

# Achieving a Constitutional Level of Medical Care in California's Prisons

Monthly Report of Federal Receiver's Turnaround Plan of Action

For November 2011

November 30, 2011

# **Table of Contents**

				Page
Introd	luction	•••••		1
GOAL	1	Ensure Ti	mely Access to Health Care Services	2
			Establish Staffing and Processes for Ensuring Health Care Access	
	Objecti	ive 1.2	at Each Institution	3
GOAL	3	Recruit, 1	Frain and Retain a Professional Quality Medical Care	
		Workford	ce	23
	Objecti	ive 3.1	Physicians and Nurses	24
GOAL	4	Impleme	nt a Quality Improvement Program	69
	Objecti	ive 4.1	Clinical Quality Measurement and Evaluation Program	70
	Objecti	ive 4.3	Medical Peer Review and Discipline Process	73
	Objecti	ive 4.4	Medical Oversight Unit	76
	Objecti	ive 4.5	Health Care Appeals Process, Correspondence Control and	
			Habeas Corpus Petitions	78
GOAL	5	Establish	Medical Support Infrastructure	80
	Objecti	ive 5.1	Pharmacy Services	81

# Introduction

This is the Receiver's November 2011 Monthly Report, consisting of monthly performance metrics related to the Receiver's Turnaround Plan of Action (RTPA). The Monthly Reports are intended to provide our stakeholders - including the Court, counsel, the public, California Correctional Health Care Services (CCHCS) employees, and other interested parties - with a timely update regarding RTPA performance.

Unlike the Tri-Annual Reports, the Monthly Reports are limited to performance metrics. The narrative summaries detailing the progress of the individual initiatives of the RTPA will be reserved for the Tri-Annual Reports. The performance metrics contained in the Monthly Reports will be "rolled-up" into the Receiver's Tri-Annual Reports, and each Monthly Report for the respective reporting period will be included as appendices to the Tri-Annual Reports and filed with the Court pursuant to the Receiver's reporting schedule.

The November 2011 Monthly Report includes performance metrics for the following RTPA initiatives:

GOAL 1	Objective 1.2 – Timely Access to Health Care Services
GOAL 3	Objective 3.1 – Vacancy and Turnover Rates for Physicians and Nurses
GOAL 4	Objective 4.1 – Clinical Quality Measurement and Evaluation Program Objective 4.3 – Medical Peer Review and Discipline Objective 4.4 – Medical Oversight Program Objective 4.5 – Inmate Health Care Appeals and Habeas Corpus Petitions
GOAL 5	Objective 5.1 – Pharmacy Services

Note: The performance data utilized to compile this Monthly Report is assembled from a variety of sources. Over time, the quantity and quality of the metrics provided in the Monthly Reports and Tri-Annual Reports will improve as new measurement systems are implemented and necessary information technology systems are established in California's prisons.

# **GOAL 1**

# ENSURE TIMELY ACCESS TO HEALTH CARE SERVICES

**Objective 1.2:** Establish Staffing and Processes for Ensuring Health Care Access at Each Institution

<u>Action 1.2.2</u>: By July 2011, the Receiver will have fully implemented Health Care Access Units and developed health care access processes at all CDCR institutions.

#### **Reporting/Responsible Division:**

Custody Support Services Division, CCHCS

#### Performance Measure:

Delivery of patient-inmates to *scheduled* appointments. The report does not measure access to care for patient-inmates who may need care but have not yet been scheduled for appointments.

Health care access by institution and statewide including:

- Number of ducats issued and add-on appointments; number of refusals; number of patientinmates seen and not seen including reasons the patient-inmate was not seen; and number of patient-inmates seen for on-site specialty care and off-site specialty care for Medical Services, Mental Health Services, Dental Services and Ancillary Services
- Volume and type of emergency services
- Volume and staffing for transportation
- Medical guarding staffing and volume
- Access Unit staffing

#### Graph/Table Display:

Refer to pages 7-22.

#### **Results Explanation:**

Refer to pages 4-6.

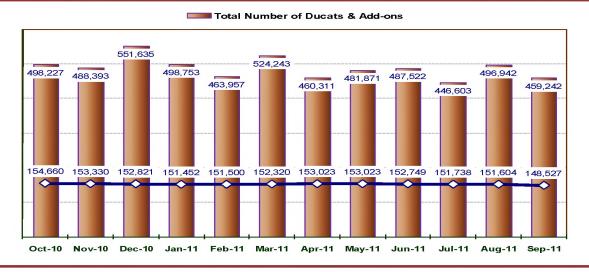
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#### **September Inmate Population** (excludes out-of-state inmates):

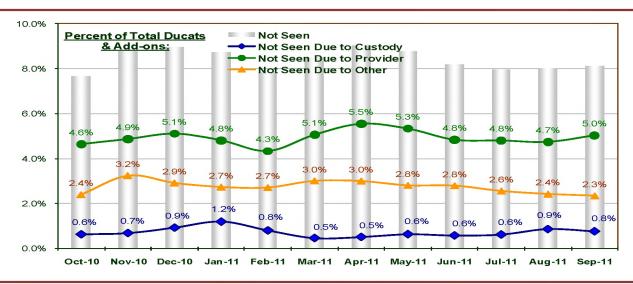
	Medical	Mental Health	Dental	Diagnostic/Specialty	TOTAL
	(% of Medical)	(% of Mental Health)	(% of Dental)	(% of Diagnostic/Specialty)	(% of Total)
otal Ducats & Add-ons:	169,068	150,373	42,836	96,965	459,242
Inmate Refusals:	<b>7,220</b>	<b>16,257</b>	<b>2,040</b>	<b>3,598</b>	<b>29,115</b>
	(4.3%)	(10.8%)	(4.8%)	(3.7%)	(6.3%)
Inmates Seen:	<b>150,236</b>	<b>118,287</b>	<b>37,548</b>	<b>86,729</b>	<b>392,800</b>
	(88.9%)	(78.7%)	(87.7%)	(89.4%)	(85.5%)
Inmates Not Seen:	<b>11,612</b>	<b>15,829</b>	<b>3,248</b>	<b>6,638</b>	<b>37,327</b>
	(6.9%)	(10.5%)	(7.6%)	(6.8%)	(8.1%)
Not Seen Due to	<b>880</b>	<b>1,941</b>	<b>290</b>	<b>373</b>	<b>3,484</b>
Custody:	(0.5%)	(1.3%)	(0.7%)	(0.4%)	(0.8%)
Not Seen Due to	<b>7,412</b> (4.4%)	<b>9,522</b>	<b>2,049</b>	<b>4,092</b>	23,075
Provider:		(6.3%)	(4.8%)	(4.2%)	(5.0%)
Not Seen Due to Other:	<b>3,320</b> (2.0%)	<b>4,366</b> (2.9%)	<b>909</b> (2.1%)	2,173	<b>10,768</b> (2.3%)

Notes: Outcome data should achieve the following balance: Ducats + Add-ons = Refusals + Seen + Not Seen; 33 institutions achieved that balance in September.

#### Results Explanation



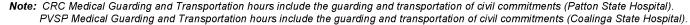
In September, institutions recorded a total of 459,242 ducats and add-ons (496,942 in August). Of those, 392,800 were seen, 29,115 resulted in inmate refusals, and 37,327 were categorized under *Inmates Not Seen* as follows: 3,484 for custody reasons, 23,075 for provider reasons, and 10,768 for other reasons.



#### Medical Guarding and Transportation – Overtime and Permanent Intermittent Employee (P.I.E.)

The graphs below were created using year-to-date monthly averages of medical guarding and transportation data. The data, as reported by the institutions, is taken from the Timekeeper's Monthly Overtime & Expenditure Report – Custody, and includes pay codes .08 for Transportation and .16 for Medical Costs.





Page 3

#### **Comparative Performance Indicators**

The intent of the AQR is to collect data regarding inmate/patient movement to/from health care services. The table of percentages at the top of Pages 1 and 2 of the AQR serve as a comparative performance reference. Below, the same tables are grouped according to institution mission. The percentages in the table are indicative of the combined efforts of custody and clinical staff. The number of inmate refusals was subtracted from the total ducats and add-ons before these percentages were figured. All charts and data are based upon information provided by the institutions.

Institutions	CCWF	CIW	VSPW
Over-all Percentage of Inmates Seen*	<mark>91%</mark>	87%	88%
Seen for Medical Services*	91%	86%	90%
Seen for Mental Health Services*	88%	86%	84%
Seen for Dental Services*	95%	91%	87%
Seen for Diagnostic/Specialty Services*	95%	90%	89%

	Gene	ral Pop	oulatio	n (Male	s)							
Institutions	ASP	ссс	СМС	CMF	CRC	CVSP	CTF	FSP	ISP	PVSP	SCC	SOL
Over-all Percentage of Inmates Seen*	93%	94%	91%	96%	94%	93%	95%	95%	85%	93%	97%	93%
Seen for Medical Services*	94%	96%	92%	98%	92%	93%	94%	97%	85%	100%	99%	94%
Seen for Mental Health Services*	89%	83%	90%	90%	94%	87%	95%	91%	75%	92%	95%	91%
Seen for Dental Services*	96%	91%	95%	89%	97%	89%	94%	95%	81%	88%	94%	94%
Seen for Diagnostic/Specialty Services*	96%	93%	95%	96%	97%	95%	95%	94%	88%	96%	98%	95%
	High	Securi	ty (Mal	es)								
Institutions	CAL	CCI	CEN	COR	HDSF	P KVSP	MCSP	PBSP	SAC	SATE	svs	Р
Over-all Percentage of Inmates Seen*	91%	94%	95%	85%	91%	93%	91%	93%	90%	93%	81%	6
Seen for Medical Services*	93%	95%	96%	90%	92%	95%	95%	95%	95%	98%	91%	6
Seen for Mental Health Services*	84%	88%	96%	72%	87%	95%	87%	93%	85%	93%	73%	
Seen for Dental Services*	85%	96%	89%	93%	85%	75%	94%	90%	91%	92%	89%	6
Seen for Diagnostic/Specialty Services*	87%	94%	91%	94%	89%	91%	90%	86%	90%	93%	92%	6

	Recep	5					
Institutions	CIM	DVI	LAC	NKSP	RJD	SQ	WSP
Over-all Percentage of Inmates Seen*	91%	90%	91%	90%	92%	93%	91%
Seen for Medical Services*	94%	86%	94%	88%	95%	94%	93%
Seen for Mental Health Services*	83%	90%	91%	92%	90%	90%	92%
Seen for Dental Services*	93%	94%	92%	92%	92%	91%	98%
Seen for Diagnostic/Specialty Services*	94%	95%	81%	93%	95%	95%	86%

\*Excludes inmate refusals

Institutions	ASP	CAL	ссс	CCI	CCWF	CEN	СІМ	CIW	СМС	CMF	COR	CRC	CTF	CVSP	DVI	FSP	HDSP
Over-all Percentage of Inmates Seen*	93%	91%	94%	94%	91%	95%	91%	87%	91%	96%	85%	94%	95%	93%	90%	95%	91%
Seen for Medical Services*	94%	93%	96%	95%	91%	96%	94%	86%	92%	98%	90%	92%	94%	93%	86%	97%	92%
Seen for Mental Health Services*	89%	84%	83%	88%	88%	96%	83%	86%	90%	90%	72%	94%	95%	87%	90%	91%	87%
Seen for Dental Services*	96%	85%	91%	96%	95%	89%	93%	91%	95%	89%	93%	97%	94%	89%	94%	95%	85%
Seen for Diagnostic/Specialty Services*	96%	87%	93%	94%	95%	91%	94%	90%	95%	96%	94%	97%	95%	95%	95%	94%	89%
*Excludes inmate refusals			'				nate/patien upon inform					The perc	entages p	rovided ab	ove are ind	dicative of	t the
Inmate Population for the Month	5,740	4,295	5,460	5,710	3,736	4,151	6,081	1,968	6,218	2,941	4,983	4,175	6,586	3,153	3,889	3,706	4,25
Total No. of Ducats Issued & Add-on Appts	15,011	6,682	5,635	12,970	20,157	10,413	15,933	12,122	25,775	15,331	14,146	9,428	15,587	5,305	14,539	7,238	10,68
Total Inmate Refusals	273	559	125	866	589	284	895	723	304	428	2,613	65	79	97	681	419	78
Total Inmates Seen	13,759	5,548	5,174	11,347	17,757	9,584	13,613	9,913	23,184	14,276	9,809	8,834	14,657	4,822	12,487	6,465	8,98
Total Inmates Not Seen	979	575	336	757	1,811	545	1,425	1,486	2,287	627	1,724	529	851	386	1,371	354	91
Not Seen Due to Custody	1	1	1	0	227	3	104	118	108	3	14	13	42	3	394	3	19
Not Seen Due to Provider	795	429	232	514	993	409	471	725	1,603	404	1,366	409	698	293	486	238	36
Not Seen Due to Other	183	145	103	243	591	133	850	643	576	220	344	107	111	90	491	113	36
Average Inmates per Scheduled Transport	1.58	1.20	1.80	1.05	1.72	1.92	1.89	2.41	1.44	1.24	2.73	1.66	1.97	3.25	1.00	1.17	1.2
Inmates Seen for On-Site Specialty Care	903	589	163	459	1,191	658	738	461	458	1,081	729	573	804	349	560	453	22
Inmates Seen for Off-Site Specialty Care	287	103	90	119	475	115	269	123	259	273	101	136	339	361	61	98	16
Timekeeper's Monthly Overtime & Expenditure Report																	
Medical Trans Inmate - Code .16																	
Overtime Hours	2,022	969	778	2,746	1,876	445	657	432	689	1,166	1,877	286	1,094	663	5	593	1,76
Overtime Dollars	91,930	47,289	36,814	131,592	89,197	18,649	31,471	19,966	32,782	53,648	77,692	13,605	49,729	29,944	169	27,577	79,25
Permanent Intermittent Employee (P.I.E) Hours	0	0	90	28	0	0	26	24	5	35	247	0	0	0	0	10	
P.I.E. Dollars	0	0	3,113	945	0	0	740	779	219	743	6,935	0	0	0	0	346	
Medical Costs - Code .08																	
Overtime Hours	177	502	850	1,138	1,280	614	9,062	3,182	1,197	686	2,410	1,836	4,855	782	2,732	471	2,51
Overtime Dollars	8,117	24,751	42,490	54,387	61,900	29,784	462,018	155,785	58,917	33,861	113,805	85,175	256,445	36,522	137,360	22,932	121,03
P.I.E. Hours	16	4	781	72	0	0	0	83	66	0	8	21	0	0	251	135	30
P.I.E. Dollars	516	114	27,025	2,165	0	0	0	1,995	1,899	0	277	726	0	0	8,137	3,712	10,68
Redirected Staff Hours																	
Transportation	368	0	167	563	250	64	0	0	0	376	291	0	320	24	24	23	1,52
Transportation	000	•	107	000	200		0	0	0	570	201	0	020	27	27	20	1,02

Institutions	ISP	KVSP	LAC	MCSP	NKSP	PBSP	PVSP	RJD	SAC	SATF	SCC	SOL	SQ	SVSP	VSPW	WSP	Totals
Over-all Percentage of Inmates Seen*	85%	93%	91%	91%	90%	93%	93%	92%	90%	93%	97%	93%	93%	81%	88%	91%	91%
Seen for Medical Services*	85%	95%	94%	95%	88%	95%	92%	95%	95%	98%	99%	94%	94%	91%	90%	93%	93%
Seen for Mental Health Services*	<mark>75%</mark>	95%	91%	87%	92%	93%	92%	90%	85%	93%	95%	91%	90%	73%	84%	92%	88%
Seen for Dental Services*	<mark>81%</mark>	88%	92%	94%	92%	90%	88%	92%	91%	92%	94%	94%	91%	89%	87%	98%	92%
Seen for Diagnostic/Specialty Services*	88%	91%	<mark>81%</mark>	90%	93%	86%	96%	95%	90%	93%	98%	95%	95%	92%	89%	86%	93%
*Excludes inmate refusals		intent of thi custody and	'		•	•	,			thcare servio	ces. The p	percentage	es provide	ed above a	re indicati	ve of the c	ombined
Inmate Population for the Month	4,179	4,672	4,296	3,597	5,097	3,267	4,619	4,335	2,871	6,375	5,265	5,004	4,675	3,944	3,496	5,785	148,527
Total No. of Ducats Issued & Add-on Appts	5,631	10,183	17,495	11,277	22,249	8,941	10,412	33,393	10,158	15,892	10,716	12,773	17,349	17,791	18,088	19,934	459,242
Total Inmate Refusals	174	1,282	1,486	420	477	1,137	484	4,339	1,662	656	186	174	694	3,920	843	1,392	29,115
Total Inmates Seen	4,636	8,253	14,643	9,845	19,637	7,286	9,202	26,686	7,608	14,109	10,258	11,767	15,441	11,237	15,149	16,833	392,800
Total Inmates Not Seen	821	648	1,366	1,012	2,135	518	726	2,368	888	1,127	272	832	1,214	2,634	2,096	1,709	37,327
Not Seen Due to Custody	91	5	90	77	76	26	27	607	37	19	13	58	321	466	346	0	3,484
Not Seen Due to Provider	573	387	732	687	1,497	334	491	1,042	574	716	133	513	188	1,960	1,133	1,686	23,075
Not Seen Due to Other	157	256	544	248	562	158	208	719	277	392	126	261	705	208	617	23	10,768
Average Inmates per Scheduled Transport	1.89	1.60	1.60	1.06	1.40	1.37	1.68	1.00	1.26	1.16	1.06	1.36	1.10	1.15	1.39	1.28	1.53
Inmates Seen for On-Site Specialty Care	789	635	549	790	395	176	697	1,372	208	909	390	1,515	702	410	500	848	21,282
Inmates Seen for Off-Site Specialty Care	206	123	141	250	286	52	185	219	122	245	126	400	217	142	104	185	6,381
Timekeeper's Monthly Overtime & Expenditure Report Medical Trans Inmate - Code .16																	
Overtime Hours	1,326	1,109	944	1,218	1,417	374	6,332	3,138	1,344	2,791	1,261	0	1,110	700	0	1,814	42,945
Overtime Dollars	60,079	49,895	41,915	54,587	64,137	18,537	317,902	148,438	69,871	126,848	60,386	0	50,124	32,652	0	79,496	\$2,006,179
Permanent Intermittent Employee (P.I.E) Hours	0	0	0	0	127	0	399	16	16	0	14	0	8	10	0	192	1,247
P.I.E. Dollars	0	0	0	0	3,274	0	13,545	393	544	0	357	0	251	346	0	6,390	\$38,920
Medical Costs - Code .08																	
Overtime Hours	2,152	3,339	4,316	401	4,369	56	5,387	7,435	2,078	10,122	115	0	4,597	3,269	0	5,015	86,942
Overtime Dollars	105,128	163,595	209,421	19,270	224,932	2,925			108,073	484,899	4,736	0	240,640	,	0	244,748	\$4,294,071
P.I.E. Hours	0	0	0	39	192	0	321	64	0	524	0	0	18	122	0	168	3,194
P.I.E. Dollars	0	0	0	848	7.016		10.761	1.830	0	16,496	0	0	626	4.236	0	5.137	\$104,195
Redirected Staff Hours					.,		,	.,						.,			
Redifected Star nouis																	
Transportation	159	312	104	17	120	8	770	392	703	-144	1,032	264	32	50	17	320	8,149

Medical Services	ASP	CAL	ccc	CCI	CCWF	CEN	СІМ	CIW	СМС	CMF	COR	CRC	CTF	CVSP	DVI	FSP	HDSP
1 Medical Ducats	3,003	3,171	2,262	4,702	5,554	5,471	3,291	3,001	4,021	5,192	4,055	2,739	5,858	1,335	6,225	2,989	2,856
1(a) Primary Care Provider Ducats	2,896	1,884	1,664	2,352	3,240	1,180	2,045	1,905	2,615	2,550	3,113	1,824	2,696	1,302	3,601	1,661	2,209
1(b) RN Ducats	107	1,287	598	2,350	2,314	4,291	1,246	1,096	1,406	2,642	942	915	3,162	33	2,624	1,328	647
2 Add-on Appointments	2,533	344	944	1,687	467	1,219	1,036	915	552	221	922	123	2,676	1,391	54	369	4,437
3 Inmate Refusals	67	275	69	286	89	153	70	34	26	110	472	12	18	40	450	215	476
4 Inmates Seen	5,115	3,009	2,997	5,812	5,418	6,289	3,983	3,325	4,169	5,217	4,071	2,616	8,031	2,489	4,988	3,058	6,302
5 Not Seen Due to Custody	1	1	0	0	30	0	0	10	0	0	5	7	33	3	304	0	146
5(a) Lack of officers	0	0	0	0	0	0	0	0	0	0	0	0	0	3	20	0	24
5(b) Modified program in effect	0	0	0	0	0	0	0	10	0	0	0	7	0	0	283	0	122
5(c) Not enough holding space	0	0	0	0	0	0	0	0	0	0	0	0	0	0	1	0	0
5(d) Lack of intra-facility transport	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
5(e) Other reason	1	1	0	0	30	0	0	0	0	0	5	0	33	0	0	0	0
6 Not Seen Due to Provider	320	171	87	181	359	181	87	328	316	38	335	177	405	156	288	51	151
6(a) Unable to complete line	57	47	11	48	9	0	12	12	13	0	14	84	23	30	73	1	30
6(b) Scheduling error	63	65	65	85	130	73	44	53	68	12	42	20	118	39	167	11	38
6(c) Provider cancelled	200	58	8	43	203	96	28	263	226	16	275	73	260	86	46	39	71
6(d) Lack of provider preparation	0	1	1	5	0	0	1	0	0	0	0	0	1	1	2	0	0
6(e) Medically restricted movement	0	0	2	0	0	12	2	0	9	3	0	0	3	0	0	0	12
6(f) Other reason	0	0	0	0	17	0	0	0	0	7	4	0	0	0	0	0	0
7 Not Seen Due to Other	33	59	53	110	125	67	187	219	62	48	94	50	47	38	249	34	218
7(a) Inmate paroled or transferred	13	17	12	74	33	26	58	114	34	17	15	11	14	16	68	7	42
7(b) Inmate received conflicting ducats	3	17	2	6	11	9	80	37	12	14	10	7	8	3	31	5	18
7(c) Unit Health Record unavailable	0	1	6	7	0	0	0	0	0	0	5	0	0	0	3	0	0
7(d) Inmate moved to another facility	5	6	17	11	56	23	19	31	9	3	34	7	5	13	52	13	61
7(e) Inmate at hospital/in-patient area of prison	9	9	14	9	18	7	24	25	1	5	23	17	13	6	17	7	25
7(f) Inmate out to court	2	0	1	3	5	2	6	9	2	0	7	1	1	0	7	2	5
7(g) Other reason	1	9	1	0	2	0	0	3	4	9	0	7	6	0	71	0	67
8 Total Inmates Not Seen	354	231	140	291	514	248	274	557	378	86	434	234	485	197	841	85	515
9 Medical 7362s	2,764	2,123	527	3,719	365	1,233	2,261	1,980	2,176	534	3,386	2,032	1,990	1,605	3,881	975	3,014

Medical Services	ISP	KVSP	LAC	MCSP	NKSP	PBSP	PVSP	RJD	SAC	SATF	scc	SOL	SQ	SVSP	VSPW	WSP	TOTAL
1 Medical Ducats	1,715	3,859	7,880	2,398	9,415	3,361	3,132	4,663	2,870	136	2,581	3,757	5,469	3,040	5,683	2,910	128,594
1(a) Primary Care Provider Ducats	1,062	2,680	2,262	1,585	1,467	769	2,020	2,317	1,630	136	1,324	2,506	2,680	1,431	2,481	1,652	66,739
1(b) RN Ducats	653	1,179	5,618	813	7,948	2,592	1,112	2,346	1,240	0	1,257	1,251	2,789	1,609	3,202	1,258	61,855
2 Add-on Appointments	517	196	1,494	314	1,741	82	1,130	1,900	251	5	2,681	203	442	1,031	1,341	1,323	34,541
3 Inmate Refusals	45	568	1,016	32	267	212	165	314	417	19	96	35	171	248	409	81	6,957
4 Inmates Seen	1,858	3,305	7,875	2,559	9,605	3,078	3,781	5,933	2,560	120	5,128	3,672	5,392	3,470	5,975	3,844	145,044
5 Not Seen Due to Custody	35	2	4	20	0	4	9	91	5	0	0	0	51	9	97	0	867
5(a) Lack of officers	0	0	4	0	0	0	0	0	1	0	0	0	26	0	0	0	78
5(b) Modified program in effect	24	2	0	0	0	2	9	88	0	0	0	0	20	9	0	0	576
5(c) Not enough holding space	0	0	0	0	0	0	0	0	0	0	0	0	3	0	0	0	4
5(d) Lack of intra-facility transport	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
5(e) Other reason	11	0	0	20	0	2	0	3	4	0	0	0	2	0	97	0	209
6 Not Seen Due to Provider	218	91	222	87	1,058	118	217	131	67	0	10	157	121	258	358	307	7,051
6(a) Unable to complete line	44	0	0	14	776	41	111	0	5	0	0	19	51	20	47	146	1,738
6(b) Scheduling error	38	75	80	10	209	38	68	50	27	0	0	67	25	23	133	0	1,936
6(c) Provider cancelled	114	14	142	63	67	39	38	81	32	0	9	70	44	214	152	157	3,227
6(d) Lack of provider preparation	1	1	0	0	1	0	0	0	3	0	0	1	0	1	5	4	29
6(e) Medically restricted movement	16	1	0	0	5	0	0	0	0	0	0	0	1	0	11	0	77
6(f) Other reason	5	0	0	0	0	0	0	0	0	0	1	0	0	0	10	0	44
7 Not Seen Due to Other	76	89	257	14	226	31	90	94	72	2	28	96	176	86	185	1	3,216
7(a) Inmate paroled or transferred	7	4	124	1	99	2	8	50	10	0	7	28	68	15	27	0	1,021
7(b) Inmate received conflicting ducats	3	36	9	1	6	12	43	6	14	0	3	5	19	24	35	0	489
7(c) Unit Health Record unavailable	22	0	7	3	3	0	3	0	0	0	0	0	0	8	0	1	69
7(d) Inmate moved to another facility	15	22	94	4	90	6	18	23	35	2	7	39	32	17	62	0	831
7(e) Inmate at hospital/in-patient area of prison	11	16	21	5	22	3	14	12	9	0	7	19	32	19	27	0	446
7(f) Inmate out to court	0	1	2	0	2	0	4	2	4	0	0	5	15	2	14	0	104
7(g) Other reason	18	10	0	0	4	8	0	1	0	0	4	0	10	1	20	0	256
8 Total Inmates Not Seen	329	182	483	121	1,284	153	316	316	144	2	38	253	348	353	640	308	11,134
9 Medical 7362s	2,052	2,299	1,453	1,073	3,006	837	2,976	2,705	479	0	622	2,601	1,051	1,803	2,393	2,799	62,714

