.0	10%	0.0	0.0	0.0	0.41	
RN	50.1	51.0	(0.9)	102%	5.0	16.0	0.0	1.0	2%	0.0	1.0	7.0	4.00	
LVN	41.0	39.0	2.0	95%	0.0	24.0	0.0	1.0	3%	0.0	0.0	8.2	10.44	
CNA	0.0	0.0	0.0		0.0	0.0	0.0	0.0		0.0	0.0	3.1	0.00	
Psych Tech	22.0	20.0	2.0	91%	0.0	6.0	0.0	3.0	15%	3.0	0.0	3.5	4.40	
TOTAL NURSING	125.6	121.0	4.6	96.34%	6.0	49.0	0.0	6.0	4.96%	3.0	1.0	21.8	19.25	
PHARMACY														
Pharmacist II	2.0	1.0	1.0	50%	0.0	0.0	0.0	0.0	0%	0.0	0.0	1.3		
Pharmacist I	3.0	3.0	0.0	100%	1.0	1.0	0.0	0.0	0%	0.0	0.0	5.0		
Pharmacist Tech	6.0	6.0	0.0	100%	0.0	0.0	0.0	0.0	0%	3.0	2.0	1.0		

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90.91%

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10.0

1.0

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TOTAL PHARMACY

MAY 2011 Valley State Prison for (Data source -- Budget Authority and State Controller's Office Employment History Records) Women Bear Se Pade Harmond ST 17 Paris Let be Stilled There by the Toleran Andread State of the State of t Superior 5 3 1201 Seed Postilion Vacant Apprintended & ST POT Septembers & STARON Good Portional Filled Meet He Date **PHYSICIANS** CMO/RME 0.0 0.0 0.0 0.0 0.0 0.0 0.0 0.0 0.0 0.0 Chief P&S 1.0 1.0 0.0 100% 0.0 0.0 0.0 0.0 0% 0.0 0.0 0.0 Phys & Surgeon 10.0 9.0 1.0 90% 0.0 0.0 0.0 1.0 11% 0.0 2.0 0.0 TOTAL PHYSICIANS 11.0 10.0 1.0 90.91% 0.0 0.0 0.0 1.0 10.00% 0.0 2.0 0.0 MID-LEVELS 0.0 PA 0.0 0.0 0.0 0.0 0.0 0.0 0.0 0.0 0.1 NP 4.0 4.0 0.0 100% 0.0 0.0 0.0 0.0 0% 0.0 0.0 0.0 TOTAL MID-LEVELS 4.0 4.0 0.0 100.00% 0.0 0.0 0.0 0.0 0.00% 0.0 0.0 0.1 NURSING SRN III 1.0 1.0 0.0 100% 0.0 1.0 0.0 0% 0.0 0.0 0.0 0.0 0.00 SRN II 0.0 11.5 11.0 0.5 96% 5.0 0.0 0.0 0% 0.0 0.0 0.0 0.38 RN 0.3 99% 1.0 9% 34.3 34.0 3.0 1.0 3.0 0.0 1.0 1.6 3.09 LVN 27.4 27.0 0.4 99% 0.0 5.0 0.0 1.0 4% 0.0 0.0 9.9 8.88

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0.0

0.0

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CNA

Psych Tech

Pharmacist II

Pharmacist I

Pharmacist Tech

TOTAL PHARMACY

TOTAL NURSING

PHARMACY

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Wasco State Prison Reception Center				Ste		MAY 2011 urce Budget Au Office Employm	uthority and ent History Reco	ords)						
	Speed President	Adulatical to the state of the	orthogy Study	orthogy Verent	one Filled dispose	speed 3 7 Rail	piete preside for Party National States	siere 3 3 Pari	other State Rote	Statement of The State of Stat	And Helica Color	Ste after the state of the stat	At of Warden I	June Deage (FFE)
PHYSICIANS														
CMO/RME	2.0	2.0	0.0	100%	0.0	1.0	0.0	0.0	0%	0.0	0.0	0.0		
Chief P&S	1.0	1.0	0.0	100%	0.0	0.0	0.0	0.0	0%	0.0	0.0	0.0		
Phys & Surgeon	9.0	8.0	1.0	89%	0.0	1.0	0.0	0.0	0%	0.0	1.0	2.0		
TOTAL PHYSICIANS	12.0	11.0	1.0	91.67%	0.0	2.0	0.0	0.0	0.00%	0.0	1.0	2.0		
MID-LEVELS										-				
PA	0.0	0.0	0.0		0.0	0.0	0.0	0.0		0.0	0.0	0.0		
NP	4.0	4.0	0.0	100%	0.0	0.0	0.0	0.0	0%	0.0	0.0	1.3		
TOTAL MID-LEVELS	4.0	4.0	0.0	100.00%	0.0	0.0	0.0	0.0	0.00%	0.0	0.0	1.3		
NURSING										1				
SRN III	1.0	1.0	0.0	100%	0.0	0.0	0.0	0.0	0%	0.0	0.0	0.0	0.00	
SRN II	11.5	11.0	0.5	96%	0.0	5.0	0.0	1.0	9%	0.0	0.0	0.0	1.03	
RN	55.7	50.0	5.7	90%	1.0	9.0	0.0	1.0	2%	0.0	0.0	3.9	6.25	
LVN	37.0	37.0	0.0	100%	2.0	17.0	1.0	5.0	14%	0.0	3.0	3.8	14.78	
CNA	0.0	0.0	0.0		0.0	0.0	0.0	0.0		0.0	0.0	31.4	0.00	
Psych Tech	7.0	6.0	1.0	86%	0.0	2.0	0.0	1.0	17%	0.0	0.0	6.0	0.21	
TOTAL NURSING	112.2	105.0	7.2	93.58%	3.0	33.0	1.0	8.0	7.62%	0.0	3.0	45.1	22.27	
PHARMACY														
Pharmacist II	1.0	1.0	0.0	100%	0.0	0.0	0.0	0.0	0%	0.0	0.0	0.0		
Pharmacist I	4.0	4.0	0.0	100%	0.0	1.0	0.0	0.0	0%	0.0	0.0	2.4		
Pharmacist Tech	3.8	4.0	(0.2)	105%	0.0	1.0	0.0	0.0	0%	1.0	1.0	3.0		
TOTAL PHARMACY	8.8	9.0	(0.2)	102.27%	0.0	2.0	0.0	0.0	0.00%	1.0	1.0	5.4		

