# Achieving Constitutional Levels of Medical Care in California's Prisons

Goal 5. Construct Necessary Clinical, Administrative and Housing Facilities

> J. Clark Kelso Federal Receiver April 14, 2008

#### Mission

Reduce unnecessary morbidity and mortality and protect public health by providing patient-inmates timely access to safe, effective and efficient medical care, and coordinate the delivery of medical care with mental health, dental, and disability programs.

#### Goals

- 1. Improving the Medical Program;
- 2. Ensuring Timely Access to Care;
- 3. Strengthening the Health Care Workforce;
- 4. Establishing Medical Support Infrastructure; and,
- 5. Building Necessary Health Care and Health Care-Related Facilities.

Expansion Program (\$6 Billion); Upgrade Program (\$1 Billion); San Quentin Program (\$170 Million).

- Six or Seven Facilities to Serve a Total of Approximately 10,000 Patients
  - Facility CapacityDetermined by NeedsStudies (Navigant / Abt)
  - 50% of space for clinical and administrative
  - 50% of space for housing
    - 75% housing will be open dorm suitable for direct supervision (sheltered living quality)
    - 25% will be assistedliving & licensed nursing-home quality

Medical	Capacity	
General Pop.	3,650	
Low Acuity	900	
High Acuity	450	
Subtotal	5,000	

Mental Health	Capacity	
Enh. Outpatient	3,672	
Intermediate	350	
Acute & Crisis	270	
Subtotal	4,292	

- Six or Seven Facilities to Serve a Total of Approximately 10,000 Patients
  - To expedite construction, we are exploring sites on State-owned property, preferably at existing CDCR institutions.
  - Geographical dispersal of sites around the State.
  - Looking for areas where recruitment and retention of staff will be relatively easy.

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- Six or Seven Facilities to Serve a Total of Approximately 10,000 Patients
- Major Step TowardsEnding Class Actions
  - Medical (*Plata*)
  - Mental (Coleman)
  - ADA (Armstrong)
  - Each facility will be fullyPerez (dental) compliant

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- Six or Seven Facilities to Serve a Total of Approximately 10,000 Patients
- Major Step Towards Ending Class Actions
- Overcrowding Relief
  - 4,790 beds for Level III & Level IV inmates
  - Operationally equivalent to up to 7,500 new spaces in CDCR for Level III & IV prisoners (depending upon policy and housing decisions made by CDCR)

Medical	Capacity	Level III-IV
General Pop.	3,650	2,227
Low Acuity	900	549
High Acuity	450	275
Subtotal	5,000	3,051

Mental Health	Capacity	Level III-IV
Enh. Outpatient	3,672	1,420
Intermediate	350	177
Acute & Crisis	270	142
Subtotal	4,292	1,739

- Six or Seven Facilities to Serve a Total of Approximately 10,000 Patients
- Major Step TowardsEnding Class Actions
- Overcrowding Relief
- Option: Rehabilitation
   Oriented, 500-Bed Reentry
   Facilities
  - Receiver stands ready to construct a 500-bed re-entry facility at each site
  - Co-location of facilities has substantial program and cost advantages

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- Schedule for Start of Construction to Completion of Construction
  - Site 1: January 09 January 2011
  - Site 2: April 09 April 2011
  - Site 3: July 09 July 2011
  - Site 4: January 2010 January 2012
  - Site 5: July 2010 July 2012
  - Site 6: January 2011 January 2013
  - Site 7: July 2011 July 2013

Total Square Feet (excluding reentry facilities)	6,515,300
Cost per Square Foot	\$495
Cost per Square Foot (Housing & Related Only)	\$371
<b>Buildings &amp; On-Site Infrastructure</b>	\$3,230,000,000 (54%)
Offsite Infrastructure	\$320,000,000 (5%)
Project and Indirect Costs	\$1,510,000,000 (25%)
Contingency and Escalation	\$940,000,000 (16%)
Total Costs (excluding re-entry facilities)	\$6,000,000,000

### **Upgrade Program**

- By January 2010, finish assessing 32 CDCR institutions (excluding San Quentin which has its own construction program).
- Program will upgrade central health services, pharmacy, clinics, sick call, and administrative space to provide necessary access to care despite extreme levels of overcrowding.
- Phased construction to upgrade clinical and administrative facilities begins 4<sup>th</sup> Quarter of 2008.
- Construction Upgrade Program completed by December 2011.
- Based on existing assessments at four institutions and work at San Quentin, we estimate \$1 billion in total costs.

#### Four for One

- For each dollar invested in these capital projects, four benefits to State:
  - Addresses major barriers to ending the health care related class action lawsuits;
  - Addresses the most serious form of prison overcrowding (i.e., high security);
  - Facilitates early start to badly needed rehabilitation programs; and,
  - Improves health of inmates preparatory to reentry into the general population.

#### Vision

As soon as practicable, provide constitutionally adequate medical care to patient-inmates of the California Department of Corrections and Rehabilitation (CDCR) within a delivery system the State can successfully manage and sustain.

### Questions / Comments?

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