Mental Health Services	ASP	CAL	ccc	CCI	CCWF	CEN	СІМ	cıw	СМС	CMF	COR	CRC	CTF	CVSP	DVI	FSP	HDSP
10 Mental Health Ducats	3,537	310	98	2,688	8,822	805	4,892	3,963	11,830	1,968	5,077	2,739	2,031	147	1,947	1,507	769
11 Add-on Appointments	363	10	13	145	0	136	308	941	4,137	31	612	27	39	14	61	67	18
12 Unducated EOP Clinical Encounters	0	0	0	0	0	0	163	0	2,647	0	3,808	0	0	0	183	0	0
13 Inmate Refusals	76	29	0	360	453	10	689	626	193	61	1,756	3	0	2	36	36	148
14 Inmates Seen	3,417	243	92	2,185	7,334	890	3,744	3,664	14,135	1,744	2,849	2,597	1,967	138	1,782	1,394	553
15 Not Seen Due to Custody	0	0	0	0	130	0	87	68	105	2	5	0	8	0	39	0	(
15(a) Lack of officers	0	0	0	0	0	0	6	0	23	2	0	0	0	0	0	0	(
15(b) Modified program in effect	0	0	0	0	130	0	80	68	29	0	0	0	8	0	39	0	(
15(c) Not enough holding space	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	(
15(d) Lack of intra-facility transport	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	(
15(e) Other reason:	0	0	0	0	0	0	1	0	53	0	5	0	0	0	0	0	(
16 Not Seen Due to Provider	347	32	15	233	517	22	274	248	1,124	137	884	148	78	6	57	109	5
16(a) Unable to complete line.	44	0	0	31	14	0	0	1	1	0	42	5	2	0	0	0	(
16(b) Scheduling error.	95	0	0	40	145	10	34	70	147	38	75	0	17	3	0	38	2
16(c) Provider cancelled.	208	32	15	150	343	12	168	177	799	94	766	143	59	2	50	71	24
16(d) Medically restricted movement.	0	0	0	12	15	0	72	0	177	1	0	0	0	0	7	0	(
16(e) Other reason	0	0	0	0	0	0	0	0	0	4	1	0	0	1	0	0	(
17 Not Seen Due to Other	60	16	4	55	388	19	406	298	410	55	195	18	17	15	94	35	35
17(a) Inmate paroled or transferred	13	8	0	42	38	12	69	84	47	2	27	10	5	7	17	13	2
17(b) Inmate received conflicting ducats	12	4	0	0	195	1	88	47	186	14	25	0	6	0	25	0	(
17(c) Unit Health Record unavailable	1	0	0	0	1	0	0	0	3	0	1	0	1	0	0	0	(
17(d) Inmate moved to another facility	18	3	3	9	37	3	38	100	41	6	38	0	1	5	12	21	1
17(e) Inmate at hospital/in-patient area of hospital	8	0	1	3	22	1	116	42	103	1	80	6	4	1	15	0	4
17(f) Inmate out to court	0	1	0	1	11	2	2	19	0	0	22	2	0	2	2	0	
17(g) Other reason	8	0	0	0	84	0	93	6	30	32	2	0	0	0	23	1	-
18 Total Inmates Not Seen	407	48	19	288	1,035	41	767	614	1,639	194	1,084	166	103	21	190	144	86
19 Mental Health 7362s	227	70	39	245	0	15	164	572	68	754	462	182	100	18	717	105	219

Mental Health Services	ISP	KVSP	LAC	MCSP	NKSP	PBSP	PVSP	RJD	SAC	SATF	scc	SOL	SQ	SVSP	VSPW	WSP	TOTAL
10 Mental Health Ducats	218	2,258	2,865	3,840	4,734	4,089	1,779	15,980	4,622	2,554	2,603	3,520	5,114	10,473	5,474	8,768	132,021
11 Add-on Appointments	60	9	1,755	868	0	257	351	4,679	222	656	4	127	786	487	618	551	18,352
12 Unducated EOP Clinical Encounters	9	1,512	6,214	0	3,134	0	0	0	369	14,409	0	12	0	0	84	218	32,762
13 Inmate Refusals	34	277	218	222	20	871	76	3,799	1,029	95	55	58	322	3,339	249	1,115	16,257
14 Inmates Seen	183	1,885	4,009	3,921	4,328	3,240	1,895	15,169	3,254	2,901	2,429	3,283	5,043	5,563	4,929	7,527	118,287
15 Not Seen Due to Custody	0	1	41	37	74	9	3	437	10	6	12	44	224	451	148	0	1,941
15(a) Lack of officers	0	0	0	0	0	0	0	0	5	0	0	11	94	0	0	0	141
15(b) Modified program in effect	0	1	41	0	70	9	3	311	0	6	12	33	88	448	6	0	1,382
15(c) Not enough holding space	0	0	0	0	0	0	0	0	0	0	0	0	42	3	9	0	54
15(d) Lack of intra-facility transport	0	0	0	0	4	0	0	0	0	0	0	0	0	0	0	0	4
15(e) Other reason:	0	0	0	37	0	0	0	126	5	0	0	0	0	0	133	0	360
16 Not Seen Due to Provider	42	72	223	359	108	121	89	711	405	146	70	149	22	1,544	502	677	9,522
16(a) Unable to complete line.	4	0	35	2	9	1	8	4	72	15	0	18	0	529	18	30	885
16(b) Scheduling error.	2	13	4	89	85	20	17	247	73	44	1	62	21	50	124	0	1,591
16(c) Provider cancelled.	36	24	181	224	14	100	64	460	259	87	68	64	0	965	341	647	6,647
16(d) Medically restricted movement.	0	1	3	0	0	0	0	0	1	0	1	2	1	0	13	0	306
16(e) Other reason	0	34	0	44	0	0	0	0	0	0	0	3	0	0	6	0	କ୍ଷ
17 Not Seen Due to Other	19	32	129	169	204	105	67	543	146	62	41	113	289	63	264	0	4,366
17(a) Inmate paroled or transferred	9	4	57	6	153	20	14	283	7	18	9	31	108	21	47	0	1,183
17(b) Inmate received conflicting ducats	2	5	11	15	3	9	18	133	33	4	12	48	49	5	87	0	1,043
17(c) Unit Health Record unavailable	0	0	2	0	0	0	3	0	0	0	0	4	0	4	6	0	26
17(d) Inmate moved to another facility	6	8	34	112	27	19	9	56	45	3	8	27	46	8	51	0	809
17(e) Inmate at hospital/in-patient area of hospital	1	8	20	8	0	35	14	53	55	33	9	3	65	21	39	0	771
17(f) Inmate out to court	0	3	1	0	0	1	2	6	5	0	0	0	21	3	5	0	112
17(g) Other reason	1	4	4	28	1	21	7	12	1	4	3	0	0	1	29	0	402
18 Total Inmates Not Seen	61	105	393	565	386	235	159	1,691	561	214	123	306	535	2,058	914	677	15,829
19 Mental Health 7362s	48	367	644	301	101	62	310	401	213	92	34	340	755	203	552	381	8,761

Dental Services	ASP	CAL	ccc	CCI	CCWF	CEN	CIM	CIW	СМС	CMF	COR	CRC	CTF	CVSP	DVI	FSP	HDSP
20 Dental Ducats	1,706	53	943	1,396	1,581	927	1,402	911	1,424	737	1,515	1,098	1,825	950	1,807	919	1,205
21 Add-on Appointments	142	0	92	310	105	36	44	51	134	31	40	53	28	86	27	55	42
22 Inmate Refusals	57	0	38	123	26	47	30	8	35	14	178	12	13	24	122	103	59
23 Inmates Seen	1,728	45	905	1,515	1,575	818	1,320	871	1,443	669	1,276	1,101	1,730	905	1,604	826	1,015
24 Not Seen Due to Custody	0	0	1	0	33	0	0	14	3	0	4	3	0	0	21	3	28
24(a) Lack of officers	0	0	1	0	0	0	0	0	0	0	0	0	0	0	0	0	9
24(b) Modified program in effect	0	0	0	0	0	0	0	14	0	0	0	3	0	0	21	3	17
24(c) Not enough holding space	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
24(d) Lack of intra-facility transport	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
24(e) Other reason	0	0	0	0	33	0	0	0	3	0	4	0	0	0	0	0	2
25 Not Seen Due to Provider	28	8	79	37	21	70	53	44	55	71	72	24	102	83	37	38	116
25(a) Unable to complete line	6	3	5	5	0	15	3	0	0	0	3	4	4	14	13	1	25
25(b) Scheduling error	11	0	4	18	5	13	5	3	8	5	21	3	9	8	4	21	17
25(c) Provider cancelled	10	5	68	14	16	31	43	41	44	66	44	17	88	60	14	16	74
25(d) Lack of provider preparation	0	0	1	0	0	0	0	0	0	0	0	0	1	0	0	0	0
25(e) Medically restricted movement	0	0	1	0	0	11	2	0	3	0	2	0	0	1	6	0	0
25(f) Other reason	1	0	0	0	0	0	0	0	0	0	2	0	0	0	0	0	0
26 Not Seen Due to Other	35	0	12	31	31	28	43	25	22	14	25	11	8	24	50	4	29
26(a) Inmate paroled or transferred	6	0	0	16	6	8	20	15	5	3	4	2	3	2	23	1	5
26(b) Inmate received conflicting ducats	5	0	0	4	14	2	7	2	5	4	2	1	1	2	2	0	2
26(c) Unit Health Record unavailable	0	0	0	0	0	0	0	0	0	0	1	0	0	0	0	0	2
26(d) Inmate moved to another facility	5	0	7	1	6	5	12	6	0	0	13	0	3	11	7	1	4
26(e) Inmate at hospital/in-patient area of prison	5	0	4	1	4	1	4	0	0	1	4	0	1	1	1	1	2
26(f) Inmate out to court	2	0	0	1	1	0	0	1	0	0	1	1	0	1	2	0	1
26(g) Other reason	12	0	1	8	0	12	0	1	12	6	0	7	0	7	15	1	13
27 Total Inmates Not Seen	63	8	92	68	85	98	96	83	80	85	101	38	110	107	108	45	173
28 Dental 7362s	533	0	258	518	378	280	607	196	261	618	424	325	266	196	271	360	333

Dental Services	ISP	KVSP	LAC	MCSP	NKSP	PBSP	PVSP	RJD	SAC	SATF	scc	SOL	SQ	SVSP	VSPW	WSP	TOTAL
20 Dental Ducats	881	1,510	1,155	1,181	961	621	1,336	955	782	1,499	1,398	1,438	1,440	1,189	1,431	944	39,120
21 Add-on Appointments	90	20	44	10	47	28	43	675	35	113	9	22	64	64	30	69	2,639
22 Inmate Refusals	45	153	64	53	44	18	83	51	80	76	20	48	53	104	121	45	1,947
23 Inmates Seen	752	1,210	1,039	1,071	888	567	1,145	1,450	673	1,419	1,307	1,328	1,319	1,023	1,167	952	36,656
24 Not Seen Due to Custody	41	2	9	12	0	3	8	17	11	0	1	1	36	2	37	0	290
24(a) Lack of officers	3	0	1	0	0	0	0	0	0	0	0	0	14	0	1	0	29
24(b) Modified program in effect	24	2	8	0	0	3	8	17	7	0	1	1	20	2	35	0	186
24(c) Not enough holding space	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
24(d) Lack of intra-facility transport	1	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	1
24(e) Other reason	13	0	0	12	0	0	0	0	4	0	0	0	2	0	1	0	74
25 Not Seen Due to Provider	108	125	48	43	43	50	125	96	41	64	44	68	16	101	59	16	1,985
25(a) Unable to complete line	39	17	0	0	21	22	31	0	8	30	0	5	0	16	1	0	291
25(b) Scheduling error	7	27	11	12	15	7	15	13	2	15	5	28	5	2	17	0	336
25(c) Provider cancelled	35	69	35	31	4	10	76	83	30	19	30	22	11	82	28	16	1,232
25(d) Lack of provider preparation	0	9	0	0	0	0	1	0	1	0	0	5	0	1	0	0	19
25(e) Medically restricted movement	20	3	2	0	3	0	0	0	0	0	0	7	0	0	5	0	66
25(f) Other reason	7	0	0	0	0	11	2	0	0	0	9	1	0	0	8	0	41
26 Not Seen Due to Other	25	40	39	12	33	11	18	16	12	53	35	15	80	23	77	0	881
26(a) Inmate paroled or transferred	2	2	19	1	7	2	2	9	2	7	9	7	26	5	11	0	230
26(b) Inmate received conflicting ducats	4	18	3	1	1	2	2	5	0	4	1	1	31	5	3	0	134
26(c) Unit Health Record unavailable	8	7	0	0	0	0	2	0	2	10	0	0	0	2	1	0	35
26(d) Inmate moved to another facility	5	4	4	4	20	5	6	1	5	12	17	4	2	7	48	0	225
26(e) Inmate at hospital/in-patient area of prison	3	2	12	3	1	1	4	1	2	19	4	1	5	2	3	0	93
26(f) Inmate out to court	2	1	1	0	3	0	1	0	0	1	0	2	15	1	2	0	40
26(g) Other reason	1	6	0	3	1	1	1	0	1	0	4	0	1	1	9	0	124
27 Total Inmates Not Seen	174	167	96	67	76	64	151	129	64	117	80	84	132	126	173	16	3,156
28 Dental 7362s	223	358	387	317	524	105	421	392	792	578	242	364	599	247	354	484	12,211

Diagnostic/Specialty Services	ASP	CAL	ссс	CCI	CCWF	CEN	СІМ	CIW	СМС	CMF	COR	CRC	CTF	CVSP	DVI	FSP	HDSP
29 Diagnostic/Specialty Ducats	3,479	1,686	983	1,736	3,394	1,484	4,752	1,935	3,358	6,959	1,798	2,614	2,977	1,287	2,450	1,271	1,285
30 Add-on Appointments	248	31	300	306	234	335	208	405	319	192	127	35	153	95	1,968	61	76
31 Inmate Refusals	73	162	18	97	21	74	106	55	50	243	207	38	48	31	73	65	106
32 Inmates Seen	3,499	1,359	1,180	1,835	3,430	1,587	4,566	2,053	3,437	6,646	1,613	2,520	2,929	1,290	4,113	1,187	1,111
33 Not Seen Due to Custody	0	0	0	0	34	3	17	26	0	1	0	3	1	0	30	0	16
33(a) Lack of officers	0	0	0	0	0	0	0	0	0	1	0	0	0	0	0	0	0
33(b) Modified program in effect	0	0	0	0	0	0	17	26	0	0	0	3	0	0	30	0	16
33(c) Not enough holding space	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
33(d) Lack of intra-facility transport	0	0	0	0	0	3	0	0	0	0	0	0	0	0	0	0	0
33(e) Other reason	0	0	0	0	34	0	0	0	0	0	0	0	1	0	0	0	0
34 Not Seen Due to Provider	100	154	51	63	96	136	57	105	108	158	75	60	113	48	104	40	46
34(a) Unable to complete line	0	13	3	5	0	0	1	0	2	0	1	0	3	0	41	0	16
34(b) Scheduling error	27	30	35	48	3	25	41	17	47	36	7	8	23	2	1	18	5
34(c) Clinician cancelled	45	111	12	8	93	110	14	88	58	108	66	52	78	46	59	18	25
34(d) Lack of provider preparation	1	0	1	2	0	0	1	0	0	0	1	0	0	0	3	0	0
34(e) Medically restricted movement	1	0	0	0	0	1	0	0	1	8	0	0	2	0	0	0	0
34(f) Other reason	26	0	0	0	0	0	0	0	0	6	0	0	7	0	0	4	0
35 Not Seen Due to Other	55	42	34	47	47	19	214	101	82	103	30	28	39	13	98	40	82
35(a) Inmate paroled or transferred	9	2	14	24	14	9	45	42	32	12	8	6	2	3	28	3	9
35(b) Inmate received conflicting ducats	6	3	2	1	9	0	39	12	7	22	7	0	3	0	11	4	18
35(c) Unit Health Record unavailable	0	17	0	0	0	0	0	0	1	1	0	0	0	0	1	0	0
35(d) Inmate moved to another facility	1	3	10	2	7	3	51	17	6	12	4	0	3	4	1	12	4
35(e) Inmate at hospital/in-patient area of prison	17	1	2	1	11	0	26	15	3	21	4	10	7	6	2	1	1
35(f) Inmate out to court	7	0	1	1	4	5	4	1	5	1	4	1	0	0	2	0	4
35(g) Inmate non-compliant for procedure (i.e. NPO)	15	3	5	18	2	2	1	14	24	25	1	6	24	0	0	20	29
35(h) Other reason	0	13	0	0	0	0	48	0	4	9	2	5	0	0	53	0	17
36 Total Inmates Not Seen	155	196	85	110	177	158	288	232	190	262	105	91	153	61	232	80	144
37 Diagnostic/Specialty RFSs	388	260	193	390	355	147	234	156	643	381	615	312	403	169	136	166	245

Diagnostic/Specialty Services	ISP	KVSP	LAC	MCSP	NKSP	PBSP	PVSP	RJD	SAC	SATF	scc	SOL	SQ	SVSP	VSPW	WSP	TOTAL
29 Diagnostic/Specialty Ducats	1,998	2,325	2,121	2,377	5,172	475	1,661	2,920	1,106	4,691	1,296	3,461	3,655	1,432	3,206	4,880	86,224
30 Add-on Appointments	152	6	181	289	179	28	980	1,621	270	305	144	245	379	75	305	489	10,741
31 Inmate Refusals	50	284	188	113	146	36	160	175	136	203	15	33	148	229	64	151	3,598
32 Inmates Seen	1,843	1,853	1,720	2,294	4,816	401	2,381	4,134	1,121	4,477	1,394	3,484	3,687	1,181	3,078	4,510	86,729
33 Not Seen Due to Custody	15	0	36	8	2	10	7	62	11	0	0	13	10	4	64	0	373
33(a) Lack of officers	1	0	15	0	0	0	0	0	0	0	0	0	1	0	0	0	18
33(b) Modified program in effect	12	0	21	0	2	10	7	61	2	0	0	5	2	4	0	0	218
33(c) Not enough holding space	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
33(d) Lack of intra-facility transport	1	0	0	0	0	0	0	0	0	0	0	8	0	0	0	0	12
33(e) Other reason	1	0	0	8	0	0	0	1	9	0	0	0	7	0	64	0	125
34 Not Seen Due to Provider	205	99	239	198	288	45	60	104	61	145	9	139	29	57	214	686	4,092
34(a) Unable to complete line	53	1	0	0	184	5	10	0	4	41	0	14	0	0	0	565	962
34(b) Scheduling error	7	23	33	27	8	3	7	11	26	65	1	39	5	14	52	0	694
34(c) Clinician cancelled	139	75	205	167	19	32	43	93	29	38	8	76	22	40	151	121	2,249
34(d) Lack of provider preparation	0	0	1	4	0	0	0	0	2	1	0	8	0	2	0	0	27
34(e) Medically restricted movement	6	0	0	0	77	0	0	0	0	0	0	2	2	1	7	0	108
34(f) Other reason	0	0	0	0	0	5	0	0	0	0	0	0	0	0	4	0	52
35 Not Seen Due to Other	37	95	119	53	99	11	33	66	47	171	22	37	160	36	91	22	2,173
35(a) Inmate paroled or transferred	14	16	66	5	64	2	3	23	8	16	7	14	63	12	16	0	591
35(b) Inmate received conflicting ducats	1	6	1	1	3	6	4	14	3	14	3	1	7	9	8	0	225
35(c) Unit Health Record unavailable	0	1	2	4	0	0	0	0	0	0	0	1	0	0	0	0	28
35(d) Inmate moved to another facility	4	14	21	10	5	0	3	1	12	8	9	7	7	5	22	0	268
35(e) Inmate at hospital/in-patient area of prison	8	31	12	3	22	0	11	4	5	113	2	7	10	7	40	0	403
35(f) Inmate out to court	1	2	0	0	5	1	0	3	2	2	0	2	7	0	3	0	68
35(g) Inmate non-compliant for procedure (i.e. NPO)	6	16	17	30	0	2	11	1	15	17	0	4	63	0	0	21	392
35(h) Other reason	3	9	0	0	0	0	1	20	2	1	1	1	3	3	2	1	198
36 Total Inmates Not Seen	257	194	394	259	389	66	100	232	119	316	31	189	199	97	369	708	6,638
37 Diagnostic/Specialty RFSs	267	168	287	331	785	198	387	600	0	729	257	361	495	278	289	334	10,959

Emergency Services	ASP	CAL	ccc	CCI	CCWF	CEN	СІМ	CIW	СМС	CMF	COR	CRC	CTF	CVSP	DVI	FSP	HDSP
38 TTA Encounters	776	110	92	49	333	65	367	547	144	208	420	67	429	32	840	564	104
38(a) First Watch	67	5	4	4	21	2	122	70	15	25	44	5	6	9	107	13	3
38(b) Second Watch	356	60	41	23	126	43	119	248	84	81	169	47	364	8	333	294	59
38(c) Third Watch	353	45	47	22	186	20	126	229	45	102	207	15	59	15	400	257	42
38a Code II Transports Off-site	47	10	6	22	7	11	41	7	7	22	37	10	21	12	23	3	3
38/a(a) First Watch	9	0	0	3	0	2	15	1	0	3	4	2	2	3	2	0	0
38/a(b) Second Watch	22	6	2	11	1	7	16	4	5	10	16	6	14	4	5	0	2
38/a(c) Third Watch	16	4	4	8	6	2	10	2	2	9	17	2	5	12	16	3	1
38b Code III Transports Off-site	6	0	0	8	3	0	6	4	4	8	1	0	9	0	6	4	11
38/b(a) First Watch	1	0	0	0	0	0	1	1	1	1	1	0	0	0	0	1	1
38/b(b) Second Watch	2	0	0	2	2	0	2	2	2	0	0	0	3	0	3	2	5
38/b(c) Third Watch	3	0	0	6	1	0	3	1	1	7	0	0	6	0	3	1	5
38c Unsched. State Vehicle Transports Off-site	25	5	2	19	12	7	12	11	21	18	19	40	60	1	7	12	7
38/c(a) First Watch	4	0	0	1	0	0	0	0	4	4	2	3	3	0	4	0	0
38/c(b) Second Watch	0	2	2	10	5	3	4	5	7	5	3	31	30	2	2	8	6
38/c(c) Third Watch	21	3	0	8	7	4	8	6	10	9	14	0	27	1	1	4	1
38d Other (i.e. Infimary, Housing Unit)	698	95	84	0	12	47	308	525	112	160	363	17	339	2	804	545	83

Emergency Services	ISP	KVSP	LAC	MCSP	NKSP	PBSP	PVSP	RJD	SAC	SATF	SCC	SOL	SQ	SVSP	VSPW	WSP	TOTAL
38 TTA Encounters	552	344	248	593	1,318	21	245	638	443	540	792	13	827	318	583	196	12,818
38(a) First Watch	165	32	0	40	39	3	25	50	58	132	13	5	73	52	46	17	1,272
38(b) Second Watch	218	182	248	380	708	12	94	339	138	184	291	4	73	109	300	105	5,840
38(c) Third Watch	169	130	0	173	571	6	126	249	247	224	488	4	411	157	237	105	5,467
38a Code II Transports Off-site	18	28	26	20	27	9	21	34	19	69	6	4	6	22	10	28	636
38/a(a) First Watch	0	1	0	1	5	1	1	5	2	15	0	0	1	3	0	7	88
38/a(b) Second Watch	10	20	26	14	5	5	10	18	8	20	1	1	8	4	4	7	292
38/a(c) Third Watch	8	7	0	5	17	3	10	11	9	34	5	3	6	15	6	14	272
38b Code III Transports Off-site	1	4	4	4	3	0	6	0	2	17	0	1	1	3	5	15	136
38/b(a) First Watch	0	0	0	1	0	0	0	0	1	2	0	0	0	0	0	1	13
38/b(b) Second Watch	1	3	4	2	1	0	2	0	0	6	0	0	0	3	2	4	53
38/b(c) Third Watch	0	1	0	1	2	0	4	0	1	9	0	1	1	0	3	10	70
38c Unsched. State Vehicle Transports Off-site	18	42	40	16	17	0	22	28	24	45	10	0	19	39	90	27	715
38/c(a) First Watch	0	4	0	2	1	0	0	2	3	6	0	0	0	3	14	1	61
38/c(b) Second Watch	11	22	40	8	7	0	14	15	13	14	2	0	9	7	44	19	350
38/c(c) Third Watch	7	16	0	6	9	0	8	11	8	25	8	0	10	29	32	7	300
38d Other (i.e. Infimary, Housing Unit)	515	270	178	553	1,271	12	196	576	398	409	776	8	792	254	478	126	11,006