MAY 2011

(Data source -- Budget Authority and State Controller's Office Employment History Records) **CPHCS Headquarters** Registrate of Househal Rede (Produced 3/3/2011 are to be Stilled The Project of Bolly and Argenterent de la Port Superior 5 3 1201 Seed Postition Vaccount Apprintended & ST POT Septembers & STARON Steel Petitions Filled Ween Se Date Surve Meet He Date Meen He Date **PHYSICIANS** CMO/RME 32.0 13.0 19.0 41% 0.0 4.0 0.0 0.0 0% 0.0 0.0 0.0 Chief P&S 2.0 2.0 0.0 100% 0.0 1.0 0.0 0.0 0% 0.0 0.0 0.0 Phys & Surgeon 31.0 23.0 8.0 74% 0.0 2.0 0.0 5.0 22% 0.0 0.0 0.0 TOTAL PHYSICIANS 65.0 38.0 27.0 58.46% 0.0 7.0 0.0 5.0 13.16% 0.0 0.0 0.0 MID-LEVELS 0.0 PA 0.0 0.0 0.0 0.0 0.0 0.0 0.0 0.0 0.0 NP 2.0 1.0 1.0 50% 0.0 0.0 0.0 0.0 0% 0.0 0.0 0.0 TOTAL MID-LEVELS 2.0 1.0 1.0 50.00% 0.0 0.0 0.0 0.0 0.00% 0.0 0.0 0.0 NURSING SRN III 3.0 2.0 1.0 0.0 0.0 50% 0.0 67% 0.0 1.0 0.0 0.0 0.00 SRN II 3.0 0.0 3.0 0% 0.0 0.0 0.0 0.0 0.0 0.0 0.0 0.00 RN 192% 0.0 0.0 8% 13.0 25.0 (12.0)3.0 2.0 0.0 0.0 0.0 0.27 LVN 1.0 0.0 1.0 0% 0.0 0.0 0.0 0.0 0.0 0.0 0.0 0.00 CNA 0.0 0.0 0.0 0.0 0.0 0.0 0.0 0.0 0.0 0.0 0.00 Psych Tech 0.0 0.0 0.0 0.0 0.0 0.0 0.0 0.0 0.0 0.0 0.00 TOTAL NURSING 20.0 27.0 (7.0)135.00% 0.0 3.0 0.0 3.0 11.11% 0.0 0.0 0.0 0.27 **PHARMACY** 0.0 0% 0.0 Pharmacist II 4.0 4.0 0.0 100% 1.0 0.0 0.0 0.0 0.0 Pharmacist I 10.0 8.0 2.0 80% 0.0 3.0 0.0 1.0 13% 0.0 0.0 0.0 0.0 0.0 0% Pharmacist Tech 7.0 7.0 0.0 100% 3.0 0.0 14.0 0.0 0.0 TOTAL PHARMACY 21.0 19.0 2.0 90.48% 0.0 7.0 0.0 1.0 5.26% 14.0 0.0 0.0

Total Sheet For All Institutions and Headquarters MAY 2011
(Data source -- Budget Authority and
State Controller's Office Employment History Records)

Headquarters														
	Sakal Pariting	a deduction of the land of the	orthogy Filled	erititeral Verseend	ope Gilled dippose	street 3 13 Paril 18 18 18 18 18 18 18 18 18 18 18 18 18	de Septing Sep	siere 3/3/2011 Ott - 3/202 See	ode itent 5 13 12011 hrand 5 13 Pot	Control of Parish	dil tetedidi.	S. Cord Series de Cord	Partifest (SPT)	
PHYSICIANS														
CMO/RME	68.0	46.0	22.0	68%	0.0	28.0	0.0	0.0	0%	0.0	0.0	0.0		
Chief P&S	36.0	30.0	6.0	83%	0.0	2.0	0.0	0.0	0%	0.0	0.0	0.0		
Phys & Surgeon	322.6	299.0	23.6	93%	3.0	40.0	0.0	17.0	6%	5.0	46.0	11.4		
TOTAL PHYSICIANS	425.6	375.0	50.6	88.11%	3.0	70.0	0.0	17.0	4.53%	5.0	46.0	10.5		
MID-LEVELS														
PA	28.5	25.0	3.5	88%	0.0	6.0	0.0	1.0	4%	2.0	1.0	16.7		
NP	45.0	39.0	6.0	87%	0.0	2.0	0.0	1.0	3%	0.0	1.0	10.6		
TOTAL MID-LEVELS	73.5	64.0	9.5	87.07%	0.0	8.0	0.0	2.0	3.13%	2.0	2.0	27.3		
NURSING														
SRN III	53.0	45.0	8.0	85%	2.0	12.0	0.0	2.0	4%	1.0	0.0	0.0	0.00	
SRN II	389.8	348.0	41.8	89%	9.0	109.0	0.0	22.0	6%	2.0	9.0	0.0	22.61	
RN	1746.3	1688.0	58.3	97%	56.0	366.0	7.0	97.0	6%	14.0	92.0	48.5	245.45	
LVN	1314.1	1241.0	73.1	94%	36.0	403.0	7.0	66.0	5%	5.0	97.0	174.1	252.00	
CNA	43.1	43.0	0.1	100%	0.0	6.0	0.0	2.0	5%	2.0	25.0	292.8	19.37	
Psych Tech	550.7	520.0	30.7	94%	1.0	130.0	3.0	29.0	6%	39.0	23.0	75.2	60.70	
TOTAL NURSING	4097.0	3885.0	212.0	94.83%	104.0	1026.0	17.0	218.0	5.61%	63.0	246.0	590.6	596.24	
PHARMACY														
Pharmacist II	39.0	31.0	8.0	79%	0.0	11.0	1.0	4.0	13%	0.0	1.0	2.6		
Pharmacist I	109.7	95.0	14.7	87%	5.0	23.0	0.0	5.0	5%	3.0	9.0	63.5		
Pharmacist Tech	146.6	144.0	2.6	98%	0.0	21.0	0.0	6.0	4%	39.0	40.0	105.2		
TOTAL PHARMACY	295.3	270.0	25.3	91.43%	5.0	55.0	1.0	15.0	5.56%	42.0	50.0	171.3		