Transportation	ASP	CAL	ccc	CCI	CCWF	CEN	СІМ	CIW	СМС	CMF	COR	CRC	CTF	CVSP	DVI	FSP	HDSP
39 Scheduled Transports	210	95	51	137	304	70	144	58	234	257	38	87	174	120	142	123	157
39(a) Off-site specialty care.	182	86	50	113	276	60	142	51	180	221	37	82	172	111	61	84	135
39(b) All others, including court.	28	9	1	24	28	10	2	7	54	36	1	5	2	9	81	39	22
40 Unscheduled Transports	38	0	6	0	0	19	47	61	11	35	29	80	60	18	5	17	17
41 Inmates Transported	324	159	94	183	484	172	318	247	362	372	77	356	339	387	182	175	246
42 Budgeted Posts	24	11	12	12	16	17	27	16	31	20	21	11	29	11	17	11	8
43 Redirected Staff Hours	368	0	167	563	250	64	0	0	0	376	291	0	320	24	24	23	1,524
44 PPAS Timekeepers Rpt Med Trans - Code .16																	
44(a) Overtime Hours	2,022	969	778	2,746	1,876	445	657	432	689	1,166	1,877	286	1,094	663	5	593	1,768
44(b) Overtime Dollars	91,930	47,289	36,814	131,592	89,197	18,649	31,471	19,966	32,782	53,648	77,692	13,605	49,729	29,944	169	27,577	79,257
44(c) P.I.E. Hours	0	0	90	28	0	0	26	24	5	35	247	0	0	0	0	10	0
44(d) P.I.E. Dollars	0	0	3,113	945	0	0	740	779	219	743	6,935	0	0	0	0	346	0
Med Guarding	ASP	CAL	ccc	CCI	CCWF	CEN	CIM	CIW	СМС	CMF	COR	CRC	CTF	CVSP	DVI	FSP	HDSP
45 Budgeted Posts	0	0								70		3					3
		0	0	0	0	3	4	8	19	79	0	5	0	0	30	0	0
45(a) First Watch	0	0	0		0	3	4	8	19 5	24	0	0	0	0	30 8	0	0
45(a) First Watch 45(b) Second Watch	0			0													
( )		0	0	0	0	1	1	2	5	24	0	0	0	0	8	0	0
45(b) Second Watch	0	0	0	0	0	1	1	2	5 8	24 29	0 0	0	0	0	8 11	0 0	0 3
45(b) Second Watch 45(c) Third Watch	0	0 0 0	0	0	0 0 0	1 1 1	1 2 1	2 4 2 0	5 8 6	24 29 26	0 0 0	0 3 0	0 0 0	0 0 0	8 11 11	0 0 0	0 3 0
45(b) Second Watch 45(c) Third Watch 46 Redirected Staff Hours	0	0 0 0 0 0	0 0 0 661	0 0 0 792	0 0 0 245	1 1 1 540	1 2 1 8	2 4 2 0	5 8 6 0	24 29 26 -960	0 0 0 16	0 3 0 80	0 0 0 347	0 0 0 0 0	8 11 11 1,200	0 0 0 2	0 3 0 1,200
45(b) Second Watch 45(c) Third Watch 46 Redirected Staff Hours 46(a) First Watch	0 0 0 0 0	0 0 0 0 0 0 0 0	0 0 0 661 151	0 0 0 792 0	0 0 0 245 2	1 1 540 200	1 2 1 8 0	2 4 2 0	5 8 6 0	24 29 26 -960 -220	0 0 0 16 0	0 3 0 80 0	0 0 0 347 80	0 0 0 0 0 16	8 11 11 1,200 232	0 0 0 2 0	0 3 0 1,200 430
<ul> <li>45(b) Second Watch</li> <li>45(c) Third Watch</li> <li>46 Redirected Staff Hours</li> <li>46(a) First Watch</li> <li>46(b) Second Watch</li> </ul>	0 0 0 0 0	0 0 0 0 0 0	0 0 661 151 297	0 0 0 792 0 792	0 0 0 245 2 55	1 1 540 200 184	1 2 1 8 0 0	2 4 2 0 0 0	5 8 6 0 0 0	24 29 26 -960 -220 -548	0 0 16 0 16	0 3 0 80 0 80	0 0 0 347 80 120	0 0 0 0 16 96	8 11 1,200 232 728	0 0 2 0 0	0 3 0 1,200 430 710
<ul> <li>45(b) Second Watch</li> <li>45(c) Third Watch</li> <li>46 Redirected Staff Hours</li> <li>46(a) First Watch</li> <li>46(b) Second Watch</li> <li>46(c) Third Watch</li> </ul>	0 0 0 0 0	0 0 0 0 0 0	0 0 661 151 297	0 0 0 792 0 792	0 0 0 245 2 55	1 1 540 200 184	1 2 1 8 0 0	2 4 2 0 0 0	5 8 6 0 0 0	24 29 26 -960 -220 -548	0 0 16 0 16	0 3 0 80 0 80	0 0 0 347 80 120	0 0 0 0 16 96	8 11 1,200 232 728	0 0 2 0 0	0 3 0 1,200 430 710
<ul> <li>45(b) Second Watch</li> <li>45(c) Third Watch</li> <li>46 Redirected Staff Hours</li> <li>46(a) First Watch</li> <li>46(b) Second Watch</li> <li>46(c) Third Watch</li> <li>46(c) Third Watch</li> <li>47 PPAS Timekeepers Rpt P.I.E Code .08</li> </ul>	0 0 0 0 0 0	0 0 0 0 0 0 0	0 0 661 151 297 213	0 0 792 0 792 0 792 0	0 0 245 2 55 188	1 1 540 200 184 156	1 2 1 8 0 0 8	2 4 2 0 0 0 0 0	5 8 0 0 0 0	24 29 26 -960 -220 -548 -192	0 0 16 0 16 0	0 3 0 80 0 80 0	0 0 0 347 80 120 147	0 0 0 16 96 0 782	8 11 1,200 232 728 240	0 0 2 0 0 2 471	0 3 0 1,200 430 710 60
<ul> <li>45(b) Second Watch</li> <li>45(c) Third Watch</li> <li>46 Redirected Staff Hours</li> <li>46(a) First Watch</li> <li>46(b) Second Watch</li> <li>46(c) Third Watch</li> <li>46(c) Third Watch</li> <li>47 PPAS Timekeepers Rpt P.I.E Code .08</li> <li>47(a) Overtime Hours</li> </ul>	0 0 0 0 0 0 0 177	0 0 0 0 0 0 0 502	0 0 0 661 151 297 213 850	0 0 792 0 792 0 792 0 1,138	0 0 245 2 55 188 1,280	1 1 540 200 184 156 614	1 2 1 8 0 0 0 8 8 9,062	2 4 2 0 0 0 0 0 3,182	5 8 6 0 0 0 0 0 1,197	24 29 26 -960 -220 -548 -192 686	0 0 16 0 16 0 2,410	0 3 0 80 0 80 0 1,836	0 0 347 80 120 147 4,855	0 0 0 16 96 0 782	8 11 1,200 232 728 240 2,732	0 0 2 0 0 2 471	0 3 0 1,200 430 710 60 2,515

Transportation	ISP	KVSP	LAC	MCSP	NKSP	PBSP	PVSP	RJD	SAC	SATF	SCC	SOL	SQ	SVSP	VSPW	WSP	TOTAL
39 Scheduled Transports	135	138	123	260	214	55	125	257	217	258	122	343	229	168	115	185	5,345
39(a) Off-site specialty care.	109	77	88	236	205	38	110	219	97	211	119	295	198	124	75	145	4,389
39(b) All others, including court.	26	61	35	24	9	17	15	38	120	47	3	48	31	44	40	40	956
40 Unscheduled Transports	44	50	41	4	3	0	59	48	45	99	45	0	6	18	46	6	957
41 Inmates Transported	264	222	242	356	345	103	294	360	260	454	220	447	292	261	209	194	9,000
42 Budgeted Posts	16	16	22	25	13	18	13	20	12	40	4	8	21	22	11	17	573
43 Redirected Staff Hours	159	312	104	17	120	8	770	392	703	-144	1,032	264	32	50	17	320	8,149
44 PPAS Timekeepers Rpt Med Trans - Code .16																	
44(a) Overtime Hours	1,326	1,109	944	1,218	1,417	374	6,332	3,138	1,344	2,791	1,261	0	1,110	700	0	1,814	42,945
44(b) Overtime Dollars	60,079	49,895	41,915	54,587	64,137	18,537	317,902	148,438	69,871	126,848	60,386	0	50,124	32,652	0	79,496	2,006,179
44(c) P.I.E. Hours	0	0	0	0	127	0	399	16	16	0	14	0	8	10	0	192	1,247
44(d) P.I.E. Dollars	0	0	0	0	3,274	0	13,545	393	544	0	357	0	251	346	0	6,390	38,920
Med Guarding	ISP	KVSP	LAC	MCSP	NKSP	PBSP	PVSP	RJD	SAC	SATF	SCC	SOL	SQ	SVSP	VSPW	WSP	TOTAL
45 Budgeted Posts	0	0	0	0	0	0	0	23	0	0	0	0	45	1		40	276
		0	U	0	U	0	0	20				0	40	1	18	-10	
45(a) First Watch	0	0	0	0	0	0	0	4	0	0	0	0	15	1	18	9	74
45(a) First Watch 45(b) Second Watch	0								0	0	0					9	74 115
		0	0	0	0	0	0	4				0	15	1	4	9	
45(b) Second Watch	0	0	0 0	0	0	0	0	4 13	0	0	0	0	15 15	1	4	9 18	115
45(b) Second Watch 45(c) Third Watch	0	0 0 0	0 0 0	0 0 0	0	0 0 0	0	4 13 6	0	0	0	0 0 0	15 15 15	1 0 0	4 8 6	9 18 13	115 87
45(b) Second Watch 45(c) Third Watch 46 Redirected Staff Hours	0 0 223	0 0 0 0 0	0 0 0 0	0 0 0 1,256	0 0 0 328	0 0 0 0 0	0 0 0 3,420	4 13 6 3,648	0 0 0	0 0 3,818	0	0 0 0 72	15 15 15 24	1 0 0 1,530	4 8 6 -797	9 18 13 1,358	115 87 19,009
45(b) Second Watch 45(c) Third Watch 46 Redirected Staff Hours 46(a) First Watch	0 0 223 128	0 0 0 0 0	0 0 0 0	0 0 0 1,256 399	0 0 0 328 48	0 0 0 0 0 0 0 0 0	0 0 3,420 700	4 13 6 3,648 1,728	0 0 0 0 0	0 0 3,818 896	0 0 0 0 0	0 0 0 72 56	15 15 15 24 16	1 0 0 1,530 792	4 8 6 -797 -184	9 18 13 1,358 256	115 87 19,009 5,726
45(b) Second Watch 45(c) Third Watch 46 Redirected Staff Hours 46(a) First Watch 46(b) Second Watch	0 0 223 128 73	0 0 0 0 0	0 0 0 0 0	0 0 1,256 399 429	0 0 0 328 48 256	0 0 0 0 0 0	0 0 3,420 700 1,444	4 13 6 3,648 1,728 472	0 0 0 0	0 0 3,818 896 1,576	0 0 0 0	0 0 0 72 56 16	15 15 15 24 16 0	1 0 1,530 792 628	4 8 6 -797 -184 -285	9 18 13 1,358 256 978	115 87 19,009 5,726 8,115
<ul> <li>45(b) Second Watch</li> <li>45(c) Third Watch</li> <li>46 Redirected Staff Hours</li> <li>46(a) First Watch</li> <li>46(b) Second Watch</li> <li>46(c) Third Watch</li> </ul>	0 0 223 128 73	0 0 0 0 0	0 0 0 0 0	0 0 1,256 399 429	0 0 0 328 48 256	0 0 0 0 0 0	0 0 3,420 700 1,444	4 13 6 3,648 1,728 472	0 0 0 0	0 0 3,818 896 1,576	0 0 0 0	0 0 0 72 56 16	15 15 15 24 16 0 8	1 0 1,530 792 628	4 8 6 -797 -184 -285	9 18 13 1,358 256 978 125	115 87 19,009 5,726 8,115
<ul> <li>45(b) Second Watch</li> <li>45(c) Third Watch</li> <li>46 Redirected Staff Hours</li> <li>46(a) First Watch</li> <li>46(b) Second Watch</li> <li>46(c) Third Watch</li> <li>46(c) Third Watch</li> <li>47 PPAS Timekeepers Rpt P.I.E Code .08</li> </ul>	0 0 223 128 73 22	0 0 0 0 0 0 0 0 0 3,339	0 0 0 0 0 0	0 0 1,256 399 429 429	0 0 328 48 256 24	0 0 0 0 0 0 0 0 56	0 0 3,420 700 1,444 1,276	4 13 6 3,648 1,728 472 1,448	0 0 0 0 0 0 0 0 2,078	0 0 3,818 896 1,576 1,346	0 0 0 0 0 0	0 0 72 56 16 0	15 15 24 16 0 8 4,597	1 0 1,530 792 628 111	4 8 6 -797 -184 -285 -328 0	9 18 13 1,358 256 978 125	115 87 19,009 5,726 8,115 5,280
<ul> <li>45(b) Second Watch</li> <li>45(c) Third Watch</li> <li>46 Redirected Staff Hours</li> <li>46(a) First Watch</li> <li>46(b) Second Watch</li> <li>46(c) Third Watch</li> <li>46(c) Third Watch</li> <li>47 PPAS Timekeepers Rpt P.I.E Code .08</li> <li>47(a) Overtime Hours</li> </ul>	0 0 223 128 73 22 2,152	0 0 0 0 0 0 0 0 0 3,339	0 0 0 0 0 0 4,316	0 0 1,256 399 429 429 429	0 0 328 48 256 24 4,369	0 0 0 0 0 0 0 0 56	0 0 3,420 700 1,444 1,276 5,387	4 13 6 3,648 1,728 472 1,448 7,435	0 0 0 0 0 0 0 0 2,078	0 0 3,818 896 1,576 1,346 10,122	0 0 0 0 0 0 0 0 115	0 0 72 56 16 0	15 15 24 16 0 8 4,597	1 0 1,530 792 628 111 3,269	4 8 6 -797 -184 -285 -328 0	9 18 13 1,358 256 978 125 125 5,015	115 87 19,009 5,726 8,115 5,280 86,942

Health Care Access Unit (HCAU)	ASP	CAL	ccc	CCI	CCWF	CEN	СІМ	CIW	СМС	CMF	COR	CRC	CTF	CVSP	DVI	FSP	HDSP
48 Budgeted Correctional Officer Posts for the Institution	785	659	438	704	272	408	874	219	524	731	1,137	324	817	119	393	500	708
48(a) First Watch	135	76	65	118	30	54	165	35	72	129	156	69	126	66	59	66	93
48(b) Second Watch	408	376	237	384	147	224	435	112	256	355	616	144	418	191	198	267	418
48(c) Third Watch	242	207	136	202	95	130	274	72	196	247	365	111	273	119	136	167	197
49 Vacant Correctional Officer Posts for the Institution	62	0	29	45	67	4	0	0	22	34	0	0	52	43	0	26	65
49(a) First Watch	6	0	2	7	5	1	0	0	4	0	0	0	6	6	0	4	8
49(b) Second Watch	33	0	20	14	36	1	0	0	6	34	0	0	17	6	0	14	25
49(c) Third Watch	23	0	7	24	26	2	0	0	12	0	0	0	29	11	0	8	32
50 Budgeted Correctional Officer Posts in the HCAU	122	48	43	78	92	53	103	59	110	90	155	32	73	49	78	46	54
50(a) First Watch	16	2	3	2	5	4	10	6	8	15	8	1	4	4	9	1	3
50(b) Second Watch	78	34	31	68	57	41	70	35	76	46	124	20	52	36	44	36	41
50(c) Third Watch	28	12	9	8	29	8	23	18	26	28	23	11	17	9	25	9	10
Vacant Correctional Officer Posts in the HCAU	4	0	0	4	4	0	0	0	2	0	0	0	1	3	0	0	3
51(a) First Watch	1	0	0	1	0	0	0	0	1	0	0	0	0	0	0	0	0
51(b) Second Watch	0	0	0	3	3	0	0	0	1	0	0	0	1	3	0	0	1
51(c) Third Watch	3	0	0	0	1	0	0	0	0	0	0	0	0	0	0	0	2
52 PY Value of All Budgeted Health Care Operations Division Custody Posts	207.90	80.91	68.69	119.50	96.51	82.79	183.50	116.79	186.41	194.91	231.24	56.45	109.71	73.71	135.60	73.99	86.79

Health Care Access Unit (HCAU)	ISP	KVSP	LAC	MCSP	NKSP	PBSP	PVSP	RJD	SAC	SATF	scc	SOL	SQ	SVSP	VSPW	WSP
48 Budgeted Correctional Officer Posts for the Institution	382	597	760	568	726	842	569	743	567	976	246	379	614	830	422	539
48(a) First Watch	48	85	94	89	101	120	84	107	69	142	40	60	88	122	53	92
48(b) Second Watch	205	323	449	286	396	495	300	433	331	514	124	188	341	467	228	279
48(c) Third Watch	129	189	217	193	229	227	185	203	167	320	82	131	185	241	141	168
49 Vacant Correctional Officer Posts for the Institution	7	2	0	0	0	100	28	0	0	35	18	0	0	59	0	4
49(a) First Watch	0	0	0	0	0	0	7	0	0	0	3	0	0	1	0	0
49(b) Second Watch	1	2	0	0	0	62	10	0	0	35	8	0	0	49	0	4
49(c) Third Watch	6	0	0	0	0	38	11	0	0	0	7	0	0	9	0	0
50 Budgeted Correctional Officer Posts in the HCAU	49	61	77	91	35	88	87	60	132	75	36	51	137	101	64	102
50(a) First Watch	3	2	1	0	2	3	3	3	5	3	3	2	19	4	7	11
50(b) Second Watch	31	48	62	65	19	74	39	50	96	48	22	35	88	79	39	70
50(c) Third Watch	15	11	14	24	14	11	45	7	31	24	11	14	30	18	18	21
51 Vacant Correctional Officer Posts in the HCAU	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
51(a) First Watch	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
51(b) Second Watch	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
51(c) Third Watch	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
52 PY Value of All Budgeted Health Care Operations Division Custody Posts	85.27	94.11	107.36	139.92	70.16	131.57	88.47	148.53	203.21	138.26	65.73	81.13	219.41	148.75	106.44	177.28

GOAL 3

# RECRUIT, TRAIN, AND RETAIN A PROFESSIONAL QUALITY MEDICAL CARE WORKFORCE

**Objective 3.1:** Recruit Physicians and Nurses to Fill Ninety Percent of Established Positions.

Action 3.1.1: By January 2010, fill 90% of nursing positions. Action 3.1.2: By January 2010, fill 90% of physician positions.

#### Reporting/Responsible Division:

Human Resources, CCHCS

#### Performance Measure:

Percentage of statewide nursing and physician positions filled by institution and statewide.

Turnover of statewide nursing and physician positions.

Statewide vacancy / registry totals for nursing and physician positions under each of the following eight components:

- Total Authorized Positions
- Total Filled Positions
- 918 Blanket Positions
- Temporary Help Positions
- Overtime
- Registry Positions
- Total Position Usage
- Positions Utilized Above/Below Authority

#### Graph/Table Display:

The Human Resources' Recruitment and Retention Report for October 2011 follows on pages 26-66.

The Plata Vacancy / Registry Report: Nursing for August 2011 can be found on page 67.

The Plata Vacancy / Registry Report: Primary Care for August 2011 can be found on page 68.

#### **Results Explanation:**

The State graphics separately display the percentage of statewide nursing and physician positions filled, the turnover rate, and a combination of filled and turnover rates. The reports concerning the percentage of positions filled are based on the percentage of positions approved for the State's Fiscal Year 2011/2012 budget. The reports do not reflect additional positions that may be needed and have not yet received budget approval.

The State graphics represent an average of all six State nursing classifications (Supervising Registered Nurse III, Supervising Registered Nurse II, Registered Nurse, Licensed Vocational

Nurse, Certified Nurse Assistant, and Psychiatric Technician) and an average of all three State physician classifications (Chief Medical Officer, Chief Physician and Surgeon, and Physician and Surgeon) respectively.

The Registry reports display data from all thirty-three institutions for six State nursing classifications (Nurse Practitioner, Supervising Registered Nurse III, Supervising Registered Nurse II, Supervising Registered Nurse I, Registered Nurse, Licensed Vocational Nurse) and four State physician classifications (Chief Medical Officer, Chief Physician and Surgeon, Physician and Surgeon, and Physician Assistant) respectively.

## Nursing Filled Percentage and Turnover Rate (as of October 2011)



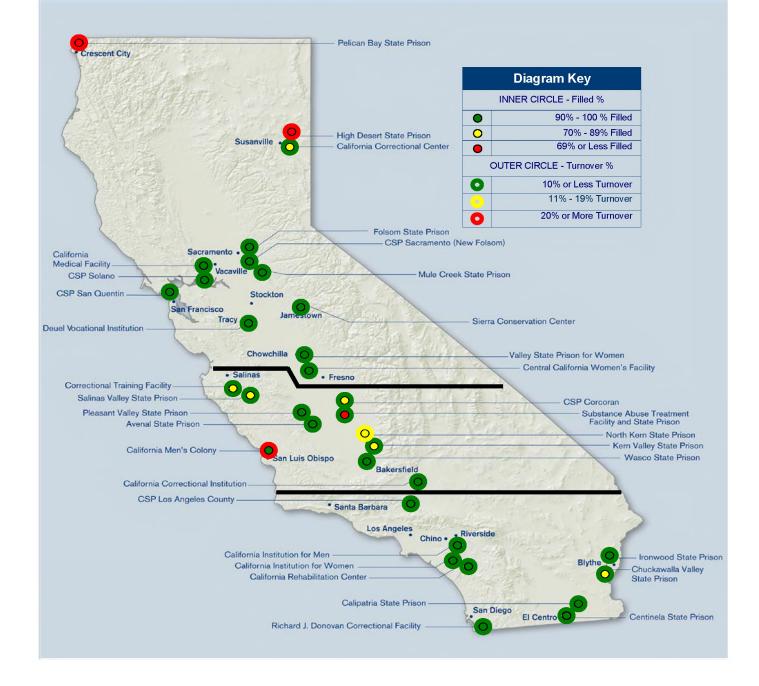
### Nursing Filled Percentage (as of October 2011)



# Nursing Turnover Rate (as of October 2011)



## Physicians Filled Percentage and Turnover Rate (as of October 2011)



## Physicians Filled Percentage (as of October 2011)



# Physicians Turnover Rate (as of October 2011)



#### HUMAN RESOURCES RECRUITMENT AND RETENTION REPORT

#### OCTOBER 2011

Avenal State Prison				State		e Budget Auti fice Employmen	hority and It History Record	ds)						
	Total Position	Autor Participation	ositions filled	ositions vacant	ase filled hope	Ant Vest N	Date sent (12)	and the set of the set	Date une 102100	Tunnet 102	17.011 Interest	S. Internet	Postions CTF	all see the
PHYSICIANS														
CMO/RME	1.0	1.0	0.0	100%	0.0	1.0	0.0	0.0	0%	0.0	0.0	0.0		
Chief P&S	1.0	1.0	0.0	100%	0.0	0.0	0.0	0.0	0%	0.0	0.0	0.0		
Phys & Surgeon	8.0	7.0	1.0	88%	0.0	4.0	0.0	0.0	0%	0.0	7.0	1.0		
TOTAL PHYSICIANS	10.0	9.0	1.0	90.00%	0.0	5.0	0.0	0.0	0.00%	0.0	7.0	1.0		
MID-LEVELS														
PA	3.0	3.0	0.0	100%	0.0	0.0	0.0	0.0	0%	0.0	0.0	1.6		
NP	1.0	1.0	0.0	100%	0.0	0.0	0.0	0.0	0%	0.0	0.0	0.0		
TOTAL MID-LEVELS	4.0	4.0	0.0	100.00%	0.0	0.0	0.0	0.0	0.00%	0.0	0.0	1.6		
NURSING														
SRN III	1.0	1.0	0.0	100%	0.0	1.0	0.0	0.0	0%	0.0	0.0	0.0	0.00	
SRN II	9.5	9.0	0.5	95%	0.0	2.0	0.0	1.0	11%	0.0	0.0	0.0	0.04	
RN	55.7	54.0	1.7	97%	0.0	12.0	0.0	3.0	6%	1.0	1.0	0.0	1.72	
LVN	48.4	56.0	(7.6)	116%	0.0	32.0	0.0	1.0	2%	0.0	1.0	0.0	3.02	
CNA	3.0	3.0	0.0	100%	0.0	0.0	0.0	0.0	0%	0.0	0.0	9.0	0.61	
Psych Tech	10.0	10.0	0.0	100%	0.0	0.0	0.0	0.0	0%	0.0	0.0	0.0	0.01	
TOTAL NURSING	127.6	133.0	(5.4)	104.23%	0.0	47.0	0.0	5.0	3.76%	1.0	2.0	9.0	8.00	
PHARMACY														
Pharmacist II	1.0	1.0	0.0	100%	0.0	0.0	0.0	0.0	0%	0.0	0.0	0.0		
Pharmacist I	3.0	3.0	0.0	100%	0.0	1.0	0.0	0.0	0%	0.0	0.0	0.4		
Pharmacist Tech	4.1	4.0	0.1	98%	0.0	0.0	0.0	0.0	0%	0.0	3.0	1.9		
TOTAL PHARMACY	8.1	8.0	0.1	<b>98.</b> 77%	0.0	1.0	0.0	0.0	0.00%	0.0	3.0	2.3		

#### HUMAN RESOURCES RECRUITMENT AND RETENTION REPORT

#### OCTOBER 2011

Calipatria State Prison				State		re Budget Auth fice Employmen		ls)					
	Tora Position	The the second states of the s	ostions filled	ostions Vacant Percent	see filled Aspec	Junears 1031001	part and a service of the service of	in the state of th	Date une 102100	Turnovet and the second	1011 Inder on	State of the state	Positions (FTE)
PHYSICIANS													
CMO/RME	1.0	1.0	0.0	100%	0.0	0.0	0.0	0.0	0%	0.0	0.0	0.0	
Chief P&S	1.0	1.0	0.0	100%	0.0	0.0	0.0	0.0	0%	0.0	0.0	0.0	
Phys & Surgeon	5.5	6.0	(0.5)	109%	0.0	1.0	0.0	0.0	0%	0.0	1.0	0.0	1
TOTAL PHYSICIANS	7.5	8.0	(0.5)	106.67%	0.0	1.0	0.0	0.0	0.00%	0.0	1.0	0.0	
MID-LEVELS													
PA	1.0	1.0	0.0	100%	0.0	1.0	0.0	0.0	0%	0.0	0.0	1.4	5
NP	1.0	1.0	0.0	100%	0.0	0.0	0.0	0.0	0%	0.0	0.0	0.0	
TOTAL MID-LEVELS	1.0	2.0	(1.0)	200.00%	0.0	1.0	0.0	0.0	0.00%	0.0	0.0	1.4	
NURSING													
SRN III	1.0	1.0	0.0	100%	0.0	0.0	0.0	0.0	0%	0.0	0.0	0.0	0.00
SRN II	11.5	11.0	0.5	96%	0.0	0.0	0.0	0.0	0%	0.0	0.0	0.0	2.56
RN	30.3	31.0	(0.7)	102%	0.0	2.0	0.0	0.0	0%	0.0	0.0	0.5	5.45
LVN	36.1	28.0	8.1	78%	2.0	9.0	0.0	1.0	4%	0.0	1.0	1.0	7.71
CNA	0.0	0.0	0.0		0.0	0.0	0.0	0.0		0.0	0.0	19.4	0.00
Psych Tech	9.5	10.0	(0.5)	105%	1.0	2.0	0.0	0.0	0%	0.0	0.0	1.0	0.88
TOTAL NURSING	76.9	81.0	(4.1)	105.33%	3.0	13.0	0.0	1.0	1.23%	0.0	1.0	21.9	8.70
PHARMACY													
Pharmacist II	1.0	1.0	0.0	100%	0.0	2.0	0.0	1.0	100%	0.0	1.0	0.0	
Pharmacist I	1.0	1.0	0.0	100%	0.0	0.0	0.0	0.0	0%	0.0	0.0	2.3	
Pharmacist Tech	1.3	1.0	0.3	77%	0.0	0.0	0.0	0.0	0%	0.0	2.0	1.8	
TOTAL PHARMACY	3.3	3.0	0.3	90.91%	0.0	2.0	0.0	1.0	33.33%	0.0	3.0	4.1	

#### HUMAN RESOURCES RECRUITMENT AND RETENTION REPORT

OCTOBER 2011

California Correctional	1				(Data sourc	C <b>TOBER 201</b> re Budget Auth	hority and						
Center				State	e Controller's Oj	fice Employmen	t History Record	ds)					
	Town to be find	Authorited	/.							, et	N. N.	.*	* 100
		Author proster 201	ostions filed	ositions Vacant	Hed	International and the search	parte ments 11/201 partements 10/21/201 partements 10/21/201 partements 10/21/201	ations 10/31/2011 10/11 - Vear Los	Date one minimum particut minimum particut for particut	Turnovet Percentage Percentage 111200 Post	HAPIT Infunded.	Southand Stranger	Positions (TA)
	osition.	led brown	sitions	sitions	age Fill not	hunents 1931201	vointine 10/ na	pations 10/31/201	Date 10/21/20 Parations 10/21/20 Parations 10/21/20 11/2010 - 10 Date 11/2010 - 10 Date	Ret 19	Jons I Innit Inte	out This and appoint	Positi Augur ne Usate
	cotal to be t	Budde Cotal P.		e percent	see Filed Appoint	Tor ten Va	villant ser	Dar den de	11201 ear To Pate	11 panket Port	Dane lanker Post	And addition of the state	AS OF OVERHILL
PHYSICIANS			· · •		× ×	,	<b>```</b>	ſ ```		v v		<u> </u>	
CMO/RME	1.0	1.0	0.0	100%	0.0	1.0	0.0	0.0	0%	0.0	0.0	0.0	
Chief P&S	1.0	1.0	0.0	100%	0.0	0.0	0.0	0.0	0%	0.0	0.0	0.0	
Phys & Surgeon	4.0	3.0	1.0	75%	0.0	0.0	0.0	0.0	0%	0.0	0.0	0.0	
TOTAL PHYSICIANS	6.0	5.0	1.0	83.33%	0.0	1.0	0.0	0.0	0.00%	0.0	0.0	0.0	
MID-LEVELS													
РА	3.0	2.0	1.0	67%	0.0	0.0	0.0	0.0	0%	0.0	0.0	2.6	
NP	0.0	0.0	0.0		0.0	0.0	0.0	0.0		0.0	0.0	0.0	
TOTAL MID-LEVELS	3.0	2.0	1.0	66.67%	0.0	0.0	0.0	0.0	0.00%	0.0	0.0	2.6	
NURSING													
SRN III	1.0	1.0	0.0	100%	0.0	1.0	0.0	0.0	0%	0.0	0.0	0.0	0.00
SRN II	11.5	10.0	1.5	87%	0.0	1.0	0.0	0.0	0%	0.0	0.0	0.0	0.99
RN	25.9	26.0	(0.1)	100%	0.0	6.0	0.0	0.0	0%	0.0	6.0	0.0	3.37
LVN	26.3	21.0	5.3	80%	1.0	8.0	0.0	2.0	10%	0.0	4.0	0.0	3.05
CNA	0.0	0.0	0.0		0.0	0.0	0.0	0.0		0.0	2.0	1.4	0.00
Psych Tech	4.2	4.0	0.2	95%	0.0	0.0	0.0	0.0	0%	0.0	0.0	0.0	0.02
TOTAL NURSING	68.9	62.0	6.9	89.99%	1.0	16.0	0.0	2.0	3.23%	0.0	12.0	1.4	7.43
PHARMACY													
Pharmacist II	1.0	1.0	0.0	100%	0.0	0.0	0.0	0.0	0%	0.0	0.0	0.0	
Pharmacist I	0.0	0.0	0.0		0.0	0.0	0.0	0.0		0.0	0.0	1.0	
Pharmacist Tech	2.4	2.0	0.4	83%	0.0	0.0	0.0	0.0	0%	1.0	0.0	0.0	
TOTAL PHARMACY	3.4	3.0	0.4	88.24%	0.0	0.0	0.0	0.0	0.00%	1.0	0.0	1.0	

OCTOBER 2011

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California Correctional
Institution

(Data source -- Budget Authority and State Controller's Office Employment History Records)

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	al Post fi	Budgets .alP	ost Jal	cost cent	Ale APPO	2011 Vear M	ad all sepa	appl year se	epison 10 10 Pate	112 Set Post	anone fue Posite	Annulations	Sol orti
PHYSICIANS	for to	Tor	Tor	Pet -	101	$\bigwedge$	1/ 10/	$\leftarrow$	1/ 1 en 1	H Blatt Pc	Blan Retti	S. Jose Considered	< 0 <sup>4</sup>
	1.0	1.0	0.0	1000/	0.0	0.0	0.0	0.0	00/	0.0			
CMO/RME	1.0	1.0	0.0	100%	0.0	0.0	0.0	0.0	0%	0.0	0.0	0.0	
Chief P&S	1.0	1.0	0.0	100%	0.0	0.0	0.0	0.0	0%	0.0	0.0	0.0	
Phys & Surgeon TOTAL PHYSICIANS	10.0 <b>12.0</b>	9.0 <b>11.0</b>	1.0 1.0	90% 91.67%	0.0 <b>0.0</b>	0.0 <b>0.0</b>	0.0 <b>0.0</b>	0.0 <b>0.0</b>	0% 0.00%	1.0 1.0	0.0 <b>0.0</b>	2.4 2.4	
	12.0	11.0	1.0	91.0770	0.0	0.0	0.0	0.0	0.00 70	1.0	0.0	2.4	
MID-LEVELS													
PA	1.0	1.0	0.0	100%	0.0	0.0	0.0	0.0	0%	0.0	0.0	0.1	
NP	0.0	0.0	0.0		0.0	0.0	0.0	0.0		0.0	0.0	0.0	
TOTAL MID-LEVELS	1.0	1.0	0.0	100.00%	0.0	0.0	0.0	0.0	0.00%	0.0	0.0	0.1	
NURSING													
SRN III	1.0	1.0	0.0	100%	0.0	0.0	0.0	0.0	0%	0.0	0.0	0.0	0.00
SRN II	11.5	10.0	1.5	87%	0.0	10.0	0.0	4.0	40%	0.0	0.0	0.0	2.09
RN	48.3	47.0	1.3	97%	1.0	19.0	0.0	2.0	4%	0.0	4.0	0.9	5.12
LVN	58.0	45.0	13.0	78%	0.0	22.0	0.0	1.0	2%	0.0	7.0	0.3	6.12
CNA	0.0	0.0	0.0		0.0	0.0	0.0	0.0		0.0	0.0	3.8	0.00
Psych Tech	14.0	14.0	0.0	100%	0.0	1.0	0.0	0.0	0%	0.0	0.0	0.1	1.15
TOTAL NURSING	132.8	117.0	15.8	88.10%	1.0	52.0	0.0	7.0	5.98%	0.0	11.0	5.1	14.48
PHARMACY													
Pharmacist II	1.0	1.0	0.0	100%	0.0	1.0	0.0	0.0	0%	0.0	0.0	0.0	
Pharmacist I	2.0	2.0	0.0	100%	0.0	0.0	0.0	0.0	0%	0.0	0.0	4.5	
Dhamma aist Taab	5.0	5.0	0.0	100%	0.0	0.0	0.0	0.0	0%	0.0	1.0	9.2	
Pharmacist Tech	5.0	5.0	0.0	10070	0.0	0.0	0.0	0.0					

#### OCTOBER 2011

Central California
Women's Facility

(Data source -- Budget Authority and State Controller's Office Employment History Records)

women s r aemej												,	,
	Town Position	Autorited and a start of the st	ositions filled	ostions Vacant Percent	see Filed Lope	numents 12212011	Date ments (11/10) Date ments (1	pations 1021/2011	Date sons to 11/10 Date sons to 10/11/10 Dates to Date	I unover e Turnover e Percentage I Unite Post	11111 Introdet	set inter the set	Positions (FTF) Positions (FTF) (1501 August 2)
	Total to be Fi	Protect Total P	os Total P	os Percent	1011	2011 Vear W	polante ser	ADI VERI SE	ept philos To Fat	2 Chanter Post	Danett His Post	Aurola Beets Str	As of Over
PHYSICIANS													
CMO/RME	1.0	1.0	0.0	100%	0.0	1.0	0.0	0.0	0%	0.0	0.0	0.0	
Chief P&S	1.0	1.0	0.0	100%	0.0	1.0	0.0	0.0	0%	0.0	0.0	0.0	
Phys & Surgeon	11.5	12.0	(0.5)	104%	0.0	3.0	0.0	0.0	0%	0.0	0.0	0.0	
TOTAL PHYSICIANS	13.5	14.0	(0.5)	103.70%	0.0	5.0	0.0	0.0	0.00%	0.0	0.0	0.0	
MID-LEVELS													
PA	0.0	0.0	0.0		0.0	0.0	0.0	0.0		0.0	0.0	0.0	
NP	2.0	2.0	0.0	100%	0.0	0.0	0.0	0.0	0%	0.0	0.0	0.8	
TOTAL MID-LEVELS	2.0	2.0	0.0	100.00%	0.0	0.0	0.0	0.0	0.00%	0.0	0.0	0.8	
NURSING													
SRN III	1.0	1.0	0.0	100%	0.0	0.0	0.0	0.0	0%	0.0	0.0	0.0	0.00
SRN II	11.5	12.0	(0.5)	104%	0.0	2.0	0.0	0.0	0%	0.0	0.0	0.0	0.70
RN	47.0	46.0	1.0	98%	0.0	12.0	0.0	1.0	2%	1.0	1.0	0.6	4.32
LVN	62.8	40.0	22.8	64%	0.0	9.0	0.0	1.0	3%	0.0	7.0	1.0	5.87
CNA	0.0	0.0	0.0		0.0	0.0	0.0	0.0		0.0	0.0	21.0	0.00
Psych Tech	8.0	8.0	0.0	100%	1.0	2.0	0.0	0.0	0%	0.0	0.0	3.0	0.94
TOTAL NURSING	130.3	107.0	23.3	82.12%	1.0	25.0	0.0	2.0	1.87%	1.0	8.0	25.6	11.83
PHARMACY													
Pharmacist II	1.0	1.0	0.0	100%	0.0	0.0	0.0	0.0	0%	0.0	0.0	0.0	
Pharmacist I	3.1	3.0	0.1	97%	0.0	0.0	0.0	0.0	0%	0.0	1.0	1.9	
Pharmacist Tech	3.0	3.0	0.0	100%	0.0	0.0	0.0	0.0	0%	3.0	7.0	4.5	
TOTAL PHARMACY	7.1	7.0	0.1	98.59%	0.0	0.0	0.0	0.0	0.00%	3.0	8.0	6.4	

Centinela State Prison				Stat		ce Budget Au Iffice Employme	thority and nt History Recor	·ds)					
	Tom Position	Phillipping	ositions filled	ostions vacant	age filled Approv	uner 1031/2011	Date on Solar	and vesting	Date unit un 101	Thunger	Ding to the server	Deline receiver	Posting CTD II Sole C
PHYSICIANS													
CMO/RME	1.0	1.0	0.0	100%	0.0	0.0	0.0	0.0	0%	0.0	0.0	0.0	
Chief P&S	1.0	1.0	0.0	100%	0.0	0.0	0.0	0.0	0%	0.0	0.0	0.0	
Phys & Surgeon	5.0	5.0	0.0	100%	1.0	1.0	0.0	0.0	0%	0.0	0.0	0.4	
TOTAL PHYSICIANS	7.0	7.0	0.0	100.00%	1.0	1.0	0.0	0.0	0.00%	0.0	0.0	0.4	
MID-LEVELS													
PA	0.0	0.0	0.0		0.0	0.0	0.0	0.0		0.0	0.0	3.1	
NP	2.0	2.0	0.0	100%	0.0	0.0	0.0	0.0	0%	0.0	0.0	0.0	
TOTAL MID-LEVELS	2.0	2.0	0.0	100.00%	0.0	0.0	0.0	0.0	0.00%	0.0	0.0	3.1	
NURSING													
SRN III	1.0	1.0	0.0	100%	0.0	0.0	0.0	0.0	0%	0.0	0.0	0.0	0.00
SRN II	11.5	11.0	0.5	96%	0.0	1.0	0.0	0.0	0%	0.0	0.0	0.0	0.39
RN	23.9	25.0	(1.1)	105%	1.0	3.0	0.0	0.0	0%	0.0	1.0	0.2	3.59
LVN	39.2	32.0	7.2	82%	1.0	7.0	0.0	1.0	3%	0.0	1.0	0.0	5.92
CNA	0.0	0.0	0.0		0.0	0.0	0.0	0.0		0.0	0.0	4.9	0.00
Psych Tech	6.0	6.0	0.0	100%	0.0	2.0	0.0	1.0	17%	0.0	1.0	0.0	1.07
TOTAL NURSING	81.6	75.0	6.6	91.91%	2.0	13.0	0.0	2.0	2.67%	0.0	3.0	5.1	10.97
PHARMACY													
Pharmacist II	1.0	1.0	0.0	100%	0.0	0.0	0.0	0.0	0%	0.0	0.0	0.0	
Pharmacist I	2.0	2.0	0.0	100%	0.0	0.0	0.0	0.0	0%	1.0	0.0	1.8	
Pharmacist Tech	2.9	3.0	(0.1)	103%	0.0	0.0	0.0	0.0	0%	0.0	1.0	1.6	
TOTAL PHARMACY	5.9	6.0	(0.1)	101.69%	0.0	0.0	0.0	0.0	0.00%	1.0	1.0	3.4	

California Institution for Men				Sta	(Data sour	CTOBER 201 •ce Budget Au Office Employme	thority and	rds)						
	Total Position	Autoritied and a start of the second start of	ostions filled Total	ostions vacant	age filled Aspen	And A Contraction	part parts 2020	ising that the to	Date unit in 2100	Turnover 193	1.1.1.1.1.1.1.1.1.1.1.1.1.1.1.1.1.1.1.	rectored and the second	Positions (FIE)	11) melisserth
PHYSICIANS														
CMO/RME	1.0	1.0	0.0	100%	0.0	1.0	0.0	0.0	0%	0.0	0.0	0.0		
Chief P&S	1.0	1.0	0.0	100%	0.0	0.0	0.0	0.0	0%	0.0	0.0	0.0		
Phys & Surgeon	16.5	17.0	(0.5)	103%	0.0	1.0	0.0	0.0	0%	3.0	0.0	0.0		
TOTAL PHYSICIANS	18.5	19.0	(0.5)	102.70%	0.0	2.0	0.0	0.0	0.00%	3.0	0.0	0.0	6.4	
MID-LEVELS														
PA	0.0	0.0	0.0		0.0	0.0	0.0	0.0		0.0	0.0	0.0		
NP	0.0	0.0	0.0		0.0	0.0	0.0	0.0		0.0	0.0	0.0		
TOTAL MID-LEVELS	0.0	0.0	0.0		0.0	0.0	0.0	0.0		0.0	0.0	0.0		
NURSING													0	
SRN III	3.0	3.0	0.0	100%	0.0	3.0	0.0	0.0	0%	0.0	0.0	0.0	0.00	
SRN II	16.0	16.0	0.0	100%	0.0	3.0	0.0	0.0	0%	0.0	0.0	0.0	0.00	
RN	103.2	110.0	(6.8)	107%	2.0	23.0	1.0	13.0	12%	0.0	3.0	0.0	3.49	
LVN	97.1	85.0	12.1	88%	1.0	12.0	0.0	3.0	4%	0.0	2.0	0.0	1.99	
CNA	0.0	0.0	0.0		0.0	0.0	0.0	0.0		0.0	0.0	14.5	0.00	
Psych Tech	13.5	14.0	(0.5)	104%	0.0	0.0	0.0	0.0	0%	3.0	0.0	6.8	0.78	
TOTAL NURSING	232.8	228.0	4.8	97.94%	3.0	41.0	1.0	16.0	7.02%	3.0	5.0	21.3	6.26	
PHARMACY														
Pharmacist II	1.0	1.0	0.0	100%	0.0	0.0	0.0	0.0	0%	0.0	0.0	0.0		
Pharmacist I	7.0	5.0	2.0	71%	0.0	3.0	0.0	0.0	0%	0.0	0.0	3.4		
Pharmacist Tech	8.5	10.0	(1.5)	118%	0.0	4.0	0.0	1.0	10%	0.0	0.0	3.0		
TOTAL PHARMACY	16.5	16.0	0.5	96.97%	0.0	7.0	0.0	1.0	6.25%	0.0	0.0	6.4		

California Institution for Women			н	UMAN RESO	0 (Data sour	CTOBER 20 rce Budget Au	11		RT			
	Tota Postion	Autorived and	ositions filled	ositions Vacant Percent	see Filled Approv	unent 1031/2011	Date ments 1121	istons 1031/2011 1911 - Vent Se	Date one with the line	Turnovet Turnovet Percentage 111200 - Post	112111 Interest con	Station of the state
PHYSICIANS	,	í í	Í	, ,	, ,	, ,	, ,	,				Ĺ
CMO/RME	0.0	1.0	(1.0)		0.0	0.0	0.0	0.0	0%	0.0	0.0	0
Chief P&S	1.0	1.0	0.0	100%	0.0	0.0	0.0	0.0	0%	0.0	0.0	0
Phys & Surgeon	6.0	7.0	(1.0)	117%	0.0	0.0	0.0	0.0	0%	0.0	0.0	(
TOTAL PHYSICIANS	7.0	9.0	(2.0)	128.57%	0.0	0.0	0.0	0.0	0.00%	0.0	0.0	6
MID-LEVELS												
PA	0.0	0.0	0.0		0.0	0.0	0.0	0.0		0.0	0.0	0
NP	2.5	2.0	0.5	80%	0.0	0.0	0.0	0.0	0%	0.0	0.0	(
TOTAL MID-LEVELS	2.5	2.0	0.5	80.00%	0.0	0.0	0.0	0.0	0.00%	0.0	0.0	(
NURSING												
SRN III	2.0	1.0	1.0	50%	0.0	1.0	0.0	0.0	0%	1.0	0.0	C
SRN II	13.5	13.0	0.5	96%	1.0	3.0	0.0	0.0	0%	0.0	0.0	0
RN	57.0	45.0	12.0	79%	1.0	7.0	0.0	2.0	4%	0.0	1.0	1
LVN	40.1	31.0	9.1	77%	2.0	16.0	0.0	2.0	6%	0.0	4.0	1
CNA	0.0	0.0	0.0		0.0	0.0	0.0	0.0		0.0	0.0	2
Psych Tech	45.5	21.0	24.5	46%	7.0	7.0	0.0	0.0	0%	1.0	2.0	5
TOTAL NURSING	158.1	111.0	47.1	70.21%	11.0	34.0	0.0	4.0	3.60%	2.0	7.0	3
PHARMACY												
Pharmacist II	1.0	1.0	0.0	100%	0.0	0.0	0.0	0.0	0%	0.0	0.0	(
Pharmacist I	5.0	5.0	0.0	100%	0.0	1.0	0.0	0.0	0%	0.0	0.0	0
Pharmacist Tech	0.0	0.0	0.0		0.0	0.0	0.0	0.0		1.0	2.0	6

TOTAL PHARMACY

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Overine Uses (FTF)

				Star	(Data sour	CTOBER 20 ce Budget Au		rda)						
California Men's Colony		1.	/		e Comroller's C		1	/	/	/	/			1
	Total Position	Authorized and a state of the s		ant		/ ~		1. 101 1021 101 102 101 102 102 102 102 10		- met a	All ded of	se iene unon	Positions (FIE) Positions (FIE) (AS of August )	D D
		Autorite posterio	ostions titled	ostions veat	see tilled Appoint	International and the second s	parte ments 31/201 partements 10/31/201 partements 10/31/201 partements 5000000000000000000000000000000000000	ations 10/31/201	Date into in 1991	Turnover Percentage (Percentage) (1) Date Post	10111 Interdet	A Stational Statistics	Positions (TE) Positions (TE) CAS of August (	upe trage (TE)
	oosition	hed to so or	sition	osition	age ti apoit	http://by.com	ointhe its spar	all the ro	Pateions 10.3120 Parations 10.3120 Parations 10.3120 Parations 10.3120	Ren 10 Dost	ons think the	ns inditants and	Post Ang	melsa
	Total to be 1	Just Total	Total	Percen	API	In te the	1129 1011	10 40 5	11 Aby car Pat	Historice Port	part planket he al	A addit Reeisst	Ast over	
PHYSICIANS			,		· · · ·	, <u>,</u>	, , , , , , , , , , , , , , , , , , ,	, ,		, , , , , , , , , , , , , , , , , , ,		Í		-
CMO/RME	1.0	0.0	1.0	0%	0.0	0.0	0.0	0.0		0.0	0.0	0.0		
Chief P&S	1.0	1.0	0.0	100%	0.0	1.0	0.0	0.0	0%	0.0	0.0	0.0		
Phys & Surgeon	16.5	17.0	(0.5)	103%	0.0	2.0	0.0	4.0	24%	0.0	1.0	0.0		
TOTAL PHYSICIANS	18.5	18.0	0.5	97.30%	0.0	3.0	0.0	4.0	22.22%	0.0	1.0	0.0		
MID-LEVELS														
PA	0.0	0.0	0.0		0.0	0.0	0.0	0.0		0.0	0.0	0.0		
NP	0.0	0.0	0.0		0.0	0.0	0.0	0.0		0.0	0.0	0.0		
TOTAL MID-LEVELS	0.0	0.0	0.0		0.0	0.0	0.0	0.0		0.0	0.0	0.0		
NURSING													0	
SRN III	4.0	4.0	0.0	100%	0.0	0.0	0.0	0.0	0%	0.0	0.0	0.0	0.00	
SRN II	14.0	12.0	2.0	86%	0.0	2.0	0.0	0.0	0%	0.0	0.0	0.0	1.17	
RN	114.8	113.0	1.8	98%	0.0	28.0	0.0	9.0	8%	0.0	12.0	3.0	12.45	
LVN	51.9	43.0	8.9	83%	0.0	15.0	0.0	5.0	12%	0.0	2.0	9.5	9.12	
CNA	0.0	0.0	0.0		0.0	0.0	0.0	0.0		0.0	0.0	0.0	0.00	
Psych Tech	32.9	33.0	(0.1)	100%	1.0	6.0	0.0	1.0	3%	0.0	1.0	4.1	2.92	
TOTAL NURSING	217.6	205.0	12.6	94.21%	1.0	51.0	0.0	15.0	7.32%	0.0	15.0	16.6	25.66	
PHARMACY														
Pharmacist II	1.0	1.0	0.0	100%	0.0	0.0	0.0	0.0	0%	0.0	0.0	0.0		
Pharmacist I	4.0	5.0	(1.0)	125%	1.0	3.0	0.0	1.0	20%	0.0	0.0	1.8		
Pharmacist Tech	7.0	8.0	(1.0)	114%	0.0	3.0	0.0	0.0	0%	0.0	3.0	1.9		
TOTAL PHARMACY	12.0	14.0	(2.0)	116.67%	1.0	6.0	0.0	1.0	7.14%	0.0	3.0	3.7		

California Medical Facility				Sta	(Data sour	C <b>TOBER 20</b> 1 •ce Budget Au Office Employme		·ds)						
	Ton Postion	Autorited and	solitons filled Total T	ostions vacant Percent	See Filled Argon	Anthenis Astrony	Date per to 2100	astron 10/21/2011	Date out in 2121	Tunnore por	11211 Instead rest	S José Constanting	Postine PILIN Postine PILIN USA / New York Day	e trite
PHYSICIANS														
CMO/RME	3.0	3.0	0.0	100%	0.0	1.0	0.0	0.0	0%	0.0	0.0	0.0		
Chief P&S	2.0	2.0	0.0	100%	0.0	0.0	0.0	0.0	0%	0.0	0.0	0.0		
Phys & Surgeon	17.0	17.0	0.0	100%	0.0	3.0	0.0	0.0	0%	1.0	1.0	0.9		
TOTAL PHYSICIANS	22.0	22.0	0.0	100.00%	0.0	4.0	0.0	0.0	0.00%	1.0	1.0	0.9		
MID-LEVELS														
PA	3.0	3.0	0.0	100%	0.0	0.0	0.0	0.0	0%	0.0	0.0	0.0		
NP	3.0	3.0	0.0	100%	0.0	0.0	0.0	0.0	0%	0.0	0.0	0.0		
TOTAL MID-LEVELS	6.0	6.0	0.0	100.00%	0.0	0.0	0.0	0.0	0.00%	0.0	0.0	0.0		
NURSING														
SRN III	5.0	5.0	0.0	100%	0.0	1.0	0.0	0.0	0%	0.0	0.0	0.0	0.00	
SRN II	19.6	17.0	2.6	87%	0.0	5.0	0.0	1.0	6%	0.0	0.0	0.0	0.31	
RN	172.9	166.0	6.9	96%	0.0	18.0	0.0	7.0	4%	0.0	11.0	3.8	30.18	
LVN	60.3	51.0	9.3	85%	0.0	13.0	0.0	3.0	6%	0.0	0.0	2.2	8.02	
CNA	26.0	25.0	1.0	96%	0.0	0.0	0.0	1.0	4%	0.0	0.0	6.3	9.28	
Psych Tech	50.0	47.0	3.0	94%	2.0	5.0	0.0	2.0	4%	0.0	0.0	4.3	4.65	
TOTAL NURSING	333.8	311.0	22.8	93.17%	2.0	42.0	0.0	14.0	4.50%	0.0	11.0	16.6	52.44	
PHARMACY														
Pharmacist II	1.0	2.0	(1.0)	200%	0.0	1.0	0.0	1.0	50%	0.0	0.0	0.0		
Pharmacist I	10.0	11.0	(1.0)	110%	0.0	5.0	0.0	0.0	0%	0.0	0.0	2.6		
Pharmacist Tech	12.0	14.0	(2.0)	117%	1.0	2.0	0.0	2.0	14%	0.0	0.0	4.0		
TOTAL PHARMACY	23.0	27.0	(4.0)	117.39%	1.0	8.0	0.0	3.0	11.11%	0.0	0.0	6.6		

California State Prison - Corcoran				Stat	(Data sour	<b>CTOBER 201</b> ce Budget Au Office Employme		·ds)					
	Total Position	Autorical and the second	sitions filled		/	/	1	/	Date to the Distance of the second se	Tunove eligent	11211 Instant	Solution and the second	Positions (1511) Positions (1511) (550 / 100 metrine 1500 (1
PHYSICIANS													
CMO/RME	1.0	0.0	1.0	0%	0.0	0.0	0.0	0.0		0.0	0.0	0.0	
Chief P&S	1.0	1.0	0.0	100%	0.0	0.0	0.0	0.0	0%	0.0	0.0	0.0	
Phys & Surgeon	12.5	12.0	0.5	96%	0.0	3.0	0.0	0.0	0%	0.0	4.0	0.0	
TOTAL PHYSICIANS	14.5	13.0	1.5	89.66%	0.0	3.0	0.0	0.0	0.00%	0.0	4.0	0.0	
MID-LEVELS													
РА	1.0	1.0	0.0	100%	0.0	1.0	0.0	0.0	0%	0.0	0.0	0.0	
NP	0.0	1.0	(1.0)		0.0	0.0	0.0	0.0	0%	0.0	0.0	2.1	
TOTAL MID-LEVELS	1.0	2.0	(1.0)	200.00%	0.0	1.0	0.0	0.0	0.00%	0.0	0.0	2.1	
NURSING													
SRN III	4.0	4.0	0.0	100%	1.0	1.0	0.0	0.0	0%	0.0	0.0	0.0	0.00
SRN II	15.0	15.0	0.0	100%	1.0	2.0	0.0	0.0	0%	0.0	0.0	0.0	2.02
RN	123.2	120.0	3.2	97%	0.0	20.0	1.0	6.0	5%	1.0	0.0	0.8	11.61
LVN	72.8	75.0	(2.2)	103%	2.0	39.0	0.0	3.0	4%	0.0	2.0	2.8	10.10
CNA	0.0	0.0	0.0		0.0	0.0	0.0	0.0		0.0	0.0	0.1	0.00
Psych Tech	37.6	33.0	4.6	88%	1.0	4.0	0.0	2.0	6%	1.0	3.0	10.4	4.30
TOTAL NURSING	252.6	247.0	5.6	97.78%	5.0	66.0	1.0	11.0	4.45%	2.0	5.0	14.1	28.03
PHARMACY													
Pharmacist II	1.0	1.0	0.0	100%	0.0	1.0	0.0	0.0	0%	0.0	0.0	0.0	
Pharmacist I	5.1	5.0	0.1	98%	0.0	1.0	0.0	0.0	0%	0.0	0.0	1.8	
Pharmacist Tech	7.1	7.0	0.1	99%	0.0	1.0	0.0	0.0	0%	0.0	1.0	2.0	
TOTAL PHARMACY	13.2	13.0	0.2	98.48%	0.0	3.0	0.0	0.0	0.00%	0.0	1.0	3.8	