Class Code	Institution	Class		sa kultorizat	Positions of titled not be a superior of the contract of the c	Sparie of the sp	ROTE OF STATE	Solido Esta Solido Para Contra	Adia Red I	Control South	Leage Androit League Authorit Comments:
			Α	В	С	D	E	F	G	Н	
									B+C+D+ E+F=G	A-G=H	
	Totals				Č1					4	
9319	SRN III - Medical		46.0	39.0	0.0	0.0	0.0	0.0	39.0	7.0	
9318	SRN II - Medical		348.8	300.2	0.0	0.7	15.7	0.0	316.6	32.2	
9317	SRN I - Medical		1.0	1.0	0.0	0.0	0.0	0.0	1.0	(0.0)	
	Total Supervision - Me	dical	395.8	340.2	0.0	0.7	15.7	0.0	356.6	39.2	
9275	RN - Medical	1386.2	1297.2	9.0	22.4	160.8	48.3	1537.7	(151.5)		
8257	LVN - Medical		1295.9	1204.9	7.0	20.7	227.3	173.9	1633.8	(337.9)	
То	tal Rank & File- Nursing	- Medical	2682.1	2502.1	16.0	43.1	388.0	222.2	3171.5	(489.4)	
	Grand	Totals	3077.9	2842.3	16.0	43.7	403.8	222.2	3528.0	(450.1)	

Class Code	Institution	Class	- /«	sal Authorizad	Positions of the organization of the organizat	Spirit Spirit	E E	Stro / Strong	G G G	Loto Position	Leage Auditorit
				_		_	_		B+C+D+ E+F=G		
	Totals										
7547	СМО		25.0	12.0	0.0	0.0	0.0	0.0	12.0	13.0	
9267	Chief P&S		34.0	29.0	0.0	0.0	0.2	0.0	29.2	4.8	
	Total Management		59.0	41.0	0.0	0.0	0.2	0.0	41.2	17.8	
9269	P&S-CF		80.5	73.0	4.0	0.0	0.8	0.0	77.8	2.7	
9263	P&S-IM/FP		210.4	189.0	1.7	0.9	2.4	11.4	205.3	5.1	
8016	PA	25.5	21.5	1.3	0.0	1.1	16.6	40.4	(14.9)		
9278				37.0	0.0	0.0	2.2	10.6	49.9	(2.3)	
	Total Primary Care Prov	364.0	320.5	7.0	0.9	6.5	38.6	373.4	(9.4)		
	Total Primary Care Providers Grand Totals				7.0	0.9	6.7	38.6	414.6	8.4	

GOAL 4

IMPLEMENT QUALITY IMPROVEMENT PROGRAMS

<u>Objective 4.1:</u> Establish Clinical Quality Measurement and Evaluation Program.

Action 4.1.2: By July 2009, working with the Office of the Inspector General to establish an audit program focused on compliance with Plata requirements.

Reporting/Responsible Division:

Program Compliance Branch, CPHCS

Performance Measure:

Based on requirements of the *Plata* Stipulated Agreement, an overall institution score as well as separate scores for each of the following twenty components of medical delivery is generated:

- Chronic Care
- Clinical Services
- Health Screening
- Specialty Services
- Urgent Services
- Emergency Services
- Prenatal Care/Childbirth/Post-delivery
- Diagnostic Services
- Access to healthcare information
- Outpatient Housing Unit
- Internal Reviews
- Inmate Transfers
- Clinical Operations
- Preventive Services
- Pharmacy Services
- Other Services
- Inmate Hunger Strikes
- Chemical Agent Contraindications
- Staffing levels and training
- Nursing Policy

Graph/Table Display:

Refer to page 71-72.