California Rehabilitation	1					CTOBER 201 ce Budget Au							
Center				Sta		Office Employme		rds)					
	Total To be The	Autorived and	ositions filled	ostions Vacant	age Filled Approv	numers 1031/2011	Date ments 12101	ations to 31,001	Date into 102100	Turnovet Turnovet Rescentage 11/100 - Post	1011 Instead of the second	ing tennet	Poston erbit
PHYSICIANS													
CMO/RME	1.0	1.0	0.0	100%	1.0	1.0	0.0	0.0	0%	0.0	0.0	0.0	
Chief P&S	1.0	1.0	0.0	100%	0.0	0.0	0.0	0.0	0%	0.0	0.0	0.0	
Phys & Surgeon	9.0	10.0	(1.0)	111%	0.0	0.0	0.0	0.0	0%	0.0	0.0	0.0	
TOTAL PHYSICIANS	11.0	12.0	(1.0)	109.09%	1.0	1.0	0.0	0.0	0.00%	0.0	0.0	0.0	
MID-LEVELS													
PA	0.0	0.0	0.0		0.0	0.0	0.0	0.0		0.0	0.0	0.0	
NP	0.0	0.0	0.0		0.0	0.0	0.0	0.0		0.0	0.0	0.0	
TOTAL MID-LEVELS	0.0	0.0	0.0		0.0	0.0	0.0	0.0		0.0	0.0	0.0	
NURSING													
SRN III	1.0	1.0	0.0	100%	0.0	0.0	0.0	0.0	0%	0.0	0.0	0.0	0.00
SRN II	11.5	12.0	(0.5)	104%	0.0	6.0	0.0	1.0	8%	0.0	1.0	0.0	0.34
RN	27.2	31.0	(3.8)	114%	0.0	8.0	0.0	0.0	0%	0.0	4.0	0.4	1.85
LVN	44.2	23.0	21.2	52%	0.0	8.0	0.0	2.0	9%	0.0	9.0	14.8	2.18
CNA	0.0	0.0	0.0		0.0	0.0	0.0	0.0		0.0	0.0	13.0	0.00
Psych Tech	3.0	3.0	0.0	100%	0.0	0.0	0.0	0.0	0%	0.0	0.0	0.0	0.18
TOTAL NURSING	86.9	70.0	16.9	80.55%	0.0	22.0	0.0	3.0	4.29%	0.0	14.0	28.2	4.55
PHARMACY													
Pharmacist II	1.0	1.0	0.0	100%	0.0	1.0	0.0	1.0	100%	0.0	0.0	0.0	
Pharmacist I	2.0	2.0	0.0	100%	0.0	0.0	0.0	0.0	0%	0.0	2.0	0.6	
Pharmacist Tech	2.3	3.0	(0.7)	130%	0.0	0.0	0.0	0.0	0%	0.0	1.0	4.6	
TOTAL PHARMACY	5.3	6.0	(0.7)	113.21%	0.0	1.0	0.0	1.0	16.67%	0.0	3.0	5.2	

Correctional Training				Star	(Data sour	CTOBER 201 ce Budget Au		(de)						
Facility	Ton Postion	Authorited and a start of the second start of	sitions filled					1	Date to the set	Turnover Turnover Perena post Perena post	1991 Instead of the	A STATE OF THE STATE	Posture (1911)	E LANGE (FIE)
PHYSICIANS	<u> </u>	<u></u>	- 40 	<u> </u>	18	r v	5 <u>1</u> 6			Bin	Blan Ber	<u> </u>		
CMO/RME	2.0	1.0	1.0	50%	0.0	1.0	0.0	0.0	0%	0.0	0.0	0.0		
Chief P&S	1.0	1.0	0.0	100%	0.0	0.0	0.0	0.0	0%	0.0	0.0	0.0		
Phys & Surgeon	12.0	9.0	3.0	75%	0.0	0.0	0.0	1.0	11%	0.0	8.0	0.0		
TOTAL PHYSICIANS	15.0	11.0	4.0	73.33%	0.0	1.0	0.0	1.0	9.09%	0.0	8.0	0.0		
MID-LEVELS														
PA	1.0	1.0	0.0	100%	0.0	0.0	0.0	1.0	100%	0.0	0.0	0.3		
NP	0.0	0.0	0.0		0.0	0.0	0.0	0.0		0.0	0.0	0.0		
TOTAL MID-LEVELS	1.0	1.0	0.0	100.00%	0.0	0.0	0.0	1.0	100.00%	0.0	0.0	0.3		
NURSING														
SRN III	1.0	1.0	0.0	100%	0.0	0.0	0.0	0.0	0%	0.0	0.0	0.0	0.00	
SRN II	11.5	10.0	1.5	87%	0.0	3.0	1.0	1.0	10%	0.0	0.0	0.0	0.08	
RN	45.7	44.0	1.7	96%	1.0	13.0	0.0	2.0	5%	1.0	1.0	1.6	7.28	
LVN	60.0	59.0	1.0	98%	0.0	24.0	0.0	1.0	2%	0.0	0.0	0.0	11.26	
CNA	0.0	0.0	0.0		0.0	0.0	0.0	0.0		0.0	0.0	7.3	0.00	
Psych Tech	10.1	10.0	0.1	99%	0.0	0.0	0.0	0.0	0%	0.0	0.0	1.0	0.10	
TOTAL NURSING	128.3	124.0	4.3	96.65%	1.0	40.0	1.0	4.0	3.23%	1.0	1.0	9.9	18.72	
PHARMACY														
Pharmacist II	1.0	0.0	1.0	0%	0.0	0.0	0.0	0.0		0.0	0.0	1.2		
Pharmacist I	3.0	3.0	0.0	100%	0.0	0.0	0.0	0.0	0%	0.0	0.0	0.0		
Pharmacist Tech	3.2	3.0	0.2	94%	0.0	0.0	0.0	0.0	0%	0.0	2.0	3.2		
TOTAL PHARMACY	7.2	6.0	1.2	83.33%	0.0	0.0	0.0	0.0	0.00%	0.0	2.0	4.4		

Overine 1see (11)

Chuckawalla Valley State Prison			H	UMAN RESO	C (Data sour	<b>RUITMENT</b> CTOBER 201 rce Budget Au Office Employme	1 thority and		RT				
	Total Position	Total Construction	ositions filled	ositions vacant Percent	see Filed Approv	uners 1031001	part ments (21,20) part ments (21,20) part ments (20,20) part ments (2	ant very	Date une million particul million particul construction	Turnover Turnover Percentage 111210 - Post	11011 Indered	Particular State	Positions (F)
PHYSICIANS													
CMO/RME	0.0	0.0	0.0		0.0	0.0	0.0	0.0		0.0	0.0	0.0	
Chief P&S	1.0	0.0	1.0	0%	0.0	0.0	0.0	0.0		0.0	0.0	0.0	
Phys & Surgeon	5.0	5.0	0.0	100%	0.0	1.0	0.0	0.0	0%	0.0	0.0	0.8	
TOTAL PHYSICIANS	6.0	5.0	1.0	83.33%	0.0	1.0	0.0	0.0	0.00%	0.0	0.0	0.8	1
MID-LEVELS													
PA	0.0	0.0	0.0		0.0	0.0	0.0	0.0		0.0	0.0	0.0	
NP	1.0	1.0	0.0	100%	0.0	0.0	0.0	0.0	0%	0.0	0.0	0.0	
TOTAL MID-LEVELS	1.0	1.0	0.0	100.00%	0.0	0.0	0.0	0.0	0.00%	0.0	0.0	0.0	
NURSING													
SRN III	1.0	0.0	1.0	0%	0.0	0.0	0.0	0.0		0.0	0.0	0.0	0.00
SRN II	11.5	7.0	4.5	61%	0.0	2.0	0.0	2.0	29%	0.0	0.0	0.0	1.17
RN	28.2	26.0	2.2	92%	1.0	9.0	0.0	3.0	12%	0.0	1.0	2.4	2.00
LVN	21.8	17.0	4.8	78%	0.0	3.0	0.0	1.0	6%	0.0	3.0	0.0	3.07
CNA	0.0	0.0	0.0		0.0	0.0	0.0	0.0		0.0	0.0	0.7	0.00
Psych Tech	5.5	6.0	(0.5)	109%	0.0	2.0	0.0	1.0	17%	0.0	0.0	0.0	0.06
TOTAL NURSING	68.0	56.0	12.0	82.35%	1.0	16.0	0.0	7.0	12.50%	0.0	4.0	3.1	6.30
PHARMACY													
Pharmacist II	1.0	0.0	1.0	0%	0.0	0.0	0.0	0.0		0.0	0.0	0.0	
Pharmacist I	0.0	0.0	0.0		0.0	0.0	0.0	0.0		0.0	0.0	1.1	
Pharmacist Tech	2.0	2.0	0.0	100%	0.0	0.0	0.0	1.0	50%	0.0	2.0	0.7	
TOTAL PHARMACY	3.0	2.0	1.0	66.67%	0.0	0.0	0.0	1.0	50.00%	0.0	2.0	1.8	

#### **OCTOBER 2011** (Data source -- Budget Authority and

**Deuel Vocational** 

Institution				Sta		Office Employme		rds)						
	Toral Position	- Tothe Property of the Proper	ositions filled	ositions Vacant Percent	and Filled Apple	and the state of t	and the series of the series o	anter to a larger of the second se	pareions in 1120	I unover E Turnover Percentage I Unite Post	In the second se	se instanting	Positions (FIE) Rositions (FIE	1) AND
PHYSICIANS														
CMO/RME	2.0	2.0	0.0	100%	0.0	1.0	0.0	0.0	0%	0.0	0.0	0.0		
Chief P&S	1.0	1.0	0.0	100%	0.0	0.0	0.0	0.0	0%	0.0	0.0	0.0		
Phys & Surgeon	9.0	9.0	0.0	100%	0.0	1.0	0.0	0.0	0%	0.0	0.0	0.0		
TOTAL PHYSICIANS	12.0	12.0	0.0	100.00%	0.0	2.0	0.0	0.0	0.00%	0.0	0.0	0.0		
MID-LEVELS														
PA	2.0	2.0	0.0	100%	0.0	0.0	0.0	0.0	0%	0.0	0.0	0.0		
NP	1.0	1.0	0.0	100%	0.0	0.0	0.0	0.0	0%	0.0	0.0	0.0		
TOTAL MID-LEVELS	3.0	3.0	0.0	100.00%	0.0	0.0	0.0	0.0	0.00%	0.0	0.0	0.0		
NURSING														
SRN III	1.0	1.0	0.0	100%	0.0	2.0	0.0	0.0	0%	0.0	0.0	0.0	0.00	
SRN II	11.5	10.0	1.5	87%	0.0	1.0	1.0	1.0	10%	0.0	0.0	0.0	1.11	
RN	55.4	51.0	4.4	92%	0.0	5.0	1.0	4.0	8%	1.0	13.0	0.0	8.69	
LVN	43.9	37.0	6.9	84%	0.0	7.0	0.0	1.0	3%	0.0	3.0	0.0	2.62	
CNA	5.0	5.0	0.0	100%	0.0	0.0	0.0	0.0	0%	0.0	8.0	12.9	1.34	
Psych Tech	14.5	15.0	(0.5)	103%	0.0	0.0	0.0	0.0	0%	0.0	0.0	3.9	0.78	
TOTAL NURSING	131.3	119.0	12.3	90.63%	0.0	15.0	2.0	6.0	5.04%	1.0	24.0	16.8	14.54	
PHARMACY														
Pharmacist II	1.0	1.0	0.0	100%	0.0	0.0	0.0	0.0	0%	0.0	0.0	0.0		
Pharmacist I	1.0	1.0	0.0	100%	0.0	0.0	0.0	0.0	0%	2.0	1.0	2.4		
Pharmacist Tech	3.0	3.0	0.0	100%	0.0	0.0	0.0	0.0	0%	0.0	0.0	3.7		
TOTAL PHARMACY	5.0	5.0	0.0	100.00%	0.0	0.0	0.0	0.0	0.00%	2.0	1.0	6.1		

#### OCTOBER 2011

				Sta	(Data sour	CTOBER 201 rce Budget Au Office Employme	thority and	rde)					
Folsom State Prison		1.						(45)					
	Tom Position	Authorited		nt				/ ~		Net -	all led.	S. Jose Consideration of the second	Positions (* 12) Positions (* 2011) 15 of Interest 2011
		Autorite posteril	ostions filled	ositions vacant	age Filed Approv	uments 10/31/2011	pate nents 31/201 pate nents 10/31/201 patenents 10/31/201 patenents 10/1	ations 10/31/2011 1011 - Vest Co	Date inter 10 1120	Turnovet Percentage 111209 Fost	Unfund Ter	Son inder the son	Positions (FTE)
	sition	led as sol	sitions	sitions	age fill and	ntmt 10. 10	sommer 10	ations 10/31/20 To	Date 101101 102110 Parations 102110 12010 - 10 Date 12010 - 10 Date	Reterin 19	Jons Timut Till	ons lintants - Lancon	Positi Aneli se Usar
	otal Po het	Budge (otal P	otalP	ercent	APP ANT	Dor Aco M	1201 Set	701 Aca. 26	1201 eat To Rat	1112 sake Pon	Jane Instel Post	And addition entration	As or swerting
PHYSICIANS		~~~	~~~			(			~~	Turnovet Turnovetage Rescentage 111200 - Post		<u> </u>	
CMO/RME	0.0	0.0	0.0		0.0	0.0	0.0	0.0		0.0	0.0	0.0	
Chief P&S	1.0	1.0	0.0	100%	0.0	0.0	0.0	0.0	0%	0.0	0.0	0.0	
Phys & Surgeon	7.0	7.0	0.0	100%	0.0	0.0	0.0	0.0	0%	0.0	0.0	0.0	
TOTAL PHYSICIANS	8.0	8.0	0.0	100.00%	0.0	0.0	0.0	0.0	0.00%	0.0	0.0	0.0	
MID-LEVELS													
РА	0.0	0.0	0.0		0.0	0.0	0.0	0.0		0.0	0.0	0.0	
NP	2.0	2.0	0.0	100%	0.0	0.0	0.0	0.0	0%	0.0	0.0	0.0	
TOTAL MID-LEVELS	2.0	2.0	0.0	100.00%	0.0	0.0	0.0	0.0	0.00%	0.0	0.0	0.0	
NURSING													
SRN III	1.0	1.0	0.0	100%	0.0	1.0	0.0	0.0	0%	0.0	0.0	0.0	0.00
SRN II	6.8	6.0	0.8	88%	1.0	2.0	0.0	0.0	0%	0.0	1.0	0.0	0.27
RN	22.8	21.0	1.8	92%	1.0	8.0	0.0	1.0	5%	0.0	1.0	0.1	3.11
LVN	28.7	23.0	5.7	80%	0.0	0.0	0.0	0.0	0%	0.0	4.0	0.0	1.40
CNA	0.0	0.0	0.0		0.0	0.0	0.0	0.0		0.0	0.0	0.3	0.00
Psych Tech	6.0	5.0	1.0	83%	0.0	1.0	0.0	1.0	20%	0.0	0.0	0.5	0.66
TOTAL NURSING	65.3	56.0	9.3	85.76%	2.0	12.0	0.0	2.0	3.57%	0.0	6.0	0.9	5.44
PHARMACY													
Pharmacist II	1.0	1.0	0.0	100%	0.0	0.0	0.0	0.0	0%	0.0	0.0	0.0	
Pharmacist I	1.0	1.0	0.0	100%	0.0	0.0	0.0	0.0	0%	0.0	0.0	1.1	
Pharmacist Tech	2.2	2.0	0.2	91%	0.0	0.0	0.0	0.0	0%	0.0	0.0	1.0	
TOTAL PHARMACY	4.2	4.0	0.2	95.24%	0.0	0.0	0.0	0.0	0.00%	0.0	0.0	2.1	

#### **OCTOBER 2011** (Data source -- Budget Authority and

High Desert State Prison				Stc		rce Buaget Au Office Employme	anorny ana ent History Reco	rds)						
	Form Position	The pression of the second	ositions filled	ositions Vacant Percent	age Filed Approv	and the state of t	Date ments 1211	istons 1021/2011 1911 - Vest Se	Date international	Turnovet Turnovet Percentage 111990 - Post	1211 Interest con	Leekst	Postone (TT)	save fritt
PHYSICIANS														
CMO/RME	1.0	1.0	0.0	100%	0.0	1.0	0.0	0.0	0%	0.0	0.0	0.0		
Chief P&S	1.0	1.0	0.0	100%	0.0	1.0	0.0	0.0	0%	0.0	0.0	0.0		
Phys & Surgeon	6.0	3.0	3.0	50%	0.0	0.0	1.0	1.0	33%	0.0	0.0	0.0		
TOTAL PHYSICIANS	8.0	5.0	3.0	62.50%	0.0	2.0	1.0	1.0	20.00%	0.0	0.0	0.0		
MID-LEVELS														
РА	0.0	0.0	0.0		0.0	0.0	0.0	0.0		0.0	0.0	5.6		
NP	2.0	0.0	2.0	0%	0.0	0.0	0.0	2.0		0.0	0.0	0.0		
TOTAL MID-LEVELS	2.0	0.0	2.0	0.00%	0.0	0.0	0.0	2.0		0.0	0.0	5.6		
NURSING														
SRN III	2.0	1.0	1.0	50%	0.0	0.0	0.0	1.0	100%	0.0	0.0	0.0	0.00	
SRN II	11.5	12.0	(0.5)	104%	0.0	3.0	0.0	1.0	8%	0.0	0.0	0.0	0.41	
RN	39.8	40.0	(0.2)	101%	0.0	21.0	1.0	6.0	15%	1.0	12.0	2.1	8.17	
LVN	35.4	23.0	12.4	65%	1.0	12.0	1.0	3.0	13%	0.0	8.0	3.6	7.15	
CNA	0.0	0.0	0.0		0.0	0.0	0.0	0.0		0.0	8.0	6.7	0.35	
Psych Tech	9.0	9.0	0.0	100%	0.0	1.0	0.0	0.0	0%	0.0	0.0	1.3	0.56	
TOTAL NURSING	97.7	85.0	12.7	87.00%	1.0	37.0	2.0	11.0	12.94%	1.0	28.0	13.7	16.64	
PHARMACY														
Pharmacist II	1.0	1.0	0.0	100%	0.0	1.0	0.0	0.0	0%	0.0	0.0	0.0		
Pharmacist I	2.0	1.0	1.0	50%	1.0	1.0	0.0	0.0	0%	0.0	0.0	2.3		
Pharmacist Tech	3.0	3.0	0.0	100%	0.0	1.0	0.0	0.0	0%	1.0	0.0	2.0		
TOTAL PHARMACY	6.0	5.0	1.0	83.33%	1.0	3.0	0.0	0.0	0.00%	1.0	0.0	4.3		

				Star	(Data sour	CTOBER 201 •ce Budget Au Office Employme	thority and	- da )						
Ironwood State Prison		1.			le Controller's C			ras)						7
		orived and the	/、							set .	all set		AT AND	D /
		Anthonic Constants	Filled	Vacar	Hed	phonents 121201	ate outs 3120	MS 31/201	aste ms 3120	(III not age)	112 Unfunder of	ang term string	self ions & 2011 ret	
	sition	led as a di	sitions	sitions	age fills	puments 121201	sommer 10/ nat	2011 1021201 50	Pate 1015 103109 Parations 103109 12010 - To Dav	Reter 10	nons I init In	ons intrants, 12 anone	Positi Augu ac Usate	
	Total To be Fi	Authorited and a start of the s	ostions filled	ositions vacant	age Filed Appoint	numerito anti anti anti anti anti anti anti anti	pate neuts 11212	1. 101 103 1201 101 - Vest Co	Date one minimum parations minimum paration for to part	Turnovet Percentage 111100 Post	Dente Period	Anti addition ergistr	Positions (11) Positions (11) 15 of Juger (11) Charling (15,000)	
PHYSICIANS			~~~					(				State Constant		
CMO/RME	1.0	1.0	0.0	100%	0.0	0.0	0.0	0.0	0%	0.0	0.0	0.0		
Chief P&S	1.0	1.0	0.0	100%	0.0	0.0	0.0	0.0	0%	0.0	0.0	0.0		
Phys & Surgeon	5.0	5.0	0.0	100%	0.0	0.0	0.0	0.0	0%	0.0	0.0	0.0		
TOTAL PHYSICIANS	7.0	7.0	0.0	100.00%		0.0		0.0	0.00%	0.0	0.0	0.0		
MID-LEVELS														
PA	0.0	0.0	0.0		0.0	0.0	0.0	0.0		0.0	0.0	0.0		
NP	1.0	1.0	0.0	100%	0.0	0.0	0.0	0.0	0%	0.0	0.0	0.0		
TOTAL MID-LEVELS	1.0	1.0	0.0	100.00%		0.0		0.0	0.00%	0.0	0.0	0.0		
NURSING														
SRN III	1.0	1.0	0.0	100%	0.0	0.0	0.0	0.0	0%	0.0	0.0	0.0	0.00	
SRN II	11.5	12.0	(0.5)	104%	0.0	1.0	0.0	0.0	0%	0.0	0.0	0.0	0.74	
RN	33.1	34.0	(0.9)	103%	0.0	9.0	0.0	0.0	0%	0.0	1.0	0.0	1.05	
LVN	30.6	29.0	1.6	95%	0.0	9.0	0.0	0.0	0%	0.0	2.0	0.0	1.84	
CNA	0.0	0.0	0.0		0.0	0.0	0.0	0.0		0.0	0.0	3.7	0.00	
Psych Tech	4.1	3.0	1.1	73%	0.0	1.0	0.0	0.0	0%	0.0	0.0	0.0	0.28	
TOTAL NURSING	80.3	79.0	1.3	98.38%		0.0		0.0	0.00%	0.0	3.0	3.7	3.91	
<b>PHARMACY</b>														
Pharmacist II	1.0	1.0	0.0	100%	0.0	1.0	0.0	0.0	0%	0.0	1.0	0.0		
Pharmacist I	2.0	2.0	0.0	100%	0.0	1.0	0.0	0.0	0%	0.0	0.0	1.1		
Pharmacist Tech	3.4	3.0	0.4	88%	1.0	1.0	0.0	0.0	0%	0.0	0.0	0.0		
TOTAL PHARMACY	6.4	6.0	0.4	93.75%		0.0		0.0	0.00%	0.0	1.0	1.1		

Kern Valley State Prison				Stat		rce Budget Au Office Employme		rds)						
	Total Position	Authorited and an and a start	sitions filled	ositions vacant	Reg Filled Aspen	Antipation and a series of the	parte per to 31201 parte per to 31201 parte per to 32002 11001 - Separt	ising the state	Date und 10 2100	Tunovet Tunove	In the second se	Sand Constant	Positions (FIE)	all use with
PHYSICIANS														
CMO/RME	0.0	0.0	0.0		0.0	0.0	0.0	0.0		1.0	0.0	0.0		
Chief P&S	1.0	1.0	0.0	100%	0.0	0.0	0.0	0.0	0%	0.0	0.0	0.0		
Phys & Surgeon	8.0	6.0	2.0	75%	0.0	0.0	0.0	0.0	0%	0.0	4.0	0.0		
TOTAL PHYSICIANS	9.0	7.0	2.0	77.78%	0.0	0.0	0.0	0.0	0.00%	1.0	4.0	0.0		
MID-LEVELS														
PA	0.0	0.0	0.0		0.0	0.0	0.0	0.0		0.0	0.0	1.7		
NP	1.0	1.0	0.0	100%	0.0	0.0	0.0	0.0	0%	0.0	0.0	0.8		
TOTAL MID-LEVELS	1.0	1.0	0.0	100.00%	0.0	0.0	0.0	0.0	0.00%	0.0	0.0	2.5		
NURSING														
SRN III	1.0	1.0	0.0	100%	0.0	1.0	0.0	0.0	0%	0.0	0.0	0.0	0.00	
SRN II	11.5	11.0	0.5	96%	0.0	3.0	0.0	0.0	0%	0.0	0.0	0.0	1.28	
RN	37.8	34.0	3.8	90%	1.0	6.0	0.0	0.0	0%	0.0	0.0	7.0	7.78	
LVN	66.1	31.0	35.1	47%	0.0	9.0	0.0	2.0	6%	0.0	1.0	15.8	17.91	
CNA	0.0	0.0	0.0		0.0	0.0	0.0	0.0		0.0	0.0	22.1	0.00	
Psych Tech	13.6	12.0	1.6	88%	1.0	1.0	0.0	0.0	0%	0.0	0.0	0.1	2.52	
TOTAL NURSING	130.0	89.0	41.0	68.46%	2.0	20.0	0.0	2.0	2.25%	0.0	1.0	45.0	29.49	
<b>PHARMACY</b>														
Pharmacist II	1.0	1.0	0.0	100%	0.0	0.0	0.0	0.0	0%	0.0	0.0	0.0		
Pharmacist I	3.0	3.0	0.0	100%	0.0	0.0	0.0	0.0	0%	0.0	0.0	0.0		
Pharmacist Tech	6.8	7.0	(0.2)	103%	0.0	1.0	0.0	0.0	0%	0.0	0.0	1.1		
TOTAL PHARMACY	10.8	11.0	(0.2)	101.85%	0.0	1.0	0.0	0.0	0.00%	0.0	0.0	1.1		

#### OCTOBER 2011

California	State	Prison	-
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(Data source -- Budget Authority and State Controller's Office Employment History Records)

Los Angeles County				Sta		Office Employme		rds)				,		
	Total Position	Total Construction	ositions filled	ositions Vacant Percent	and Filled Apple	numents 12,2011	Date ments 51/101 Date ments 51/101 Date ments 50/101	ant very	Date tons to 1120	Innover Turnover Percentage 11/2019 - Post 11/2019 - Post	NAMI States	Sand Constant	Positions (FIF	and the set of the set
PHYSICIANS														
CMO/RME	1.0	1.0	0.0	100%	0.0	0.0	0.0	0.0	0%	0.0	0.0	0.0		
Chief P&S	1.0	1.0	0.0	100%	0.0	0.0	0.0	0.0	0%	0.0	0.0	0.0		
Phys & Surgeon	7.0	7.0	0.0	100%	0.0	1.0	0.0	0.0	0%	0.0	0.0	0.0		
TOTAL PHYSICIANS	9.0	9.0	0.0	100.00%	0.0	1.0	0.0	0.0	0.00%	0.0	0.0	0.0		
MID-LEVELS														
РА	2.0	2.0	0.0	100%	0.0	0.0	0.0	0.0	0%	0.0	0.0	0.0		
NP	1.0	1.0	0.0	100%	0.0	0.0	0.0	0.0	0%	0.0	0.0	0.0		
TOTAL MID-LEVELS	3.0	3.0	0.0	100.00%	0.0	0.0	0.0	0.0	0.00%	0.0	0.0	0.0		
NURSING														
SRN III	1.0	1.0	0.0	100%	0.0	1.0	0.0	0.0	0%	0.0	0.0	0.0	0.00	
SRN II	11.5	11.0	0.5	96%	1.0	6.0	0.0	2.0	18%	0.0	0.0	0.0	0.68	
RN	52.1	48.0	4.1	92%	0.0	15.0	0.0	4.0	8%	1.0	4.0	0.0	7.80	
LVN	60.3	41.0	19.3	68%	0.0	3.0	0.0	0.0	0%	0.0	5.0	12.6	10.68	
CNA	0.0	0.0	0.0		0.0	0.0	0.0	0.0		0.0	0.0	10.5	0.00	
Psych Tech	22.0	21.0	1.0	95%	0.0	2.0	0.0	0.0	0%	5.0	1.0	0.9	2.12	
TOTAL NURSING	146.9	122.0	24.9	83.05%	1.0	27.0	0.0	6.0	4.92%	6.0	10.0	24.0	21.28	
PHARMACY														
Pharmacist II	1.0	1.0	0.0	100%	0.0	0.0	0.0	0.0	0%	0.0	0.0	0.0		
Pharmacist I	4.0	4.0	0.0	100%	1.0	3.0	0.0	1.0	25%	0.0	0.0	1.8		
Pharmacist Tech	2.3	2.0	0.3	87%	0.0	0.0	0.0	0.0	0%	0.0	2.0	4.0		
TOTAL PHARMACY	7.3	7.0	0.3	95.89%	1.0	3.0	0.0	1.0	14.29%	0.0	2.0	5.8		