CPHCS Summary of OIG Medical Inspection Results Round 1 (Completed)	Sandir	Se se	A STATE OF THE PARTY OF THE PAR	J. S. S. S. S. S. S. S. S. S. S. S. S. S.		And Sales	A Part of the Part	100	A SACTOR OF THE PROPERTY OF TH		3	A STANCE OF THE PARTY OF THE PA	A Part of	13	San San San San San San San San San San	A STATE OF THE PARTY OF THE PAR	and and and and and and and and and and	and a series	1	A September 1	1	ger and	and State Tolky	ice of the state o	1	Walter Toron	State Track	AND TOOK	100	Sales Sales	and and	11	The state of the s	A Service Serv	And Sales	and de	No. of Parts	Jan Series	Ser Ser Ser Ser Ser Ser Ser Ser Ser Ser	Ser Aud	Se SAN	1 11
Overall Score	71.9%		6 72.4	% 68.	.0% 7	74.4%	72.6%	77.	3% 7	1.3%	76.1%	71.7	% 6	4.5%	64.3%	74.	3%	69.6%	70.	4% E	8.2%	62.4%	6 73.4	% 72	2.2%	64.0%	83.2%	67.19	68.1	% 80	0.0%	68.3%	69.4%	68.9°	76.6	6% 7	72.0%	74.5%	74.1%	81.4%	81.0%	75.9%
Chronic Care	61.5%		83.6	<mark>% 48</mark> .	.8% 8	30.9%	73.5%	73.	2% 5	7.3%	75.0%	70.1	% 5	6.9%	61.8%	67.	1%	69.6%	59.	2% ε	64.6%	45.0%	6 45.7	% 58	3.9%	37.6%	78.8%	42.39	% 57.8	3% 70).5%	38.7%	51.5%	57.5	75.0	0%	56.2%	69.8%	57.1%	61.5%	70.2%	51.7%
Clinical Services			87.1	<mark>%</mark> 67.	.2% 8	30.1%	72.8%	74.	1% 7	4.2%	71.1%	65.5	% 4	6.7%	57.4%	70.	2%	61.7%	64.	4% 4	46.6%	51.19	65.9	% 64	1.0%	57.7%	75.8%	59.99	6.1	% 65	5.7%	60.8%	60.6%	68.0°	60. ′	1%	59.2%	68.7%	61.1%	74.0%	69.1%	74.0%
Health Screening		76.4%	86.8	<mark>%</mark> 68.	.0% 7	77.8%	74.3%	84.	3% 7	3.2%	61.0%	68.8	% 6	7.1%	78.3%	74.	2%	69.8%	80.	7% 7	76.5%	72.3%	80.6	<mark>% 7</mark> 1	1.9%	75.4%	88.8%	76.9°	<mark>/6 72.7</mark>	% 85	5.8% 8	82.3%	75.9%	72.7	80.0	0% E	54.2%	81.0%	83.7%	86.1%	85.1%	86.3%
Specialty Services	66.2%	47.4%	6 42.6	% 62 .	.3% 5	59.6%	53.4%	52.0	6% 6	3.4%	73.1%	70.3	8% E	0.6%	57.3%	59.	2%	63.1%	74.	1% 5	58.0%	53.2%	6 70.7	% 60).7%	61.7%	80.1%	65.69	61.5	% 71	1.5% 8	82.4%	86.1%	55.19	6 74. !	5% E	69.0%	75.8%	71.0%	83.3%	96.2%	70.5%
Urgent Services		82.5%		<mark>% 73</mark> .	.2% 8	30.2%	77.5%	89.4	<mark>1%</mark> 8	3.7%	89.1%	80.2	2% ا	0.5%	82.7%	81.	2%	75.4%	70.:	2% €	62.9%	71.9%	83.7	% 7 9	9.8%	61.0%	87.6%	70.49	75.2	.% 66	5.9%	70.2%	77.9%	75.7°	6 88. 3	3% 7	74.8%	74.6%	83.8%	79.6%		85.2%
Emergency Services	78.3%	47.5%	6 72.1	<mark>% 89</mark> .	.7% 7	76.7%	71.0%	80.	1% 8	5.5%	75.9%	84.0	8 %	2.8%	77.9%	72.	9%	80.0%	78.	1% 7	78.3%	72.19	89.7	<mark>%</mark> 81	.0%	71.9%	83.6%	82.4	<mark>69.6 69.6 69.6 69.6 69.6 69.6 69.6 69.6</mark>	88	3.2%	73.2%	73.1%	88.2	% 85. 2	<mark>2%</mark> 8	31.0%	64.0%	82.8%	90.4%		72.8%
Prenatal Care/Childbirth/Post-delivery	71.1%	n/a	a n	a	n/a	n/a	n/a	1	ı/a	n/a	n/a	n	/a	n/a	n/a	n/	a	61.3%	n/a	a	n/a	n/a	n/a	n	/a	n/a	n/a	n/a	n/a	80	0.8%	n/a	n/a	n/a	n/a	а	n/a	n/a	n/a	n/a	n/a	n/a
Diagnostic Services	68.8%	68.1%	6 72.2	% 64.	.0% 7	74.4%	73.7%	83.	3% 7	0.0%	85.7%	54.0	1%	4.6%	60.4%	58.	5%	70.6%	86.	<mark>7%</mark> 6	69.4%	42.9%	6 70.8	% 67	7.9%	85.6%	80.4%	59.89	56.0	% 81	.3%	57.5%	56.2%	67.7	67. 57.	5% 7	71.5%	68.1%	77.1%	67.7%	57.1%	89.2%
Access to healthcare information	63.8%	39.2%	58.8 ′	% 44 .	.1% 8	32.4%	58.8%	53.	3%	9.2%	82.4%	72.5	% 6	2.7%	54.9%	77.	5%	58.8%	19.	6% £	53.9%	58.8%	6 77.5	<mark>% 72</mark>	2.5%	72.5%	77.5%	57.89	% 56.9	% 75	5.5%	49.0%	49.0%	72.5	% 37. 3	3%	77.5%	72.5%	88.2%	77.5%	100.0%	75.5%
Outpatient Housing Unit		75.6%			n/a	n/a	82.8%	1 .	n/a	n/a	75.2%	n	/a	n/a	73.3%	74.	8%	63.3%	71.	3% 8	33.3%	n/a	82.3		/a	n/a	n/a	n/a	n/a	88	3.5% 8	89.8%	99.0%	61.7	<mark>6 92.</mark>	5% 8		n/a	n/a	93.1%	n/a	n/a
Internal Reviews	78.0%	70.4%	68.8	<mark>% 100</mark> .	.0%	60.8%	93.3%	97.	7 %	0.4%	60.4%	73.0	1% 7	0.5%	60.0%	90.	5%	95.1%	65.	5% E	8.8%	62.5%	85.5	<mark>%</mark> 85	5.0%	68.8%	98.0%	75.09	72.5	85	5.5% 8	87.5%	67.5%	65.8°	75. 0	0%	93.0%	82.5%	72.5%	95.7%	68.8%	87.5%
Inmate Transfers	87.8%	75.3%	50.0°	% 89.	5% 10	0.0%	78.9%	100.0)% 9	4.2%	95.3%	100.0	<mark>%</mark> 7	6.0%	43.2%	100	.0%	80.0%	100.	0% 10	00.0%	100.0%	6 92.6	% 95	5.8% 1	100.0%	95.3%	78.99	% 100.0	% 100	.0% 9	95.3%	73.3%	86.7°	% 100. 0	0%	67.9%	68.4%	85.3%	93.3%	92.9%	88.9%
Clinic Operations	92.2%	91.0%	82.8	% 94.	9% 8	1.8%	87.9%	85.9	8 %	4.8%	87.9%	90.0	% 9	2.7%	90.6%	86.	4%	97.9%	93.	9% 10	00.0%	90.99	6 97.0	% 90	0.0%	96.6%	93.9%	83.99	98.5	% 100	.0%	97.0%	90.9%	90.3	% 100. 0	0%	90.9% 1	00.0%	95.5%	94.8%	92.6%	89.7%
Preventive Services	43.9%	32.19	43.7	<mark>% 24</mark> .	0% 1	9.0%	21.7%	58.7	7% 5	3.0%	28.0%	20.0	% 2	7.3%	7.3%	82.	0%	32.6%	60.	3% 4	48.7%	24.0%	6 36.7	<mark>% 55</mark>	5.0%	27.3%	56.7%	58.09	36.0	% 81	.4%	33.7%	48.3%	30.3	48. 3	3%	51.0%	40.0%	42.0%	70.7%	81.3%	70.0%
Pharmacy Services	87.5%	74.5%	75.9°	% 93.	3% 5	7.8%	92.0%	92.0)% 9	0.8%	90.8%	100.0	% 7	2.4%	79.3%	79.	3%	95.2%	92.	1% 8	36.2%	100.0%	69.0	% 93	3.1%	82.8%	100.0%	89.0°	% 90.0	% 86	.2%	82.8%	82.8%	86.2	96.6	6% 8	38.6%	93.1%	100.0%	95.9%	93.4%	86.2%
Other Services	84.2%	90.6%	6 100.0°	% 100.	0% 10	0.0% 1	100.0%	100.0)% 9	0.9%	55.0%	100.0	% 7	0.0%	85.0%	70.	0%	57.1%	70.	0% 8	35.0%	72.7%	6 100.0	<mark>%</mark> 50	0.0%	50.0%	70.0%	75.09	% 100.0	% 100	.0%	85.0%	100.0%	92.7	6 100.0	0%	66.7%	85.0%	89.3%	100.0%	100.0%	68.8%
Inmate Hunger Strikes	57.0%	10.5%	31.6	% 10.	5% 3	1.6%	n/a	100.0	10% 7	1.1%	n/a	42.1	% 3	6.8%	45.8%	n/	a	n/a	n/a	a 5	53.7%	44.29	68.4	<mark>%</mark> n	/a	46.3%	n/a	87.9°	78.9	% n	/a	n/a	n/a	30.0%	100.0	0%	n/a	81.6%	26.3%	100.0%	100.0%	n/a
Chemical Agent Contraindications	92.8%	100.0%	86.8	% 94.	1% 8	9.4%	89.4%	64.7	7% 10	0.0%	100.0%	90.6	% 6	6.3%	66.3%	100	.0% 1	00.0%	100.	0% 8	39.4%	100.0%	آ 100.0	% 100		60.0%	100.0%	100.0	% 100.0	% 100	.0% 10	00.0%	n/a	100.09	6 100.0	0% 10	00.0% 1	00.0%	100.0%	100.0%	78.8%	94.1%
Staffing levels and training	95.9%	95.0%	95.0	% 100.	0% 10	0.0%	95.0%	85.0	0% 10	0.0%	100.0%	90.0	% 8	0.0%	90.0%	85.	0%	85.0%	100.	0% 9	95.0%	100.09	6 100.0	% 95	5.0%	95.0%	100.0%	100.0	% 100.0	% 100	.0% 10	00.0%	100.0%	100.0	6 100.0	0% 10	00.0% 1	00.0%	100.0%	100.0%	100.0%	80.0%
Nursing Policy	76.8%	78.6%	35.7	88 .	6% 7	1.4%	35.7%	100.0)% 7	8.6%	94.3%				50.0%	_			67.	1% 7	70.0%	88.69	6 94.3				74.3%	71.49	71.4	% 100	.0%	50.0%	71.4%	85.7°	6 100.0	0% 10	00.0%	88.6%	100.0%	92.9%		100.0%
Legend:																	_			_					_																	