Mule Creek State Prison				Sta		rce Budget Au Office Employme	thority and ent History Recor	rds)					
	Total Position	- Authorited and the second	solitons Filed	solitons Vacant Percent	ase filled . Sproi	Junears 1931/2011	Date and Solation	iston 1031201 1011 Verto	Date one minimum parator for to par	Turner and Post	11211 Interest or	S José Colored	Posting CTUIL
PHYSICIANS													
CMO/RME	1.0	1.0	0.0	100%	0.0	1.0	0.0	0.0	0%	0.0	0.0	0.0	
Chief P&S	1.0	1.0	0.0	100%	0.0	0.0	0.0	0.0	0%	0.0	0.0	0.0	
Phys & Surgeon	7.0	7.0	0.0	100%	0.0	1.0	0.0	0.0	0%	1.0	0.0	0.0	
TOTAL PHYSICIANS	9.0	9.0	0.0	100.00%	0.0	2.0	0.0	0.0	0.00%	1.0	0.0	0.0	
MID-LEVELS													
PA	1.5	2.0	(0.5)	133%	0.0	0.0	0.0	0.0	0%	0.0	0.0	0.0	
NP	1.0	0.0	1.0	0%	0.0	0.0	0.0	0.0		1.0	0.0	0.0	
TOTAL MID-LEVELS	2.5	2.0	0.5	80.00%	0.0	0.0	0.0	0.0	0.00%	1.0	0.0	0.0	
NURSING													
SRN III	1.0	1.0	0.0	100%	0.0	0.0	0.0	0.0	0%	0.0	0.0	0.0	0.00
SRN II	9.5	11.0	(1.5)	116%	0.0	1.0	0.0	0.0	0%	0.0	0.0	0.0	1.04
RN	38.5	37.0	1.5	96%	0.0	5.0	0.0	0.0	0%	1.0	1.0	0.0	2.96
LVN	28.6	21.0	7.6	73%	0.0	3.0	0.0	0.0	0%	2.0	4.0	0.9	3.58
CNA	0.0	0.0	0.0		0.0	0.0	0.0	0.0		0.0	5.0	0.8	0.00
Psych Tech	26.0	25.0	1.0	96%	0.0	0.0	0.0	1.0	4%	0.0	0.0	2.4	2.28
TOTAL NURSING	103.6	95.0	8.6	91.70%	0.0	9.0	0.0	1.0	1.05%	3.0	10.0	4.1	9.86
PHARMACY													
Pharmacist II	1.0	1.0	0.0	100%	0.0	0.0	0.0	0.0	0%	0.0	0.0	0.0	
Pharmacist I	5.0	3.0	2.0	60%	0.0	1.0	0.0	0.0	0%	0.0	0.0	0.2	
Pharmacist Tech	6.0	5.0	1.0	83%	0.0	0.0	0.0	0.0	0%	0.0	2.0	2.8	
TOTAL PHARMACY	12.0	9.0	3.0	75.00%	0.0	1.0	0.0	0.0	0.00%	0.0	2.0	3.0	

#### OCTOBER 2011

Nach Kass State Diago				Sta	(Data sour	CTOBER 201 ce Budget Au Wice Employme		ede)						
North Kern State Prison								(13)			/		/ /	
	Town Positions	Autoried as a stranger	100	ositions vacant		annents 1212011 2011 - Vest 10			Date one minimum parations minimum parations for To pare	, over a	Dente Period	so lose consider	Posteres (1) 15 of Logical Day of the US	(III)
		Althera Providence	ostions filled	IS Vac.	age Filed Appoint	puments 121201	pare per 1031/201	astens 10/31/2011 1011 - Vest Co	Date int 1031/101 Parations 1031/101 Parations 10 Date	Turnovet Percentage 111200 - Post	The Unfull Tel	1008 territorinit	Postone (1)	age (t)
	Position	led so b	ositio. P	osition	agen	atte ite fo	pointing is cepa	at it fo	parate 1 10 Date	Ret 10 Post	inon ful ful foot	ALS HOUSE AND AND	Post Alle ine US	
	Total to be	Fotal .	Total	Percet	1011		11/22 10/1		Ille Vear & Bar	Blanket Port	Dia Blankell Retired	Peripati	(AS Overte	
PHYSICIANS														
CMO/RME	1.0	0.0	1.0	0%	0.0	1.0	0.0	0.0		0.0	0.0	0.0		
Chief P&S	1.0	1.0	0.0	100%	1.0	1.0	0.0	0.0	0%	0.0	0.0	0.0		
Phys & Surgeon	13.0	10.0	3.0	77%	0.0	0.0	0.0	2.0	20%	0.0	11.0	1.0		
TOTAL PHYSICIANS	15.0	11.0	4.0	73.33%	1.0	2.0	0.0	2.0	18.18%	0.0	11.0	1.0		
MID-LEVELS														
PA	0.0	0.0	0.0		0.0	0.0	0.0	0.0		0.0	0.0	0.0		
NP	1.0	1.0	0.0	100%	0.0	0.0	0.0	0.0	0%	0.0	0.0	0.0		
TOTAL MID-LEVELS	1.0	1.0	0.0	100.00%	0.0	0.0	0.0	0.0	0.00%	0.0	0.0	0.0		
NURSING														
SRN III	2.0	2.0	0.0	100%	0.0	0.0	0.0	0.0	0%	0.0	0.0	0.0	0.00	
SRN II	11.5	10.0	1.5	87%	0.0	3.0	0.0	1.0	10%	0.0	0.0	0.0	1.41	
RN	50.1	46.0	4.1	92%	0.0	6.0	1.0	3.0	7%	0.0	0.0	2.2	12.34	
LVN	63.1	43.0	20.1	68%	0.0	5.0	0.0	1.0	2%	0.0	0.0	4.3	12.06	
CNA	0.0	0.0	0.0		0.0	0.0	0.0	0.0		0.0	0.0	22.9	0.00	
Psych Tech	7.2	7.0	0.2	97%	0.0	0.0	0.0	0.0	0%	0.0	0.0	6.4	0.90	
TOTAL NURSING	133.9	108.0	25.9	80.66%	0.0	14.0	1.0	5.0	4.63%	0.0	0.0	35.8	26.71	
PHARMACY														
Pharmacist II	1.0	1.0	0.0	100%	0.0	0.0	0.0	0.0	0%	0.0	0.0	0.0		
Pharmacist I	3.0	3.0	0.0	100%	0.0	2.0	0.0	0.0	0%	0.0	0.0	2.3		
Pharmacist Tech	6.6	5.0	1.6	76%	0.0	0.0	0.0	0.0	0%	1.0	2.0	2.1		
TOTAL PHARMACY	10.6	9.0	1.6	84.91%	0.0	2.0	0.0	0.0	0.00%	1.0	2.0	4.4		

#### **OCTOBER 2011** (Data source -- Budget Authority and

Pelican Bay State Prison				Sta	te Controller's (	Office Employme		rds)				-		
	Town Positions	The part of the states of the	ositions Filled	ositions Vacant Percent	see Filed Long	numents 12212011	Date person in Stand	astons to 3 1/2011	Date one minimum	Turnovet Turnovet Rescentage 11/1010 - Post 11/1010 - Post	111111 Insuder con	Leebstr	Positions (FIE) Positions (FIE) (AS of August 2)	all see with
PHYSICIANS														
CMO/RME	1.0	1.0	0.0	100%	0.0	0.0	0.0	0.0	0%	0.0	0.0	0.0		
Chief P&S	1.0	0.0	1.0	0%	0.0	0.0	0.0	0.0		0.0	0.0	0.0		
Phys & Surgeon	3.0	2.0	1.0	67%	0.0	1.0	0.0	1.0	50%	0.0	1.0	0.6		
TOTAL PHYSICIANS	5.0	3.0	2.0	60.00%	0.0	1.0	0.0	1.0	33.33%	0.0	1.0	0.6		
MID-LEVELS														
PA	1.0	1.0	0.0	100%	0.0	0.0	0.0	0.0	0%	0.0	0.0	0.0		
NP	3.0	3.0	0.0	100%	0.0	0.0	0.0	0.0	0%	0.0	0.0	0.0		
TOTAL MID-LEVELS	4.0	4.0	0.0	100.00%	0.0	0.0	0.0	0.0	0.00%	0.0	0.0	0.0		
NURSING														
SRN III	1.0	1.0	0.0	100%	0.0	0.0	0.0	0.0	0%	0.0	0.0	0.0	0.00	
SRN II	11.5	12.0	(0.5)	104%	0.0	3.0	0.0	2.0	17%	0.0	0.0	0.0	0.09	
RN	54.3	50.0	4.3	92%	1.0	14.0	0.0	9.0	18%	0.0	0.0	5.3	3.78	
LVN	29.9	23.0	6.9	77%	0.0	1.0	0.0	1.0	4%	0.0	2.0	0.8	1.39	
CNA	0.0	0.0	0.0		0.0	0.0	0.0	0.0		0.0	0.0	8.8	0.00	
Psych Tech	33.5	27.0	6.5	81%	2.0	5.0	1.0	2.0	7%	0.0	0.0	1.9	4.29	
TOTAL NURSING	130.2	113.0	17.2	86.79%	3.0	23.0	1.0	14.0	12.39%	0.0	2.0	16.8	9.55	
PHARMACY														
Pharmacist II	1.0	1.0	0.0	100%	0.0	1.0	0.0	1.0	100%	0.0	0.0	0.0		
Pharmacist I	2.0	2.0	0.0	100%	0.0	1.0	0.0	1.0	50%	0.0	1.0	0.0		
Pharmacist Tech	3.0	3.0	0.0	100%	0.0	0.0	0.0	0.0	0%	0.0	1.0	1.1		
TOTAL PHARMACY	6.0	6.0	0.0	100.00%	0.0	2.0	0.0	2.0	33.33%	0.0	2.0	1.1		

Pleasant Valley State Prison				Sta	(Data sou	<b>OCTOBER 20</b> rce Budget Au Office Employme	thority and	rds)						
r 115011	Total Postion	Anthony of the state	sitions filled						Date and to Make	Turnover Turnover Recented bis Recented bis	Hall Instead	D Jose of State	Positions (TT) Positions (TT) (15 of Lagored Difference (St	ase WIE
PHYSICIANS														
CMO/RME	2.0	1.0	1.0	50%	0.0	1.0	0.0	0.0	0%	0.0	0.0	0.0		
Chief P&S	1.0	1.0	0.0	100%	0.0	0.0	0.0	0.0	0%	0.0	0.0	0.0		
Phys & Surgeon	7.6	8.0	(0.4)	105%	0.0	6.0	0.0	1.0	13%	0.0	2.0	0.2		
TOTAL PHYSICIANS	10.6	10.0	0.6	94.34%	0.0	7.0	0.0	1.0	10.00%	0.0	2.0	0.2		
MID-LEVELS														
PA	2.0	2.0	0.0	100%	0.0	0.0	0.0	0.0	0%	0.0	0.0	1.5		
NP	2.0	1.0	1.0	50%	0.0	0.0	1.0	1.0	100%	0.0	0.0	0.6		
TOTAL MID-LEVELS	4.0	3.0	1.0	75.00%	0.0	0.0	1.0	1.0	33.33%	0.0	0.0	2.1		
NURSING														
SRN III	1.0	1.0	0.0	100%	0.0	0.0	0.0	0.0	0%	0.0	0.0	0.0	0.00	
SRN II	11.5	11.0	0.5	96%	0.0	6.0	0.0	0.0	0%	0.0	0.0	0.0	0.19	
RN	29.9	27.0	2.9	90%	1.0	15.0	0.0	2.0	7%	1.0	3.0	1.9	1.75	
LVN	59.1	58.0	1.1	98%	3.0	30.0	0.0	4.0	7%	0.0	0.0	0.7	8.19	
CNA	1.0	1.0	0.0	100%	0.0	0.0	0.0	0.0	0%	0.0	0.0	12.1	0.00	
Psych Tech	8.0	6.0	2.0	75%	0.0	0.0	0.0	1.0	17%	0.0	0.0	0.4	0.00	
TOTAL NURSING	110.5	104.0	6.5	94.12%	4.0	51.0	0.0	7.0	6.73%	1.0	3.0	15.1	10.13	
PHARMACY														
Pharmacist II	1.0	0.0	1.0	0%	0.0	0.0	0.0	0.0		0.0	0.0	0.0		
Pharmacist I	3.0	3.0	0.0	100%	0.0	1.0	0.0	1.0	33%	0.0	0.0	1.0		
Pharmacist Tech	2.5	3.0	(0.5)	120%	0.0	0.0	0.0	0.0	0%	3.0	0.0	2.8		
TOTAL PHARMACY	6.5	6.0	0.5	92.31%	0.0	1.0	0.0	1.0	16.67%	3.0	0.0	3.8		

Richard J. Donovan Correctional Facility				Sta	(Data sour	<b>OCTOBER 20</b> rce Budget Au Office Employme	thority and	rds)						
Correctional Facility		huthorited anton	Filled			<u> </u>			aste na allan	THINOVER	17.011 Infunded	Stonsid	stor on state	h) entr
	Tom Postion	Authorited as a start of the second start of t	ositions filled	ositions Vacant Percent	see tilled Approv	numents 21,2011 2011 - Vest Po	part cents 11/201 part cents 11/201 part cents 11/201 part cents 11/201	ations 10/31/2011	Date int in 1990	Turnovet Percentage Percentage 111200 Post	1011 Interest of the second se	State Constant	Positions (FTE) Positions (FTE) (Non August 20 (Non August 20)	1) nelsagerth
PHYSICIANS														
CMO/RME	1.0	1.0	0.0	100%	0.0	0.0	0.0	0.0	0%	0.0	0.0	0.0		
Chief P&S	1.0	1.0	0.0	100%	0.0	0.0	0.0	0.0	0%	0.0	0.0	0.0		
Phys & Surgeon	10.5	11.0	(0.5)	105%	0.0	3.0	0.0	1.0	9%	0.0	1.0	0.6		
TOTAL PHYSICIANS	12.5	13.0	(0.5)	104.00%	0.0	3.0	0.0	1.0	7.69%	0.0	1.0	0.6		
MID-LEVELS														
РА	1.0	1.0	0.0	100%	0.0	0.0	0.0	0.0	0%	0.0	0.0	0.0		
NP	2.0	2.0	0.0	100%	0.0	0.0	0.0	0.0	0%	0.0	0.0	2.0		
TOTAL MID-LEVELS	3.0	3.0	0.0	100.00%	0.0	0.0	0.0	0.0	0.00%	0.0	0.0	2.0		
NURSING														
SRN III	1.0	0.0	1.0	0%	0.0	0.0	0.0	0.0		0.0	0.0	0.0	0.00	
SRN II	11.5	11.0	0.5	96%	1.0	6.0	0.0	1.0	9%	0.0	1.0	0.0	0.32	
RN	48.4	50.0	(1.6)	103%	5.0	13.0	0.0	6.0	12%	0.0	1.0	4.8	6.02	
LVN	59.5	40.0	19.5	67%	0.0	6.0	0.0	3.0	8%	0.0	2.0	6.3	11.29	
CNA	0.0	0.0	0.0		0.0	0.0	0.0	0.0		0.0	0.0	24.7	0.00	
Psych Tech	22.0	21.0	1.0	95%	2.0	4.0	0.0	1.0	5%	4.0	0.0	10.5	4.39	
TOTAL NURSING	142.4	122.0	20.4	85.67%	8.0	29.0	0.0	11.0	9.02%	4.0	4.0	46.3	22.02	
PHARMACY														
Pharmacist II	1.0	1.0	0.0	100%	0.0	1.0	0.0	0.0	0%	0.0	0.0	0.0		
Pharmacist I	3.0	3.0	0.0	100%	0.0	0.0	0.0	0.0	0%	0.0	3.0	2.1		
Pharmacist Tech	5.5	5.0	0.5	91%	0.0	2.0	0.0	0.0	0%	0.0	0.0	9.4		
TOTAL PHARMACY	9.5	9.0	0.5	94.74%	0.0	3.0	0.0	0.0	0.00%	0.0	3.0	11.5		

#### OCTOBER 2011

California State Prison -
Sacramento

(Data source -- Budget Authority and State Controller's Office Employment History Records)

Sacramento				514	te comroner s c	лунсе Етрюуте	m misiory Recor	us)		,		,		
	Total Positions	Autorited as a superior	ositions rited	ositions Vacant Percent	see Filled Appli	aments 12121211	pare part in 11/201	astions 10-21-2011	Date tons to 11/10 Date tons to 11/10 Data to Date	Lunover Turnover Percentage 11/2019 - Post	in the second	Letist	Postone CTUII	se (FTE)
PHYSICIANS														
CMO/RME	1.0	1.0	0.0	100%	0.0	0.0	0.0	0.0	0%	0.0	0.0	0.0		
Chief P&S	1.0	1.0	0.0	100%	0.0	0.0	0.0	0.0	0%	0.0	0.0	0.0		
Phys & Surgeon	8.0	8.0	0.0	100%	0.0	1.0	0.0	0.0	0%	0.0	0.0	0.0		
TOTAL PHYSICIANS	10.0	10.0	0.0	100.00%	0.0	1.0	0.0	0.0	0.00%	0.0	0.0	0.0		
MID-LEVELS														
PA	1.0	1.0	0.0	100%	0.0	1.0	0.0	0.0	0%	0.0	0.0	0.0		
NP	0.0	0.0	0.0		0.0	0.0	0.0	0.0		0.0	0.0	0.0		
TOTAL MID-LEVELS	1.0	1.0	0.0	100.00%	0.0	1.0	0.0	0.0	0.00%	0.0	0.0	0.0		
NURSING														
SRN III	1.0	1.0	0.0	100%	0.0	0.0	0.0	0.0	0%	0.0	0.0	0.0	0.00	
SRN II	11.5	12.0	(0.5)	104%	0.0	4.0	0.0	0.0	0%	0.0	1.0	0.0	0.42	
RN	75.9	75.0	0.9	99%	2.0	12.0	0.0	4.0	5%	1.0	0.0	0.6	11.53	
LVN	32.3	24.0	8.3	74%	0.0	4.0	0.0	3.0	13%	0.0	8.0	2.3	6.66	
CNA	0.0	0.0	0.0		0.0	0.0	0.0	0.0		0.0	0.0	26.5	0.00	
Psych Tech	73.4	68.0	5.4	93%	0.0	5.0	0.0	2.0	3%	0.0	0.0	2.6	3.81	
TOTAL NURSING	194.1	180.0	14.1	92.74%	2.0	25.0	0.0	9.0	5.00%	1.0	9.0	32.0	22.42	
PHARMACY														
Pharmacist II	1.0	1.0	0.0	100%	0.0	1.0	0.0	0.0	0%	0.0	0.0	0.0		
Pharmacist I	4.0	4.0	0.0	100%	0.0	1.0	0.0	0.0	0%	0.0	0.0	0.2		
Pharmacist Tech	6.0	6.0	0.0	100%	0.0	1.0	0.0	0.0	0%	0.0	0.0	6.9		
TOTAL PHARMACY	11.0	11.0	0.0	100.00%	0.0	3.0	0.0	0.0	0.00%	0.0	0.0	7.1		

OCTOBER	2011

Substance Abuse				<i>a.</i>	(Data sour	CTOBER 201 ce Budget Au	thority and	<b>7</b> )						
Treatment Facility				Stat	e Controller's O	ffice Employme. Z	nt History Recor	rds)				/	/	
	Tom Postions	Authorited and a start of the s	sitions tilted	wittens Vacant	Rec Filed Approx	aments alant	part period and a series of the series of th	astent 10/31/2011 1911 - Vert Se	Date to the initiality of the second	Turnover Percentage (1)1210- Post (1)1210- Post (1)1210- Post (1)1210- Post	HANII INFERIORI	si un trant	Positions (FTE)	II) Jacobart (TE)
PHYSICIANS														
CMO/RME	1.0	1.0	0.0	100%	0.0	1.0	0.0	0.0	0%	0.0	0.0	0.0		
Chief P&S	1.0	1.0	0.0	100%	0.0	1.0	0.0	0.0	0%	0.0	0.0	0.0		
Phys & Surgeon	11.0	7.0	4.0	64%	0.0	4.0	0.0	0.0	0%	0.0	5.0	0.0		
TOTAL PHYSICIANS	13.0	9.0	4.0	69.23%	0.0	6.0	0.0	0.0	0.00%	0.0	5.0	0.0		
MID-LEVELS														
PA	3.0	3.0	0.0	100%	0.0	2.0	0.0	0.0	0%	0.0	0.0	3.3		
NP	1.0	1.0	0.0	100%	0.0	1.0	0.0	0.0	0%	0.0	0.0	0.0		
TOTAL MID-LEVELS	4.0	4.0	0.0	100.00%	0.0	3.0	0.0	0.0	0.00%	0.0	0.0	3.3		
NURSING														
SRN III	2.0	2.0	0.0	100%	0.0	0.0	0.0	0.0	0%	0.0	0.0	0.0	0.00	
SRN II	11.5	11.0	0.5	96%	0.0	2.0	0.0	0.0	0%	0.0	0.0	0.0	0.09	
RN	53.8	48.0	5.8	89%	0.0	9.0	0.0	2.0	4%	3.0	0.0	0.0	6.55	
LVN	72.6	69.0	3.6	95%	0.0	39.0	0.0	5.0	7%	0.0	4.0	0.0	11.06	
CNA	0.0	0.0	0.0		0.0	0.0	0.0	0.0		1.0	0.0	6.9	0.04	
Psych Tech	10.5	10.0	0.5	95%	0.0	6.0	0.0	0.0	0%	19.0	1.0	2.1	5.65	
TOTAL NURSING	150.4	140.0	10.4	93.09%	0.0	56.0	0.0	7.0	5.00%	23.0	5.0	9.0	23.39	
PHARMACY														
Pharmacist II	1.0	1.0	0.0	100%	0.0	1.0	0.0	0.0	0%	0.0	0.0	0.5		
Pharmacist I	3.0	3.0	0.0	100%	0.0	0.0	0.0	0.0	0%	0.0	0.0	4.1		
Pharmacist Tech	4.0	3.0	1.0	75%	0.0	0.0	0.0	0.0	0%	3.0	2.0	1.6		
TOTAL PHARMACY	8.0	7.0	1.0	87.50%	0.0	1.0	0.0	0.0	0.00%	3.0	2.0	6.2		

#### **OCTOBER 2011** (Data source -- Budget Authority and

Sierra Conservation

Center				Stc		Office Employme		rds)						
	Total Position	- helton fue de strin helton per string faith	ositions filled	ostions Vacant Percent	and Filled Apple	numents 12212011	Date ments (1/10) pointeents (1/10) pointeents (1/10) pointeents (1/10)	astons to 31/2011	Date tons to 1120	Turnovet Turnovet Percentage 11/2019 - Post 11/2019 - Post	17.1911 and Terr	Leebart	Positions (F1E) Positions (F1E) (15 of present 20 (15 of present 20)	11) me Loose (F 16)
PHYSICIANS														
CMO/RME	1.0	1.0	0.0	100%	0.0	1.0	0.0	0.0	0%	0.0	0.0	0.0		
Chief P&S	1.0	1.0	0.0	100%	0.0	0.0	0.0	0.0	0%	0.0	0.0	0.0		
Phys & Surgeon	6.0	6.0	0.0	100%	0.0	0.0	0.0	0.0	0%	0.0	0.0	0.0		
TOTAL PHYSICIANS	8.0	8.0	0.0	100.00%	0.0	1.0	0.0	0.0	0.00%	0.0	0.0	0.0		
MID-LEVELS														
PA	1.0	1.0	0.0	100%	0.0	0.0	0.0	0.0	0%	0.0	0.0	1.0		
NP	0.0	0.0	0.0		0.0	0.0	0.0	0.0		0.0	0.0	0.0		
TOTAL MID-LEVELS	1.0	1.0	0.0	100.00%	0.0	0.0	0.0	0.0	0.00%	0.0	0.0	1.0		
NURSING														
SRN III	1.0	1.0	0.0	100%	0.0	1.0	0.0	0.0	0%	0.0	0.0	0.0	0.00	
SRN II	8.0	8.0	0.0	100%	0.0	5.0	0.0	0.0	0%	0.0	0.0	0.0	0.33	
RN	23.1	18.0	5.1	78%	2.0	6.0	0.0	2.0	11%	0.0	2.0	0.9	2.79	
LVN	20.8	17.0	3.8	82%	1.0	5.0	0.0	1.0	6%	0.0	4.0	0.9	1.60	
CNA	0.0	0.0	0.0		0.0	0.0	0.0	0.0		0.0	6.0	0.0	0.00	
Psych Tech	10.0	9.0	1.0	90%	0.0	2.0	0.0	1.0	11%	0.0	0.0	0.0	0.86	
TOTAL NURSING	62.9	53.0	9.9	84.26%	3.0	19.0	0.0	4.0	7.55%	0.0	12.0	1.8	5.58	
PHARMACY														
Pharmacist II	1.0	1.0	0.0	100%	0.0	0.0	0.0	0.0	0%	0.0	0.0	0.0		
Pharmacist I	1.0	1.0	0.0	100%	0.0	0.0	0.0	0.0	0%	0.0	0.0	0.5		
Pharmacist Tech	1.3	1.0	0.3	77%	0.0	0.0	0.0	0.0	0%	0.0	0.0	5.0		
TOTAL PHARMACY	3.3	3.0	0.3	90.91%	0.0	0.0	0.0	0.0	0.00%	0.0	0.0	5.5		

#### OCTOBER 2011

California	State	Prison -	-
Solano			

(Data source -- Budget Authority and State Controller's Office Employment History Records)