Low Adherence to Policies & Procedures

Kon Adherence to Policies & Procedure

Kon Adherence to Policies & Procedure

Kon Adherence to Policies & Procedure

Kon Adherence to Policies & Procedure

Kon Adherence to Policies & Procedure High Adherence to Policies & Procedures

The Office of the Inspector General ("OIG") audits encompass 20 components of medical delivery and comprise up to 162 questions. The questions are weighted based on their importance to the delivery of medical care to inmates. The percentages reported above represent the percentage of total weighted points possible for each of the 20 components. The OIG does not intend to determine the percentage score needed by an institution to meet constitutional standards.

CPHCS Summary of OIG Medical Inspection Results Round 2	Statemake	, ,	greated a College of C	ndistributed by the state of th	and the state of t	Company of College of	Georgian Constitution Constitut	pher Priser of the Preservation of the Preserv	Stepher Fried	provided the service of the service	Societies Residents Residents	/
Overall Score	77.5%	76.3%	77.5%	19.0/0	13.0/0	13.9/0	14.1 /0	73.5%	11.5%	80.0%	07.5%	
Chronic Care	69.3%	72.9%	72.6%	68.3%	66.9%	66.4%	71.7%	61.7%	64.4%	71.1%	77.4%	
Clinical Services	70.4%	67.1%	66.4%	67.1%	60.7%	63.9%	74.5%	72.6%	76.7%	70.9%	84.3%	
Health Screening	81.1%	83.4%	75.9%	74.8%	76.6%	78.7%	80.0%	73.0%	86.3%	94.2%	87.9%	
Specialty Services	78.0%	62.8%	88.0%	75.7%	81.8%	78.9%	83.2%	76.2%	73.3%	76.1%	84.2%	
Urgent Services	75.2%	61.5%	85.8%	85.4%	79.5%	75.8%	72.4%	59.0%	69.3%	74.1%	89.3%	
Emergency Services	82.4%	82.2%	67.6%	79.5%	77.6%	90.2%	78.3%	96.9%	66.9%	85.2%	100.0%	
Prenatal Care/Childbirth/Post-delivery	80.9%	n/a	80.9%	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	
Diagnostic Services	78.4%	82.5%	81.5%	73.5%	79.4%	60.4%	68.3%	89.8%	65.2%	84.0%	99.0%	
Access to Health Care Information	67.5%	75.5%	58.8%	72.5%	43.1%	72.5%	49.0%	49.0%	82.4%	77.5%	95.1%	
Outpatient Housing Unit	87.1%	98.2%	60.2%	92.3%	n/a	86.1%	n/a	n/a	n/a	n/a	98.5%	
Internal Reviews	74.6%	70.0%	85.7%	85.0%	62.2%	65.5%	70.0%	67.5%	85.5%	75.0%	79.3%	
Inmate Transfers	90.8%	94.7%	100.0%	n/a	74.5%	100.0%	84.1%	81.3%	95.3%		87.3%	
Clinic Operations	93.0%	93.9%	100.0%	100.0%	81.2%	87.9%	91.5%	93.3%	100.0%	86.4%	95.5%	
Preventive Services	76.1%	76.0%	71.3%	85.0%	70.0%	81.0%	58.7%	66.0%	81.0%	76.0%	96.0%	
Pharmacy Services	89.9%	90.3%	97.6%	97.6%	93.1%	89.7%	86.2%	93.1%	100.0%	65.5%	86.2%	
Other Services	93.3%	85.0%	70.0%	100.0%	100.0%	100.0%	77.8%	100.0%	100.0%	100.0%	100.0%	
Inmate Hunger Strikes	82.6%	60.0%	n/a	92.6%	93.7%	n/a	n/a	66.8%	n/a	100.0%	n/a	
Chemical Agent Contraindications	92.0%	84.7%	100.0%	100.0%	100.0%	n/a	100.0%	75.0%	n/a	100.0%	76.5%	
Staffing Levels and Training	99.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	95.0%	95.0%	
Nursing Policy	67.4%	50.0%	77.1%	60.0%	50.0%	87.1%	80.0%	50.0%	80.0%	90.0%	50.0%	
Legend:												
Low Adherence to Policies & Procedures	< 75%											
Moderate Adherence to Policies & Procedures	75% - 85%											
High Adherence to Policies & Procedures	> 85%											

The Office of the Inspector General ("OIG") audits encompass 20 components of medical delivery and comprise up to 152 questions. The questions are weighted based on their importance to the delivery of medical care to inmates. The percentages reported above represent the percentage of total weighted points possible for each of the 20 components. The OIG does not intend to determine the percentage score needed by an institution to meet constitutional standards.

Objective 4.3: Establish Medical Peer Review and Discipline Process to Ensure Quality of Care.

Action 4.3.1: By July 2008, working with the State Personnel Board and other departments that provide direct medical services, establish an effective Peer Review and Discipline Process to improve the quality of care.

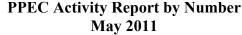
Reporting/Responsible Division:

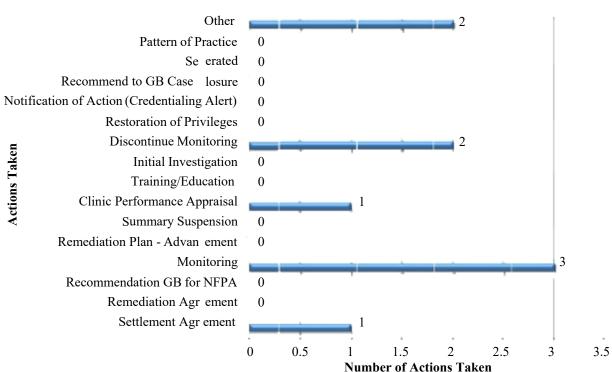
Clinical Practice Review Section, CPHCS

Performance Measure:

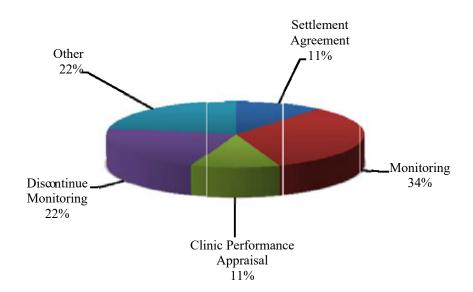
Disposition of referrals to the Professional Practice Executive Committee (PPEC) and Peer Review Subcommittees (PRSC).

Graph/Table Display:





PPEC Activity Report by Percentage May 2011



Results Explanation:

The data represented pertains to physicians and surgeons and mid-level providers.

"Pattern of Practice" is defined as an extensive clinical performance assessment that is initiated by PPEC as a part of a peer review investigative process. This assessment is completed by a practitioner within the same discipline and requires an in depth review of a privilege specific competencies being provided by the practitioner. This review may require the review of a larger number of Unit Health Records to gather facts and determine the overall clinical pattern of practice of the practitioner. The practitioner is provided an opportunity to review the findings and respond verbally to the reviewer and in writing to PPEC mem ers.

"Separated" status refers to employees that separate from State service after a peer review investigation is initiated by PPEC.

"Recommend to Governing Body Case Closure" is when PPEC makes a recommendation to the Governing Body to close the case based on supporting facts presented to the committee that demonstrate the practitioner is providing a standard of care that is consistent with the degree of care, skill and learning expected of a reasonable and prudent practitioner acting in the same or similar circumstances.

"Notification of Action (Credentialing Alert)" is defined as a Credentialing Alert indicating the practitioner is or has been a subject of peer review.

"Restoration of Privileges" is defined as restoring full or partial privileges after privileges were suspended or restricted by PPEC as a result of allegations that clinical practice has fallen below the standard of care.

"Discontinue Monitoring" is defined as an action taken by PPEC to cease monitoring a practitioner's clinical competency based on the result of monitoring reports that demonstrate the practitioner is providing care and treatment within the standard of care.

- "Initial Investigation" is defined as an action taken by PPEC initiating a peer review investigation based on allegations that the practitioner is providing care and treatment to patient-inmates below the standard of care.
- **"Education (Counseling)"** is defined as a process in which the practitioner is provided training and/or mentoring regarding specific standards and protocols related to providing clinical care and treatment consistent with the degree of care, skill and learning expected of a reasonable and prudent practitioner acting in the same and similar circumstances.
- "Clinical Performance Appraisal" is defined as a clinical performance evaluation assessment that is completed on all new hires within the first 60-day and annually thereafter. The appraisal includes reviewing patient-inmate Unit Health Records that are under the care of the practitioner to determine if the provider is delivering care consistent with the degree of care, skill and learning that is expected. "Summary Suspension" is defined as suspending the privileges of a physician or mid-level provider by Governing Body/PPEC and the provider is not allowed to continue their clinical duties.
- "Remediation Plan Advancement" is when the provider has complied with a portion of the remediation agreement and will not move the next phase of the agreement.
- "Monitoring" is issued by the Governing Body/PPEC to monitor a corrective action plan for a physician or mid-level provider.
- "Recommendation Governing Body for Notice of Final Proposed Action" is defined as a recommendation made to by the PPEC to Governing Body for approval to revoke privileges and terminate employment of a practitioner based on facts that support allegations that the practitioner's conduct falls below the required standard of care that is consistent with the degree of care, skill and learning expected of a reasonable and prudent practitioner acting in the same or similar circumstances. ¹

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¹ Pursuant to Order Approving, With Modifications, Proposed Policies Regarding Physician Clinical Competency, July 9, 2008, *Plata, et al. v. Arnold Schwarzenegger, et al. Federal Court Case No C01-1351*

<u>Objective 4.4:</u> Establish Medical Oversight Unit to Control and Monitor Medical Employee Investigations.

Action 4.4.1: By January 2009, fully staff and complete the implementation of a Medical Oversight Unit to control and monitor medical employee investigations.

Reporting/Responsible Division:

Clinical Operations Support Branch, CPHCS

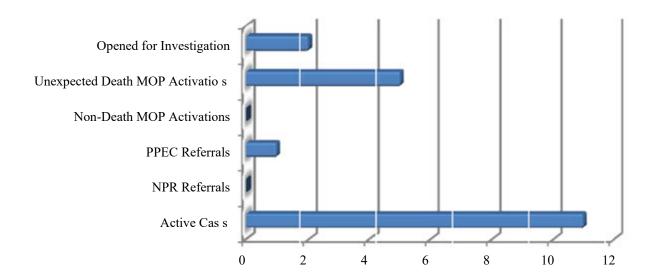
Performance Measure:

Medical Oversight Program (MOP) activity and case disposition.

Outcome following MOP roll-outs.

Graph/Table Display:

Medical Oversight Program Monthly Data Report May 2011



Results Explanation:

[&]quot;Active Case" is any case currently under inquiry by the MOP (i.e. under preparation for Medical Intake or in the investigative process).

[&]quot;NPR Referral" is made when the Medical Intake Unit suspects substandard clinical practices by a nurse and refers the case to the Nursing Practice Review Program.

[&]quot;PPEC Referral" is made when the Medical Intake Unit suspects substandard clinical practices or clinical misconduct by a physician or mid-level provider and refers the case to the PPEC.

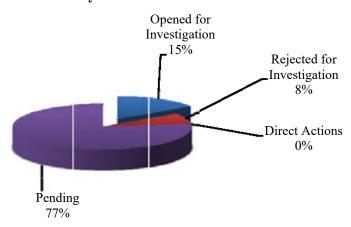
[&]quot;Non-Death MOP Activations" are defined as any act that may cause imminent danger to the patient-inmate (e.g. disruptive conduct, unethical conduct, substandard competencies, fail to perform standards of care).

"Unexpected Death MOP Activations" are cases when a patient-inmate is one of the following: 40-years old or less and has had no history of a chronic medical condition; was seen two or more times in the TTA within the last week of life, submitted two or more request for services in the last week of life. "Unexpected death cases" also include cases where possible inappropriate, absent or untimely care is suspected; death is directly attributed to asthma or a seizure condition; the patient-inmate returned from an off-site emergency room visit or acute care inpatient stay within 14 days prior to death; or a medication error is suspected.