Solallo			-									-		
	Town Positions	Anthony and the state	ssilions Filled	ositions Vacant Percent	age Filled Approv	unents 1212011	pare pents 1121	pations 1021/2011	Date international and a series of the serie	Turnover Rescentage 11/1010-Post	1111 Inderton	State of the state	Postons (The Partie	e Usage (FT
PHYSICIANS				Í		Í		Í						
CMO/RME	2.0	2.0	0.0	100%	0.0	1.0	0.0	0.0	0%	0.0	0.0	0.0		
Chief P&S	1.0	1.0	0.0	100%	0.0	0.0	0.0	0.0	0%	0.0	0.0	0.0		
Phys & Surgeon	11.0	11.0	0.0	100%	1.0	1.0	0.0	0.0	0%	0.0	0.0	1.1		
TOTAL PHYSICIANS	14.0	14.0	0.0	100.00%	1.0	2.0	0.0	0.0	0.00%	0.0	0.0	1.1		
MID-LEVELS														
PA	1.0	1.0	0.0	100%	0.0	0.0	0.0	0.0	0%	0.0	0.0	0.0		
NP	0.0	0.0	0.0		0.0	0.0	0.0	0.0		0.0	1.0	0.0		
FOTAL MID-LEVELS	1.0	1.0	0.0	100.00%	0.0	0.0	0.0	0.0	0.00%	0.0	1.0	0.0		
NURSING														
SRN III	1.0	0.0	1.0	0%	0.0	0.0	0.0	0.0		0.0	0.0	0.0	0.00	
SRN II	11.5	11.0	0.5	96%	0.0	1.0	0.0	1.0	9%	0.0	0.0	0.0	0.40	
RN	40.9	38.0	2.9	93%	0.0	4.0	0.0	2.0	5%	1.0	0.0	3.7	4.30	
LVN	39.0	28.0	11.0	72%	0.0	5.0	0.0	5.0	18%	0.0	3.0	2.7	3.38	
CNA	0.0	0.0	0.0		0.0	0.0	0.0	0.0		0.0	0.0	6.5	0.00	
Psych Tech	8.5	9.0	(0.5)	106%	0.0	1.0	0.0	0.0	0%	0.0	0.0	0.0	1.29	
TOTAL NURSING	100.9	86.0	14.9	85.23%	0.0	11.0	0.0	8.0	9.30%	1.0	3.0	12.9	9.37	
PHARMACY														
Pharmacist II	1.0	1.0	0.0	100%	0.0	1.0	0.0	0.0	0%	0.0	0.0	0.0		
Pharmacist I	3.0	3.0	0.0	100%	0.0	1.0	0.0	0.0	0%	0.0	1.0	3.9		
Pharmacist Tech	5.0	5.0	0.0	100%	0.0	0.0	0.0	0.0	0%	1.0	2.0	6.3		
TOTAL PHARMACY	9.0	9.0	0.0	100.00%	0.0	2.0	0.0	0.0	0.00%	1.0	3.0	10.2		

#### OCTOBER 2011

California State Prison -	
San Quentin	

(Data source -- Budget Authority and State Controller's Office Employment History Records)

San Quenan												/	/
	Total To be The	- Tutter treaters in the second secon	ssitions filled	ositions Vacant		unent valant	Date perts 11/10/1 Date perts 11/10/1 Date perts 10/11/10/1 10/10/10/10/10/10/10/10/10/10/10/10/10/1	pations 1031/2011	Part tent to 200	Turnover Turnover Percentage 11000 post 11000 post	17.2011 Internet Terres	S. Long of the solution	Positions (F) Positions (F) (AS of August (AS of August Over
	:01	Date Pillo	. ons Fit.	ions Va	ase filed Appoint	numents 121201	Parte neuro 1031201 Pointment 1031201 112010 - 1032200	pations 10/21/2011	Date uns 10.31/20 parations 10.31/20 paratio	ETUTIONET POST	hhilling the series of the ser	long ter Interin	sitions usi
	Positie	Helenses P	ositie P	ositie	age proj	nul seat la	point of separation	poll year of	eparand to Dat	e Recald Post	anenul Full Post	ATTUINED BY	Post All
	Total to be	totat	Totat	Perce	10/1		III IOII		The sear bas	11 Blanke Port	Blanket Retirec	People Resident	(A3) 040
PHYSICIANS													
CMO/RME	1.0	1.0	0.0	100%	0.0	1.0	0.0	0.0	0%	0.0	0.0	0.0	
Chief P&S	1.0	1.0	0.0	100%	0.0	0.0	0.0	0.0	0%	0.0	0.0	0.0	
Phys & Surgeon	12.0	12.0	0.0	100%	0.0	0.0	0.0	0.0	0%	0.0	0.0	1.5	
TOTAL PHYSICIANS	14.0	14.0	0.0	100.00%	0.0	1.0	0.0	0.0	0.00%	0.0	0.0	1.5	
MID-LEVELS													
PA	1.9	2.0	(0.1)	105%	0.0	0.0	0.0	0.0	0%	0.0	0.0	0.0	
NP	1.0	1.0	0.0	100%	0.0	0.0	0.0	0.0	0%	0.0	0.0	0.4	
TOTAL MID-LEVELS	2.9	3.0	(0.1)	103.45%	0.0	0.0	0.0	0.0	0.00%	0.0	0.0	0.4	
NURSING													
SRN III	1.0	1.0	0.0	100%	0.0	0.0	0.0	0.0	0%	0.0	0.0	0.0	0.00
SRN II	14.9	14.0	0.9	94%	0.0	5.0	0.0	0.0	0%	0.0	1.0	0.0	0.88
RN	53.2	50.0	3.2	94%	0.0	17.0	0.0	4.0	8%	0.0	2.0	0.0	2.62
LVN	73.5	58.0	15.5	79%	0.0	16.0	0.0	0.0	0%	0.0	3.0	0.6	5.78
CNA	8.1	7.0	1.1	86%	0.0	1.0	0.0	1.0	14%	0.0	0.0	0.6	0.92
Psych Tech	25.6	25.0	0.6	98%	0.0	3.0	0.0	0.0	0%	0.0	0.0	0.0	1.16
TOTAL NURSING	176.3	155.0	21.3	87.92%	0.0	42.0	0.0	5.0	3.23%	0.0	6.0	1.2	11.36
PHARMACY													
Pharmacist II	1.0	1.0	0.0	100%	0.0	0.0	0.0	0.0	0%	0.0	0.0	0.0	
Pharmacist I	3.0	4.0	(1.0)	133%	0.0	2.0	0.0	0.0	0%	0.0	0.0	2.2	
Pharmacist Tech	4.8	6.0	(1.2)	125%	0.0	0.0	0.0	0.0	0%	0.0	3.0	5.7	
TOTAL PHARMACY	8.8	11.0	(2.2)	125.00%	0.0	2.0	0.0	0.0	0.00%	0.0	3.0	7.9	

Salinas Valley State Prison				Sta	(Data sou	OCTOBER 20 rce Budget Au Office Employme		rds)						
111501	Total Postion	Authorited and the second	sitions filled		/		/	/	Date one in 21201	Turnover Turnover Berenter Ullinger period	In the second se	Leebort	Positions (P. 191) Positions (P. 191) (As of Languages (P. 191) (As of Languages (P. 191) (As of Languages (P. 191))	1) se Usage (FIE)
PHYSICIANS					· · · ·			· · · · ·						
CMO/RME	0.0	0.0	0.0		0.0	0.0	0.0	0.0		0.0	0.0	0.0		
Chief P&S	1.0	1.0	0.0	100%	0.0	1.0	0.0	0.0	0%	0.0	0.0	0.0		
Phys & Surgeon	9.0	7.0	2.0	78%	0.0	0.0	0.0	0.0	0%	0.0	2.0	0.0		
TOTAL PHYSICIANS	10.0	8.0	2.0	80.00%	0.0	1.0	0.0	0.0	0.00%	0.0	2.0	0.0		
MID-LEVELS														
PA	0.0	0.0	0.0		0.0	0.0	0.0	0.0		0.0	0.0	0.0		
NP	1.0	1.0	0.0	100%	0.0	0.0	0.0	0.0	0%	0.0	0.0	0.0		
TOTAL MID-LEVELS	1.0	1.0	0.0	100.00%	0.0	0.0	0.0	0.0	0.00%	0.0	0.0	0.0		
NURSING														
SRN III	1.0	1.0	0.0	100%	0.0	0.0	0.0	0.0	0%	0.0	0.0	0.0	0.00	
SRN II	11.5	11.0	0.5	96%	0.0	5.0	0.0	1.0	9%	0.0	0.0	0.0	1.13	
RN	50.1	48.0	2.1	96%	0.0	12.0	0.0	2.0	4%	1.0	0.0	5.0	3.16	
LVN	40.0	39.0	1.0	98%	0.0	24.0	0.0	2.0	5%	0.0	0.0	2.7	12.27	
CNA	0.0	0.0	0.0		0.0	0.0	0.0	0.0		0.0	0.0	9.0	0.00	
Psych Tech	22.0	20.0	2.0	91%	0.0	5.0	1.0	3.0	15%	1.0	0.0	5.8	5.24	
TOTAL NURSING	124.6	119.0	5.6	95.51%	0.0	46.0	1.0	8.0	6.72%	2.0	0.0	22.5	21.80	
PHARMACY														
Pharmacist II	1.0	1.0	0.0	100%	0.0	0.0	0.0	0.0	0%	0.0	1.0	0.8		
Pharmacist I	3.0	3.0	0.0	100%	0.0	1.0	0.0	0.0	0%	0.0	0.0	4.4		
Pharmacist Tech	6.0	6.0	0.0	100%	0.0	0.0	0.0	0.0	0%	3.0	2.0	0.9		
TOTAL PHARMACY	10.0	10.0	0.0	100.00%	0.0	1.0	0.0	0.0	0.00%	3.0	3.0	6.1		

Valley State Prison for Women				Sta	(Data sour	OCTOBER 20: rce Budget Au Office Employme		rds)						
women	Total Postion	Autorer and and	ositions Filted						Date one for the state	Tunovet Tunovet Receive post	1941 marked rot	Leeder	Positions (FIE)	all use the set of the
PHYSICIANS														
CMO/RME	0.0	0.0	0.0		0.0	0.0	0.0	0.0		0.0	0.0	0.0		
Chief P&S	1.0	1.0	0.0	100%	0.0	0.0	0.0	0.0	0%	0.0	0.0	0.0		
Phys & Surgeon	10.0	9.0	1.0	90%	0.0	1.0	0.0	1.0	11%	0.0	2.0	0.2		
TOTAL PHYSICIANS	11.0	10.0	1.0	90.91%	0.0	1.0	0.0	1.0	10.00%	0.0	2.0	0.2		
MID-LEVELS														
PA	0.0	0.0	0.0		0.0	0.0	0.0	0.0		0.0	0.0	0.0		
NP	4.0	4.0	0.0	100%	0.0	0.0	0.0	0.0	0%	0.0	0.0	0.9		
TOTAL MID-LEVELS	4.0	4.0	0.0	100.00%	0.0	0.0	0.0	0.0	0.00%	0.0	0.0	0.9		
NURSING														
SRN III	1.0	1.0	0.0	100%	1.0	1.0	0.0	0.0	0%	0.0	0.0	0.0	0.00	
SRN II	11.5	11.0	0.5	96%	0.0	2.0	0.0	0.0	0%	0.0	0.0	0.0	0.09	
RN	37.2	35.0	2.2	94%	0.0	4.0	0.0	4.0	11%	0.0	1.0	2.0	1.21	
LVN	44.1	27.0	17.1	61%	0.0	3.0	0.0	1.0	4%	0.0	0.0	10.6	7.33	
CNA	0.0	0.0	0.0		0.0	0.0	0.0	0.0		0.0	0.0	31.7	0.00	
Psych Tech	14.7	13.0	1.7	88%	0.0	0.0	0.0	0.0	0%	0.0	0.0	1.3	1.25	
TOTAL NURSING	108.5	87.0	21.5	80.18%	1.0	10.0	0.0	5.0	5.75%	0.0	1.0	45.6	9.88	
PHARMACY														
Pharmacist II	1.0	1.0	0.0	100%	0.0	0.0	0.0	0.0	0%	0.0	0.0	0.0		
Pharmacist I	1.0	2.0	(1.0)	200%	0.0	0.0	0.0	0.0	0%	0.0	0.0	0.0		
Pharmacist Tech	1.0	1.0	0.0	100%	0.0	0.0	0.0	0.0	0%	5.0	2.0	9.1		
TOTAL PHARMACY	3.0	4.0	(1.0)	133.33%	0.0	0.0	0.0	0.0	0.00%	5.0	2.0	9.1		

Wasco State Prison Reception Center	(Data source Budget Authority and State Controller's Office Employment History Records)													
	Total Position	Autorer Turner	ositions filled	ostions vacant	Rectified Applie	Junears 10/21/2011	pate news 2121	1. 101 1031001 1011 - Vest 20	Date one of the Hall	Turner post	11111 Intered	an internet	Positions & IT	and Lange with
PHYSICIANS														
CMO/RME	2.0	2.0	0.0	100%	0.0	1.0	0.0	0.0	0%	0.0	0.0	0.0		
Chief P&S	1.0	1.0	0.0	100%	0.0	0.0	0.0	0.0	0%	0.0	0.0	0.0		
Phys & Surgeon	9.0	8.0	1.0	89%	0.0	2.0	0.0	1.0	13%	0.0	1.0	0.6		
TOTAL PHYSICIANS	12.0	11.0	1.0	91.67%	0.0	3.0	0.0	1.0	9.09%	0.0	1.0	0.6	-	
MID-LEVELS														
PA	0.0	0.0	0.0		0.0	0.0	0.0	0.0		0.0	0.0	0.0		
NP	4.0	4.0	0.0	100%	0.0	0.0	0.0	0.0	0%	0.0	0.0	2.9		
TOTAL MID-LEVELS	4.0	4.0	0.0	100.00%	0.0	0.0	0.0	0.0	0.00%	0.0	0.0	2.9		
NURSING														
SRN III	1.0	0.0	1.0	0%	0.0	0.0	0.0	0.0		0.0	0.0	0.0	0.00	
SRN II	11.5	10.0	1.5	87%	0.0	3.0	1.0	3.0	30%	0.0	0.0	0.0	0.78	
RN	55.7	50.0	5.7	90%	0.0	9.0	2.0	2.0	4%	0.0	0.0	2.2	4.78	
LVN	62.2	36.0	26.2	58%	0.0	13.0	0.0	4.0	11%	0.0	1.0	6.3	15.42	
CNA	0.0	0.0	0.0		0.0	0.0	0.0	0.0		0.0	0.0	35.3	0.00	
Psych Tech	7.0	7.0	0.0	100%	0.0	1.0	0.0	0.0	0%	0.0	0.0	9.5	0.83	
TOTAL NURSING	137.4	103.0	34.4	74.96%	0.0	26.0	3.0	9.0	8.74%	0.0	1.0	53.3	21.81	
PHARMACY														
Pharmacist II	1.0	1.0	0.0	100%	0.0	0.0	0.0	0.0	0%	0.0	0.0	0.0		
Pharmacist I	4.0	3.0	1.0	75%	0.0	1.0	0.0	0.0	0%	0.0	0.0	1.7		
Pharmacist Tech	3.8	3.0	0.8	79%	0.0	0.0	0.0	0.0	0%	0.0	4.0	3.1		
TOTAL PHARMACY	8.8	7.0	1.8	79.55%	0.0	1.0	0.0	0.0	0.00%	0.0	4.0	4.8		

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	Toral Position	- Lattrained	ositions filled	ositions vacant	age Filed Appoint	Antipents 21,2011	Date per 10/21/201 per 10/21/2019 10/2019 - Separ	ations 10/31/2011 1011 - Vest Co	Date und	Parton Port	112111 Interest of the second	S. Jose Consideration of the second	Prositions (FIF)	upill sage with
PHYSICIANS			<u>~~</u>			(						<u> </u>		
CMO/RME	27.0	13.0	14.0	48%	2.0	6.0	0.0	0.0	0%	0.0	0.0	0.0		
Chief P&S	2.0	2.0	0.0	100%	0.0	0.0	0.0	0.0	0%	0.0	0.0	0.0		
Phys & Surgeon	29.0	19.0	10.0	66%	0.0	3.0	0.0	2.0	11%	0.0	0.0	0.0		
TOTAL PHYSICIANS	58.0	34.0	24.0	58.62%	2.0	9.0	0.0	2.0	5.88%	0.0	0.0	0.0		
MID-LEVELS														
PA	0.0	0.0	0.0		0.0	0.0	0.0	0.0		0.0	0.0	0.0		
NP	1.0	0.0	1.0	0%	0.0	0.0	0.0	0.0		0.0	0.0	0.0		
TOTAL MID-LEVELS	1.0	0.0	1.0	0.00%	0.0	0.0	0.0	0.0		0.0	0.0	0.0		
NURSING														
SRN III	3.0	0.0	3.0	0%	0.0	0.0	0.0	0.0		0.0	0.0	0.0	0.00	
SRN II	3.0	0.0	3.0	0%	0.0	0.0	0.0	0.0		0.0	0.0	0.0	0.00	
RN	13.0	8.0	5.0	62%	0.0	3.0	0.0	1.0	13%	0.0	0.0	0.0	0.00	
LVN	0.0	0.0	0.0		0.0	0.0	0.0	0.0		0.0	0.0	0.0	0.00	
CNA	0.0	0.0	0.0		0.0	0.0	0.0	0.0		0.0	0.0	0.0	0.00	
Psych Tech	0.0	0.0	0.0		0.0	0.0	0.0	0.0		0.0	0.0	0.0	0.00	
TOTAL NURSING	19.0	8.0	11.0	42.11%	0.0	3.0	0.0	1.0	12.50%	0.0	0.0	0.0	0.00	
PHARMACY														
Pharmacist II	4.0	4.0	0.0	100%	0.0	1.0	0.0	0.0	0%	0.0	0.0	0.0		
Pharmacist I	11.0	10.0	1.0	91%	0.0	5.0	0.0	1.0	10%	0.0	0.0	0.0		
Pharmacist Tech	19.0	18.0	1.0	95%	3.0	8.0	0.0	0.0	0%	12.0	0.0	0.0		
TOTAL PHARMACY	34.0	32.0	2.0	94.12%	3.0	14.0	0.0	1.0	3.13%	12.0	0.0	0.0		

OCTOBER 2011

Total Sheet For All
Institutions and
Headquarters

(Data source -- Budget Authority and State Controller's Office Employment History Records)

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	Total Posting	Authorited and a start of the s	ositions Filled Total	ositions Vacant Percent	ase titled Approv	1000015 10312011 1011-103120110 1011-103120110	pare per 103120	astions In Statut	Date one no 10 100	Turnover Turnover Percentage 11100 - Post	12111 Interded Terr	Sol Loss Constitution	Positions Of P
PHYSICIANS					, ,	í ,	, ,	· · · · · · · · · · · · · · · · · · ·					
CMO/RME	61.0	43.0	18.0	70%	3.0	23.0	0.0	0.0	0%	1.0	0.0	0.0	
Chief P&S	36.0	34.0	2.0	94%	1.0	6.0	0.0	0.0	0%	0.0	0.0	0.0	
Phys & Surgeon	326.6	298.0	28.6	91%	2.0	44.0	1.0	15.0	5%	6.0	51.0	12.0	
TOTAL PHYSICIANS	423.6	375.0	48.6	88.53%	6.0	73.0	1.0	15.0	4.00%	7.0	51.0	12.0	
MID-LEVELS													
PA	30.4	30.0	0.4	99%	0.0	5.0	0.0	1.0	3%	0.0	0.0	22.2	
NP	41.5	37.0	4.5	89%	0.0	1.0	1.0	3.0	8%	1.0	1.0	10.5	
TOTAL MID-LEVELS	71.9	67.0	4.9	93.18%	0.0	6.0	1.0	4.0	5.97%	1.0	1.0	32.7	
NURSING													
SRN III	52.0	43.0	9.0	83%	2.0	15.0	0.0	1.0	2%	1.0	0.0	0.0	0.0
SRN II	394.3	370.0	24.3	94%	5.0	104.0	3.0	23.0	6%	0.0	5.0	0.0	24.98
RN	1768.4	1692.0	76.4	96%	20.0	373.0	7.0	106.0	6%	15.0	87.0	53.6	199.02
LVN	1608.7	1273.0	335.7	79%	14.0	411.0	1.0	63.0	5%	2.0	97.0	103.7	221.76
CNA	43.1	41.0	2.1	95%	0.0	1.0	0.0	2.0	5%	1.0	29.0	368.9	12.54
Psych Tech	587.4	531.0	56.4	90%	18.0	69.0	2.0	19.0	4%	34.0	9.0	86.2	56.78
TOTAL NURSING	4453.9	3950.0	503.9	88.69%	59.0	973.0	13.0	214.0	5.42%	53.0	227.0	612.4	509.7
PHARMACY													
Pharmacist II	37.0	35.0	2.0	95%	0.0	14.0	0.0	4.0	11%	0.0	3.0	2.5	
Pharmacist I	109.2	106.0	3.2	97%	3.0	35.0	0.0	5.0	5%	3.0	9.0	54.7	
Pharmacist Tech	156.0	155.0	1.0	99%	5.0	24.0	0.0	4.0	3%	34.0	47.0	113.5	
TOTAL PHARMACY	302.2	296.0	6.2	97.95%	7.0	70.0	0.0	13.0	4.39%	37.0	59.0	170.7	

Plata Vacancy / Registry Report Nursing August 2011

Class Code	Institution													
			A	В	С	D	E	F	G	Н				
									B+C+D+ E+F=G	A-G=H				
	Totals													
9319	SRN III - Medical		46.0	37.0	0.0	0.0	0.0	0.0	37.0	9.0				
9318	SRN II - Medical		349.8	317.7	0.0	0.0	18.5	0.0	336.2	13.6				
9317	SRN I - Medical		1.0	1.0	0.0	0.0	0.0	0.0	1.0	0.0				
	Total Supervision - Me	dical	396.8	355.7	0.0	0.0	18.5	0.0	374.2	22.6				
9275	RN - Medical			1369.9	11.2	14.5	146.4	53.6	1595.6	(174.8)				
8257	LVN - Medical			1249.0	2.6	20.2	196.7	103.8	1572.3	4.4				
То	Total Rank & File- Nursing - Medical				13.8	34.7	343.1	167.4	3167.9	(170.4)				
	Gran	3394.3	2974.6	13.8	34.7	361.6	167.4	3542.1	(147.8)					

Plata Vacancy / Registry Report PCP August 2011

Class Code	Institution	Class Comments:												
			A	В	С	D	E	F	G	Н				
									B+C+D+ E+F=G	A-G=H				
	Totals													
7547	смо		13.0	10.0	0.0	0.0	0.0	0.0	10.0	3.0				
9267	Chief P&S		35.0	30.0	0.0	0.0	0.3	0.0	30.3	4.7				
	Total Management		48.0	40.0	0.0	0.0	0.3	0.0	40.3	7.7				
9269	P&S-CF		73.0	69.0	4.0	0.0	0.6	0.0	73.6	(0.6)				
9263	P&S-IM/FP		221.5	200.6	1.0	1.8	2.1	10.5	215.9	5.6				
8016	PA	27.5	24.5	2.0	0.0	2.5	20.7	49.7	(22.2)					
9278	NP	43.0	37.0	1.0	0.0	1.8	10.5	50.3	(7.3)					
	Total Primary Care Providers			331.1	8.0	1.8	7.0	41.7	389.6	(24.6)				
	Grand	l Totals	413.0	371.1	8.0	1.8	7.3	41.7	429.8	(16.8)				

# **GOAL 4**

# IMPLEMENT QUALITY IMPROVEMENT PROGRAMS

**Objective 4.1:** Establish Clinical Quality Measurement and Evaluation Program.

<u>Action 4.1.2</u>: By July 2009, working with the Office of the Inspector General to establish an audit program focused on compliance with Plata requirements.

# Reporting/Responsible Division:

Program Compliance Branch, CCHCS

# Performance Measure:

Based on requirements of the *Plata* Stipulated Agreement, an overall institution score as well as separate scores for each of the following twenty components of medical delivery is generated:

- Chronic Care
- Clinical Services
- Health Screening
- Specialty Services
- Urgent Services
- Emergency Services
- Prenatal Care/Childbirth/Post-delivery
- Diagnostic Services
- Access to healthcare information
- Outpatient Housing Unit
- Internal Reviews
- Patient-Inmate Transfers
- Clinical Operations
- Preventive Services
- Pharmacy Services
- Other Services
- Patient-Inmate Hunger Strikes
- Chemical Agent Contraindications
- Staffing levels and training
- Nursing Policy

# Graph/Table Display:

Refer to page 71-72.

CCHCS Summary of OIG Medical Inspection Results Round 2		Strage Strange	et of the state of	and a start and a start and a start a	er solution and so	Contections and Contections	NATION CONTRACTOR OF THE OFFICE OFFIC	entron hereiter	and Contract	oring to the state of the state	Lifer Coord Const	Man Level	Series Long	Stations of States	ectors hours	or works we have	and Standard	Jul - So Opening	suite profit	State Incore	or hospital	2 Photo
Overall Score	78.5%	76.3%	77.5%	79.0%	/3.0%	/5.9%	/4./%	73.3%	77.5%	80.0%	87.5%	79.3%	78.4%	79.8%	82.2%	76.1%	75.7%	81.5%	77.8%	/5.4%	89.1%	
Chronic Care	72.7%	72.9%	72.6%	68.3%	66.9%	66.4%	71.7%	61.7%	64.4%	71.1%	77.4%	66.3%	76.5%	73.2%	81.7%	71.4%	74.6%	75.6%		75.0%	82.9%	1
Clinical Services	71.6%	67.1%	66.4%	67.1%	60.7%	63.9%	74.5%	72.6%	76.7%	70.9%	84.3%	71.9%	72.7%	72.4%	75.9%	72.4%	73.7%	78.3%				1
Health Screening	82.9%	83.4%	75.9%	74.8%	76.6%	78.7%	80.0%	73.0%	86.3%	94.2%	87.9%	89.1%	83.9%	76.0%	95.2%	77.2%	77.4%	90.6%	80.0%	80.4%	96.4%	1
Specialty Services	80.4%	62.8%	88.0%	75.7%	81.8%	78.9%	83.2%	76.2%	73.3%	76.1%	84.2%	81.5%	85.4%	86.6%	92.0%	77.9%	67.3%	83.4%				
Urgent Services	74.2%	61.5%	85.8%	85.4%	79.5%	75.8%	72.4%	59.0%	69.3%	74.1%	89.3%	70.5%	69.7%	76.4%	79.7%	69.2%	76.9%	66.9%		63.6%	79.3%	
Emergency Services	78.1%	82.2%	67.6%	79.5%	77.6%	90.2%	78.3%	96.9%	66.9%	85.2%	100.0%	82.1%	72.4%	82.2%	78.8%	70.7%	73.1%	58.3%		57.4%	76.7%	4
Prenatal Care/Childbirth/Post-delivery	81.1%	n/a	80.9%	n/a			n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	81.3%	n/a	n/a	n/a		, ,		
Diagnostic Services	77.9%	82.5%	81.5%	73.5%	79.4%	60.4%	68.3%	89.8%	65. <b>2%</b>	84.0%	99.0%	85.2%	82.7%	78.3%	76.9%	80.0%	67.9%	70.8%		79.6%	84.8%	1
Access to Health Care Information	68.2%	75.5%	58.8%	72.5%	43.1%		49.0%	49.0%	82.4%	77.5%	95.1%	80.4%	67.6%	72.5%	39.2%	<b>62.7%</b>	70.6%				90.2%	
Outpatient Housing Unit	90.7%	98.2%	60.2%	92.3%	n/a	86.1%	n/a	n/a	n/a	n/a	98.5%	n/a	n/a	92.7%	88.3%	n/a	n/a	100.0%	n/a	100.0%	n/a	l
Internal Reviews	76.8%	70.0%	85.7%	85.0%	62.2%	65.5%	70.0%	67.5%	85.5%	75.0%	79.3%	87.5%	63.3%	76.3%	85.7%	73.0%	63.0%	85.0%	73.0%	83.2%	<b>100.0%</b>	Í.
Inmate Transfers	88.1%	94.7%	100.0%	n/a	74.5%	100.0%	84.1%	81.3%	95.3%	100.0%	87.3%	86.0%	85.3%	81.3%	<b>100.0%</b>	81.3%	<b>100.0%</b>	76.7%	64.0%	90.7%	90.7%	
Clinic Operations	94.7%	93.9%	100.0%	100.0%	81.2%	87.9%	91.5%	93.3%	100.0%	86.4%	95.5%	93.9%	94.2%	100.0%	97.0%	87.3%	<b>100.0%</b>	95.5%	96.1%	<b>100</b> .0%	1 <b>00</b> .0%	
Preventive Services	75.9%	76.0%	71.3%	85.0%	70.0%	81.0%	58.7%	66.0%	81.0%	76.0%	96.0%	67.7%	75.3%	62.3%	92.0%	93.8%	69.3%	70.0%	72.0%	54.0%	1 <b>0</b> 0.0%	
Pharmacy Services	93.0%	90.3%	97.6%	97.6%	93.1%	89.7%	86.2%	93.1%	100.0%	65.5%	86.2%	100.0%	84.5%	100.0%	93.1%	96.6%	97.6%	<b>93.1%</b>	<b>95</b> .5%	100.0%	1 <b>00</b> .0%	
Other Services	94.3%	85.0%	70.0%	100.0%	100.0%	<b>100.0%</b>	77.8%	100.0%	100.0%	100.0%	100.0%	<b>100.0%</b>	100.0%	<b>100.0%</b>	<b>100.0%</b>	82.4%	<b>100.0%</b>	100.0%	70.0%	100.0%	<b>100.0%</b>	
Inmate Hunger Strikes	78.6%	60.0%	n/a	92.6%	93.7%	n/a	n/a	<b>66.8%</b>	n/a	<b>100.0%</b>	n/a	n/a	93.7%	n/a	n/a	66.3%	48.9%	83.2%	81.1%	n/a	n/a	l
Chemical Agent Contraindications	92.5%	84.7%	100.0%	100.0%	100.0%	n/a	<b>100.0%</b>	75.0%	n/a	100.0%	76.5%	<b>100.0%</b>	78.8%	100.0%	73.5%	81.8%	94.1%	100.0%	100.0%	<b>100.0%</b>	100.0%	
Staffing Levels and Training	99.0%	<b>100</b> .0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	95.0%	95.0%	100.0%	95.0%	100.0%	100.0%	100.0%	95.0%	100.0%	100.0%	100.0%	100.0%	
Nursing Policy	71.2%	50.0%	77.1%	60.0%	50.0%	87.1%	80.0%	<b>50.0%</b>	80.0%	90.0%	50.0%	<b>50.0%</b>	80.0%	80.0%	50.0%	90.0%	60.0%	90.0%	60.0%	90.0%	<b>10</b> 0.0%	
Legend: Low Adherence to Policies & Procedures	< 75%																					

The Office of the Inspector General ("OIG") audits encompass 20 components of medical delivery and comprise up to 152 questions. The questions are weighted based on their importance to the delivery of medical care to inmates. The percentages reported above represent the percentage of total weighted points possible for each of the 20 components. The OIG does not intend to determine the percentage score needed by an institution to meet constitutional standards.