"Opened for Investigation" are formal investigations conducted by MOP.

Graph/Table Display:

Medical Oversight Program Monthly Data Report May 2011



Results Explanation:

- "Opened for Investigation" is a formal investigation conducted by MOP.
- "Rejected for Investigation" is when a MOP inquiry does not result in a formal investigation being opened (e.g. due to insufficient facts to support an investigation).
- "Direct Actions" are when a request for investigation is referred back to the hiring authority (health care manager) for employee remedial training, counseling, a letter of instruction, or adverse action for general administrative corrective purposes (e.g. attendance).
- "Pending" is when a case is awaiting an investigatory assignment prior to Medical Inquiry Panel review.

Objective 4.5: Establish a Health Care Appeals Process, Correspondence Control and Habeas Corpus Petitions Initiative.

Action 4.5.1: By July 2008, centralize management over all health care patient-inmate appeals, correspondence and habeas corpus petitions

Reporting/Responsible Division:

Program Compliance Branch, CPHCS

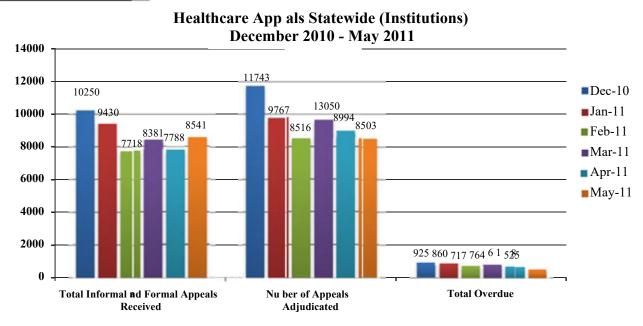
Performance Indicators:

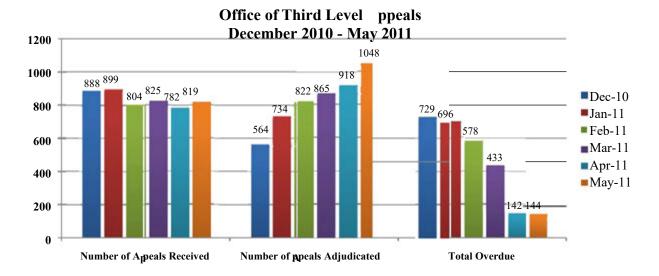
Number of inmate appeals received from Institutions statewide (Healthcare Appeals Statewide): number of appeals received, number of appeals adjudicated, and total number of appeals overdue.

Number of appeals received at the Third Level Appeals, final level of administrative review, (Office of Third Level Appeals): number of appeals received, number of appeals adjudicated, total number of appeals overdue.

Writ of Habeas Corpus activity and petition disposition.

Graph/Table Display:



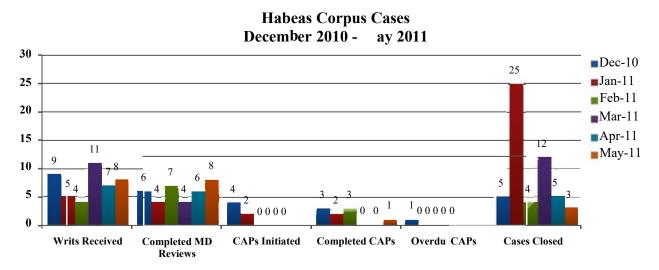


Results Explanation:

In July 2008, the management of all health care patient inmate appeals was delegated to the California Prison Health Care Services (CPHCS), and centralized under Policy and Risk Management Services. Almost immediately, patient inmates overwhelmed the appeals process, and the newly centralized appeals process was actively involved in responding to numerous patient inmate appeals.

After thirty months, it appears the number of patient inmate appeals received has somewhat stabilized. The Office of Third Level Appeals is now focusing on developing and implementing process improvements to more effectively and efficiently process appeals within the strict timeframes. Positions that were vacant have been filled, and additional training is being provided.

Lastly, the Office of Third Level Appeals is successfully implementing the Health Care Appeals Tracking System (HCATS) to assist in the processing, evaluation and reporting of appeal data on a statewide level. The Third Level Appeals Office has successfully implemented the system, and the HCATS is now being rolled out to institution health care appeals offices statewide.



Results Explanation:

A "CAP" is a corrective action plan.

GOAL 5

ESTABLISH MEDICAL SUPPORT INFRASTRUCTURE

Objective 5.1: Establish a Comprehensive, Safe and Efficient Pharmacy Program.

Action 5.1.1: Continue developing the drug formulary for the most commonly prescribed medications.

Reporting/Responsible Division:

Allied Health Services, CPHCS

Performance Indicators:

Performance Indicators are under development.

Graph/Table Display:

Not currently available.

Results Explanation:

CPHCS has moved from contracted leadership, who mass produced the Pharmacy reports, to state leadership. CPHCS' Allied Health Services is developing new reports to measure pharmacy performance, with plans to include in the upcoming release of our statewide performance measurements.

Objective 5.1: Establish a Comprehensive, Safe and Efficient Pharmacy Program.

Action 5.1.2: By March 2010, improve pharmacy policies and practices at each institution and complete the rollout of the GuardianRx system.

Reporting/Responsible Division:

Allied Health Services, CPHCS

Performance Indicators:

Performance Indicators are under development.

Graph/Table Display:

Not currently available.

Results Explanation:

CPHCS has moved from contracted leadership, who mass produced the Pharmacy reports, to state leadership. CPHCS' Allied Health Services is developing new reports to measure pharmacy performance, with plans to include in the upcoming release of our statewide performance measurements.