75% - 85%

> 85%

Moderate Adherence to Policies & Procedures\_

High Adherence to Policies & Procedures> 85%

CCHCS Summary of OIG Medical Inspection Results Round 1 (Completed)	55teoride	And States	strend to be	We not to or open a line of the	A Conceptor	Safe 10 Sole 1	Land Contraction	Non Callons	Heriage States	States St	And Pressed	A State Price	Contestore in the contestore i	Station 2000 California	Solution of the solution of th	orien ouen	State of Sta	State of the of	Solite Parties of the solite state	sole of the sole o	Hoter Prison	Solution Solution	on the second	A to Brand January Jan	Prison pr	est cruster of the set	Solution of Contraction of Contracti	10 10 10 10 10 10 10 10 10 10 10 10 10 1	on core soil	A TRAINING SCHOOL SCHOO	at property and the states of	Jun Do Barrison	Personal States	State Treo Contraction of the State of the S	erest so
Overall Score	71.9%	65.2%	72.4%	68.0%	74.4%	72.6%	77.9%	71.3%	76.1%	71.7%	64.5%	64.3%	74.3%	69.6%	70.4%	68.2%	62.4%	73.4%	72.2%	64.0%	83.2%	67.1%	68.1%	80.0%	68.3%	69.4%	68.9%	76.6%	72.0%	74.5%	74.1%	81.4%	81.0%	75.9%	
Chronic Care	61.5%	62.7%	83.6%	48.8%	80.9%	73.5%	73.2%	57.3%	75.0%		56.9%	61.8%	67.1%	69.6%	59.2%	64.6%	45.0%	45.7%	58.9%	37.6%	78.8%	42.3%	57.8%	70.5%	38.7%	51.5%	57.5%	75.0%	56.2%	69.8%	57.1%	61.5%	70.2%	51.7%	
Clinical Services	65.4%	67.0%		67.2%	80.1%	72.8%	74.1%	74.2%	/1.1%	65.5%	46.7%	57.4%	70.2%	61.7%	64.4%	46.6%	51.1%	65.9%	64.0%	57.7%	75.8%	59.9%	56.1%	65.7%	60.8%	60.6%	68.0%	60.1%	59.2%	68.7%	61.1%	74.0%	69.1%	74.0%	
Health Screening	76.9%	76.4%		68.0%	77.8%	74.3%	84.3%	73.2%	61.0%	68.8%	67.1%	78.3%	74.2%	69.8%	80.7%	76.5%	72.3%	80.6%	71.9%	75.4%		76.9%	12.1%	85.8%	82.3%	75.9%	12.1%	80.0%	64.2%	81.0%	83.7%	86.1%	85.1%	86.3%	
Specialty Services	66.2% 78.4%	47.4%	42.6%	62.3%	59.6%	33.4%		83.7%	73.1%	1 70.3%	60.6%	82.7%	09.2%	63.1% 75.4%	74.1%	58.0%	53.2%	83.7%	79.8%	61.7% 61.0%	80.1%	65.6%	51.5%	71.5%	82.4%	77.9%	25.1%	88.3%	69.0%	75.8%	71.0%	83.3% 79.6%		85.2%	
Urgent Services		47.5%		13.2%	80.2%	71.5%	89.4%		75.0%	80.2%			81.2%			62.9% 78.3%	71.9%				87.6%	70.4%	75.2%	66.9%	70.2%	72.4%	10.1%			74.6%	83.8% 82.8%	90.4%	92.3%	72.8%	
Emergency Services Prenatal Care/Childbirth/Post-delivery	78.3%	47.5%	72.1%	89.7%	16.1%	71.0%	80.1%	80.0%	15.9%			77.9%	72.9%	80.0% 61.3%	78.1%		72.1%	89.7%				82.4%	69.6%	88.2%	13.2%	13.1%	88.2%		81.0%	64.0%					
	68.8%	CD 4%	70.0%		74 49/	1/2				a n/a	n/a	n/a	n/a	51.3%	n/a	n/a	n/a	n/a 70.8%	n/a	n/a 85.6%	n/a 80.4%	n/a 59.8%	n/a	04.0%	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a 57.1%	n/a 89.2%	
Diagnostic Services Access to healthcare information	63.8%	20.2%	12.2% 50.0%	64.0%	82.4%	58.8%	52.0%	70.0%	85.7% 82.4%	72.5%	64.6%	54.0%	58.5% 77.5%	58.8%	10.6%	53.9%	42.9%	70.8%					56.0%	75.5%	57.5%	36.2%	57.7% 70.5%	37.3%	77.5%	72.5%	77.1%	77.5%	100.0%	75.5%	
	81.1%	75.6%	05.6%	44.1%	02.4%		n/2	n/2				73.3%	74.8%	63.3%	74.2%	83.3%	58.8% n/a	82.3%					56.9% n/a	75.5%	49.0%	49.0%	12.5%	92.5%	87.1%			02.4%		n/a	
Outpatient Housing Unit Internal Reviews	78.0%	75.6%	65.5%	11/2	60.8%	02.0%			60.4%		11/0	13.3%	74.0%	05.3%	CE 5%	68.8%	n/a	02.3%	n/a 85.0%	n/a 68.8%	n/a 98.0%	n/a 75.0%	72.5%	00.0%	03.0%	67.5%	01.7% CE 0%	75.0%	93.0%	n/a 82.5%	n/a 72.5%	95.7%	n/a 68.8%	87.5%	
Inmate Transfers		75.3%	50.0%	99.5%	400.0%	79.0%	100.0%	04.2%	05.2%	1 100.0%	76.0%	43.2%	90.5% 400.0%	80.0%	100.0%	400.0%	100.0%	00.0%	05.0%	400.0%	96.0%	78.9%	100.0%	400.0%	07.5%	72.2%	60.0%	100.0%	67.9%	62.5%	95.2%	95.7%	00.0%	88.9%	
Clinic Operations	92.2%		82.8%	94.9%	81.8%	07.0%	95.0%	04.0%	90.3%		70.0%	43.2%	PC 4%	07.0%	02.0%	100.0%	00.0%	92.0%	30.0%		02.0%	83.9%	00.0%	100.0%	90.0%	10.0%	00.7%	100.0%	07.3%	400.0%	05.5%	04 8%	92.6%	89.7%	
Preventive Services	43.9%	32.1%	02.0%	24.0%	19.0%	01.5%	59.7%	52.0%	28.0%	20.0%	27 2%	7 3%	82.0%	32.6%	60.3%	48.7%	24.0%	37.0%	55.0%	27.3%	56.7%	58.0%	26.0%	91 497	37.0%	49.3%	20.3%	48.3%	54.0%	40.0%	42.0%	70.7%		70.0%	
Pharmacy Services	87.5%		75 9%	93.3%	57.8%	92 0%	92.0%	90.8%	20.0%		72.4%	79.3%	79.3%	95.2%	92.1%	86.2%	100.0%	69.0%	93.1%	82.8%		89.0%	90.0%	86.2%	82.8%	82.8%	B6 2%	96.6%	88.6%	93.1%	100.0%	95.9%	93.4%	86.2%	
Other Services	84.2%	90.6%	100.0%	100.0%	100.0%	100.0%		90.9%	55.0%	100.0%	70.0%	85.0%	70.0%	57.1%	70.0%	85.0%	72.7%	100.0%	50.0%		70.0%	75.0%	100.0%	100.0%	85.0%		92.7%	100.0%	66.7%	85.0%	89.3%	100.0%	100.0%	68.8%	
Inmate Hunger Strikes	57.0%	10.5%	31.6%	10.5%	31.6%	n/s		71 1%	n/s	42.1%	36.8%	45.8%	n/a	n/a	n/a	53.7%	44.2%	68.4%	n/a	46.3%	n/a	87.9%	78.9%	n/a	n/a	n/a	30.0%	100.0%	n/a	81.6%			100.0%	n/a	
Chemical Agent Contraindications	92.8%	100.0%	86.8%	94.1%	89.4%	89.4%	64.7%	100.0%	100.0%	90.6%	66.3%	66.3%	100.0%	100.0%	100.0%	89.4%	100.0%	100.0%	100.0%	60.0%	100.0%	100.0%	100.0%	100.0%	100.0%	nia	100.0%	100.0%	100 0%	100.0%	100.0%		78.8%	94.1%	
Staffing levels and training	95.9%	95.0%	95.0%	100.0%	100.0%	95.0%	85.0%	100.0%	100.0%	90.0%	80.0%	90.0%	85.0%		100.0%	95.0%	100.0%	100.0%	95.0%	95.0%		100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	80.0%	
Nursing Policy	76.8%		35.7%	88.6%	71.4%	35.7%			94.3%	57.1%			75.7%				88.6%	94.3%		57 1%	74.3%	71.4%	71.4%	100.0%			85.7%	100.0%	100.0%			92.9%	50.0%		
Legend:	//																/0	2								70	/4			/6					
Low Adherence to Policies & Procedures	< 75%																																		

 Inderate Adherence to Policies & Procedure
 75% - 85%

 High Adherence to Policies & Procedures
 > 85%

The Office of the Inspector General ("OIG") audits encompass 20 components of medical delivery and comprise up to 162 questions. The questions are weighted based on their importance to the delivery of medical care to immates. The percentages reported above represent the percentage of total weighted points possible for each of the 20 components. The OIG does not intend to determine the percentage score needed by an institution to meet constitutional standards. **Objective 4.3:** Establish Medical Peer Review and Discipline Process to Ensure Quality of Care.

**Action 4.3.1:** By July 2008, working with the State Personnel Board and other departments that provide direct medical services, establish an effective Peer Review and Discipline Process to improve the quality of care.

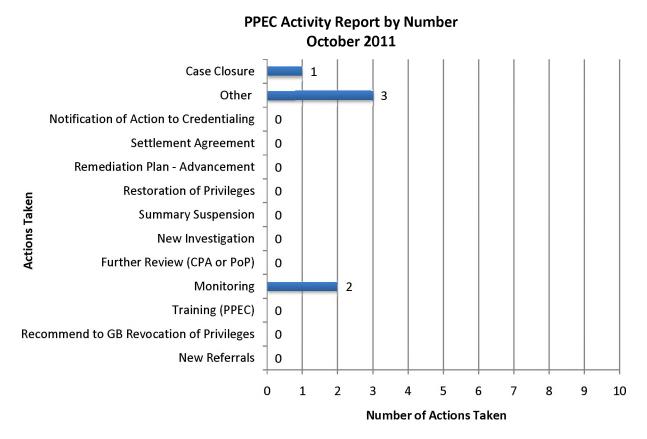
# Reporting/Responsible Division:

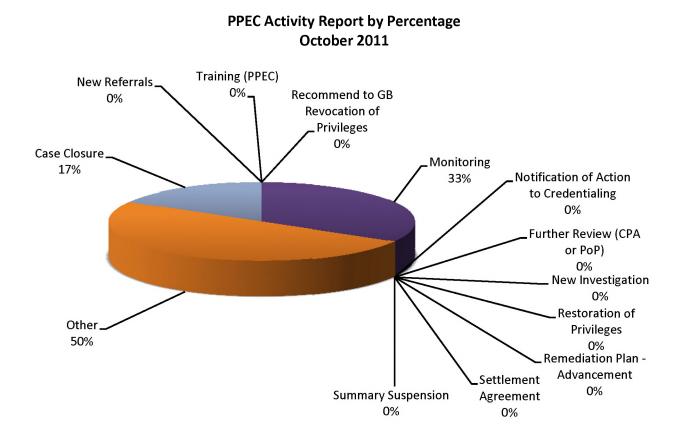
Clinical Practice Review Section, CCHCS

# Performance Measure:

Disposition of referrals to the Professional Practice Executive Committee (PPEC) and Peer Review Subcommittees (PRSC).

# Graph/Table Display:





#### **Results Explanation:**

The data represented pertains to licensed independent practitioners including, physicians and surgeons, psychiatrists, psychologists, dentists, nurse practitioners, physician assistants and licensed and unlicensed clinical social workers.

<u>Case Closure</u> is defined as licensed independent practitioners that are deemed to be practicing at an appropriate standard of care after conclusion of training/monitoring or a peer review investigation. <u>Training/Monitoring</u> is the manner in which practitioner's are supported in the development of clinical competency through training, education, and monitoring.

<u>Additional Information Requested</u> is when the case requires further research to obtain clarification or additional documents for review prior to the committee making a determination for an appropriate action.

<u>Case Conference</u> is requested by PRSC when institution management is to provide a case conference to all medical staff regarding the overall best practice of care provided to a specific patient.

<u>Letters of Concern</u> a letter is sent to a community hospital requesting a review of patient care provided by the community hospital to a CDCR patient-inmate.

<u>Other</u> is defined as a matter being deferred, referrals to other units (i.e. Utilization Management (UM) and/or Quality Management (QM)).

<u>Notification of Action to Credentialing</u> is a notification to the Credentials Committee informing them of an action taken on a practitioner by PRSC or PPEC which may affect the approval of the practitioner's credentials.

<u>Settlement Agreement</u> is defined as a legal agreements between CDCR CCHCS and the practitioner that ceases administrative or legal action regarding a practitioner's privileges and/or employment.

<u>Referrals to PPEC</u> is defined as PRSC making recommendations to PPEC to initiate monitoring and/or initiate a formal peer review investigation.

<u>Further Review (CPA)</u> is defined as PRSC or PPEC requesting a Clinical Performance Appraisal of the practitioner's

clinical care.

<u>Further Review (CPA or POP)</u> is defined as PPEC requesting a Clinical Performance Appraisal or Pattern of Practice of the practitioner's clinical care.

<u>New Investigation</u> is defined as initiation of a formal peer review investigation.

<u>Summary Suspension</u> is defined as the suspension of all clinical or partial privileges in an effort to protect patient safety.

<u>Restoration of Privileges</u> is defined as returning the practitioner's privileges to allow the practitioner to resume patient care.

**Objective 4.4:** Establish Medical Oversight Unit to Control and Monitor Medical Employee Investigations.

<u>Action 4.4.1</u>: By January 2009, fully staff and complete the implementation of a Medical Oversight Unit to control and monitor medical employee investigations.

# Reporting/Responsible Division:

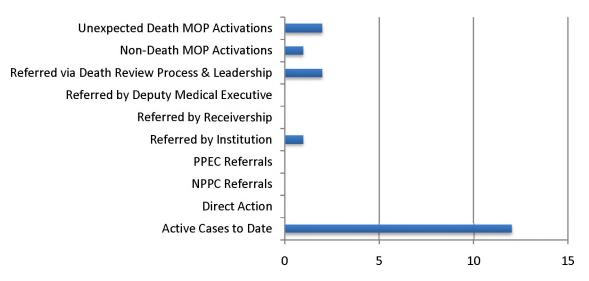
**Clinical Operations Support Branch, CCHCS** 

#### Performance Measure:

Medical Oversight Program (MOP) activity and case disposition.

Outcome following MOP roll-outs.

#### Graph/Table Display:



# Medical Oversight Program Monthly Data Report October 2011

# **Results Explanation:**

<u>Unexpected Death MOP Activations</u> is a death of a patient based on the "Inclusion Criteria" as follows: a death of a patient/inmate who: is 40 years of age or younger with no history of a chronic medical condition; a patient/inmate with two or more TTA visits in the last week of life; who submitted two or more request for health care services in the last week of life; or the institution's heath care management staff reports possible inappropriate, absent, or untimely medical care; the institution's health care management staff directly attributes death due to asthma or a seizure condition; or the deceased returned from an off-site emergency room visit or an acute care inpatient stay within the last 14 days prior to death Medication error resulting in patient death.

<u>Non-Death MOP Activations</u> is an unexpected occurrence involving death or serious physical or psychological injury, or the risk thereof. Serious injury specifically includes loss of limb or function. <u>Referred via Death Review process & Leadership</u> are cases referred to MOP through death review process and activated by the MOP Physician and Nursing Executive Leadership.

<u>Referred by Deputy Medical Executive</u> are cases referred to MOP by the Institutional Deputy Medical Executive.

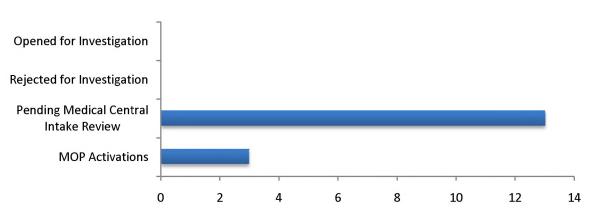
<u>Referred by Receivership</u> or <u>Referred by Institution</u> are cases referred by those entities to MOP. <u>PPEC</u> referral is made when the Medical Intake Unit suspects substandard clinical practices or clinical misconduct by a physician or mid-level provider and refers the case to the PPEC.

<u>NPPC</u> referral is made when the Medical Intake Unit suspects substandard clinical practices by a nurse and refers the case to the Nursing Practice Review Program.

<u>Direct Action</u> referral is made when the facts support the allegations of the case that are adequate to permit the hiring authority to take direct adverse action against an employee.

Active Cases to Date are cases opened for investigation and heard on the Medical Intake Calendar.

# Graph/Table Display:



# Medical Oversight Program Monthly Data Report October 2011

# **Results Explanation:**

Opened for Investigation is a formal investigation conducted by MOP.

<u>Rejected for Investigation</u> is when a MOP inquiry does not result in a formal investigation being opened (e.g. due to insufficient facts to support an investigation).

<u>Pending Medical Central Intake Review</u> is case pending Medical Central Intake review to determine whether a case will be opened for investigation or rejected.

<u>MOP Activations</u> are cases referred to the Medical Oversight Program that meet inclusion criteria for Activation.

**Objective 4.5:** Establish a Health Care Appeals Process, Correspondence Control and Habeas Corpus Petitions Initiative.

Action 4.5.1: By July 2008, centralize management over all health care patient-inmate appeals, correspondence and habeas corpus petitions

#### **Reporting/Responsible Division:**

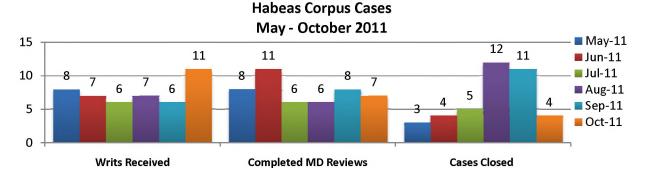
Risk Management Branch, CCHCS

#### Performance Indicators:

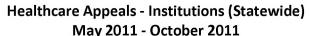
Writ of Habeas Corpus activity and petition disposition.

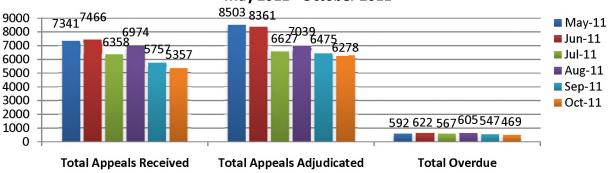
Number of patient-inmate appeals received from Institutions statewide (Healthcare Appeals Statewide): total appeals received, number of appeals adjudicated, and total number of appeals overdue.

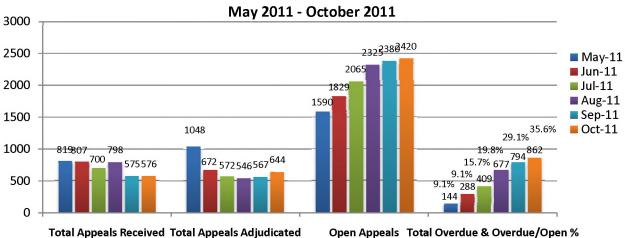
Number of appeals received at the Third Level Appeals, final level of administrative review, (Office of Third Level Appeals): total appeals received, number of appeals adjudicated, total number of appeals overdue.



#### Graph/Table Display:







#### Health Care Appeals - Third Level May 2011 - October 2011

#### **Results Explanation:**

In July 2008, the management of all health care patient-inmate appeals was delegated to CCHCS, and centralized under Policy and Risk Management Services. Almost immediately, patient-inmates overwhelmed the appeals process, and the newly centralized appeals process was actively involved in responding to numerous patient-inmate appeals.

After thirty months, it appears the number of patient-inmate appeals received has somewhat stabilized. The Office of Third Level Appeals (OTLA) is now focusing on developing and implementing process improvements to more effectively and efficiently process appeals within the strict timeframes. Positions that were vacant have been filled, and additional training is being provided.

Lastly, the Office of Third Level Appeals has successfully implemented the statewide Health Care Appeal Tracking System (HCATS) to assist in the processing, evaluation and reporting of appeal data on a statewide level, specifically:

- The HCATS is a single appeal system that houses all the statewide health care appeals data
- The HCATS is able to be accessed by multiple permissive users at once from any location
- An appeals coordinator from Pelican Bay can access the appeal history of an inmate that transferred from Centinela via HCATS
- A scanned first level appeal response from SATF can be viewed immediately by Third Level Appeals without needing to disrupt field staff via HCATS.

Upcoming for HCATS:

- Upgrade operating system (example: migrating from Microsoft 2003 to Microsoft 2007)
- Re-locate the HCATS server to an IT environment that will increase capacity and capability.

During the months of May-October 2011, OTLA had several events that contributed to a 35.6% overdue appeal level. Initially, due to critical program needs, OTLA launched or became involved in projects that would temporarily remove staff from the production line but would have huge benefits in the end. The program initiatives included: HCATS; development and training of the new statewide ADA Appeal Guidelines; and the Health Care Schedule System project. This coupled with the unplanned absence of staff impacted the timely handling of appeals. OTLA has begun a corrective action plan including the completion of two initiatives, and since reduced overdue level which will be reflected in the next reports.

# GOAL 5

# ESTABLISH MEDICAL SUPPORT INFRASTRUCTURE

**Objective 5.1:** Establish a Comprehensive, Safe and Efficient Pharmacy Program.

<u>Action 5.1.1</u>: Continue developing the drug formulary for the most commonly prescribed medications.

# Reporting/Responsible Division:

Allied Health Services, CCHCS

# Performance Indicators:

- Top Drugs
- Top Therapeutic Category Purchases
- Central Fill Pharmacy Service Level

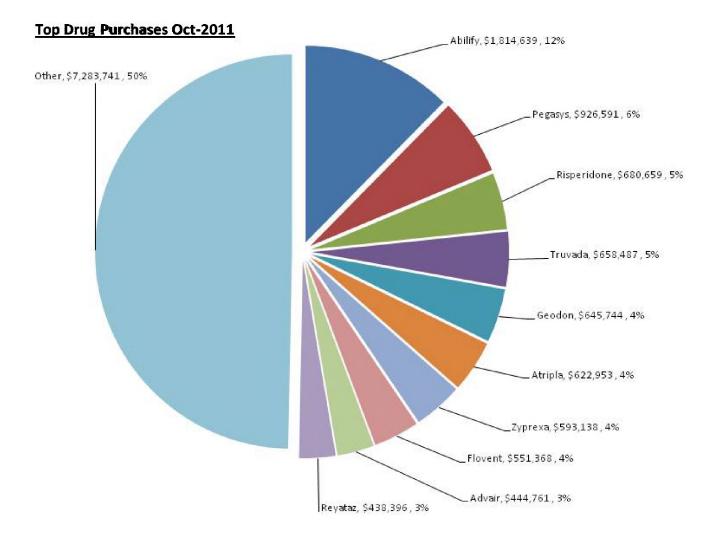
# Graph/Table Display:

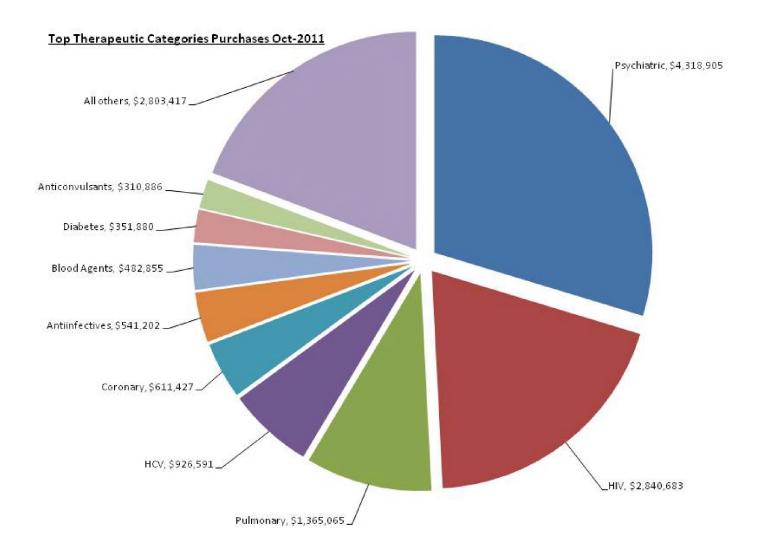
Refer to pages 82-84.

# **Results Explanation:**

Each chart shows data for September 2011.

# <u>KOP</u> are Keep-on-Person prescriptions. <u>CFP</u> is central fill pharmacy.





# Central Fill Pharmacy Service Level Oct., 2011

